



ANNEX E, TASK AUTHORIZATION FORM

Contract Number		47419-178445/004/ZQ		
Task Authorization (TA) Number		1000350488 – 2021000012		
Contractor's Name and Address				
883746117PG001 MGIS Inc. 23 Ballyboy Street, Ottawa, Ontario, K2S2H1				
Total Estimated Cost of Task (Applicable Taxes extra) before any revisions:		\$118,750.00		
TA Revisions Previously Authorized				
TA Revision Number:		Authorized Increase or Decrease (Applicable Taxes extra)		
Contract Security Requirements (as applicable)				
This task includes security requirements.				
Yes. Refer to the Security Requirements Checklist (SRCL) annex of the Contract.				
Remarks: Secret Level				
Required Work				
SECTION A – Task Description of the Work Required				
As per attached statement of work.				
Period of Service	From April 6, 2020	Date of TA Award	To (Date)	July 5, 2020
Work Location		It is anticipated that the Work will be carried out on-site at CBSA premises in the National Capital Region (NCR).		
Travel Requirements		None		
Language Requirements		The contractor must be able to communicate orally and in writing in English without assistance and with minimal errors.		
Level of Security Clearance Required for the Contractor's Personnel		Secret Level		



SECTION B – Applicable Basis of Payment

TA subject to a Limitation of Expenditure

When the basis of payment specified in a TA authorized and issued on the Contact is limitation of expenditure, the Contractor will be reimbursed for the costs reasonable and properly incurred in the performance of the Work specified in the authorized TA, as determined in accordance with the basis of payment cost elements, in Annex B, to the limitation of expenditure specified in the authorized TA.

Canada's total liability to the contractor under the authorized TA must not exceed the limitation of expenditure specified in the authorized TA. Customs duties are included and Applicable Taxes are extra.

No increase in the liability of Canada or in the price of the Work specified in the authorized TA resulting from any design changes, modification or interpretations of the Work specified in the authorized TA will be authorized or paid to the Contractor unless these design changes, modifications or interpretations have been authorized, in writing, by the TA Authority before their incorporation into the Work specified in the authorized TA. The Contractor must not perform any work or provide any service that would result in Canada's total liability being exceeded before obtaining the written authorization of the TA Authority. The Contractor must notify the TA Authority in writing as to the adequacy of this sum:

- a) When it is 75 percent committed, or
- b) Four (4) months before the final delivery date specified in the authorized TA, or
- c) As soon as the Contractor considers that the authorized TA funds are inadequate for the completion of the Work specified in the authorized TA,

Whichever comes first.

If the notification is for inadequate TA funds, the Contractor must provide to the TA Authority, a written estimate for the additional funds required. Provision of such information by the Contractor does not increase Canada's liability.

SECTION C - Cost Breakdown of Task

Category		Level of Expertise	Estimated Level Of Effort	Per Diem
3.3	Project Executive	Senior		
Name of Proposed Resource			Christopher Rappel	
Security Certificate/Clearance Number			1033869-1	
Expiry Date (YYY/MM/DD)			2030-03-12	

SECTION D- Applicable Method of Payment

Monthly Payment

Canada will pay the Contractor on a monthly basis for work performed during the month covered by the invoice in accordance with the payment provisions of the Contract if:

- a) An accurate and complete invoice and any other document required by the Contract have been submitted in accordance with the invoicing instructions provided in the Contract;
- b) All such documents have been verified by Canada;

The work performed has been accepted by Canada



Authorization - Authorization

By signing this TA, the Project Authority and CBSA Contracting Authority; or the PWGSC Contracting Authority or both, as applicable, certify (ies) that the content of this TA is in accordance with the Contract.

En apposant sa signature sur cette AT, le chargé de projet et l'autorité contractante de l'ASFC; ou l'autorité contractante de TPSGC ou, s'il y a lieu, les deux attestent(nt) que le contenu de cette AT respecte les conditions du contrat.

Name of Project Authority –

Nom du chargé de projet Kelly Belanger

Signature 

Date April 3, 2020

Name of CBSA Contracting Authority -

Nom de l'autorité contractante de ASFC _____

Signature _____

Date _____

Name of PWGSC Contracting Authority (if required)-

Nom de l'autorité contractante de TPSGC (si requis) _____

Signature _____


Date _____

Contractor's Signature - Signature de l'entrepreneur

Name and title of individual authorized to sign for the Contractor

Nom et titre de la personne autorisée à signer au nom de l'entrepreneur

Matt Page, Director of Professional Services

Signature 

Date April 2, 2020



STATEMENT OF WORK

TITLE	Senior Project Leader/Executive for the Emergency Radio Technical Program (ERTP) of the Travellers Project and Portfolio Directorate (TPPD).
BACKGROUND	<p>Canada Border Services Agency (CBSA) is responsible for providing integrated border services that support national security and public safety priorities and facilitate the free flow of persons and goods, including animals and plants that meet all requirements under its legislation. Under this mandate, CBSA enables effective and efficient border management through the design, development, implementation, delivery and operation of innovative solutions, science and technology for the major issues facing border management today and in the future.</p> <p>CBSA provides effective management of Canada's border through the strategic development, application and oversight of Information Technology and Information Management services. Integrated IT services are administered across Canada, including headquarters and seven regional locations - Atlantic, Quebec, Greater Toronto Area, Northern Ontario, Southern Ontario, Prairie and Pacific.</p> <p>On February 4, 2011, the Prime Minister of Canada and the President of the United States issued a declaration called "Beyond the Border: A Shared Vision for Perimeter Security and Economic Competitiveness", also called the "Declaration". The Declaration established a new long-term partnership built upon a perimeter approach to security and economic competitiveness. This means working together, not just at the border, but also beyond the border to enhance our security and accelerate the legitimate flow of persons, goods and services. Leaders called for the development of a joint action plan to realize this goal.</p> <p>To optimally manage border programs, corporate maturity and operational excellence, the Information, Science and Technology Branch (ISTB) of CBSA provides technical expertise to advance information management; enterprise architecture; IT infrastructure and solutions; and planning and portfolio management. Among other aspects, the ISTB provides</p>



	<p>technology leadership for a sustainable portfolio of business applications in support of CBSA's strategic priorities. It ensures effective delivery of technology products, applications and services to meet business needs, while ensuring integrity and availability of all technology infrastructures.</p> <p>The Travellers Project Portfolio Directorate (TPPD) is responsible for the delivery and management of 25 mission critical systems to manage the flow of persons and goods at border entry points</p>
SCOPE OF WORK	<p>The E RTP Senior Project Leader/Executive will work closely with the Executive Director and the Senior Project Leader and project Manager to support the delivery of the E RTP deliverables and timelines. This includes but is not limited to developing and updating key project documents (eg. Project plan, dashboard, procurement & HR plans) and coordinating input from various stakeholders, to ensure that the project stays on time, budget and within performance parameters.</p>
TASKS	<p>The undernoted services may include, but are not limited to the following:</p> <ul style="list-style-type: none">a) Define and confirm the objectives for the project, determine budgetary requirements, the composition, roles and responsibilities and terms of reference for the project team;b) Develop and update Project Charter, Business Case and detailed project plans;c) Lead the development of briefings, solutions and status reports for presentation to executive management;d) Develop and deliver presentations to senior management and stakeholder groups as required, including the preparation of plans, charts, tables and diagrams to assist in analyzing or displaying problems;e) Oversee and provide guidance to several Project Managers, each responsible for an element of the project and its associated project team;f) Provide Requirements Management and Project Control throughout the project;g) Provide advice to ensure business strategies are developed and implemented; project schedules are developed, maintained and respected; risks and issues are managed; and change request procedures are followed;h) Provide guidance and recommendations for the design, development, test, implementation within the Department



	<p>as well as onboarding of users, and post implementation support phases;</p> <ul style="list-style-type: none">i) Meet with other organizational executives to ensure all internal and external stakeholders are committed and moving forward on project and organizational goals;j) Manage internal and external stakeholder relations;k) Lead working groups and consultations and obtain consensus and reach decisions with respect to recommendations and strategic options pertaining to the project;l) Coordinate the efforts of multiple stakeholders and to support senior management, in delivering a portfolio approach to project management;m) Provide expert solution and business transformation leadership for the project with all stakeholders;n) Ensure compliance with portfolio-wide standards for business architecture and business transformation;o) Support the development of the transformation roadmap and transition plan;p) Report progress of the project on an ongoing basis and at scheduled points in the life cycle;q) Review and comment on all project deliverables from Initiation to project completion;r) Manage scope, context and business requirements, working with departmental leads and key clients;s) Provide project oversight during the development, implementation and operations start-up to ensure that resources are made available and that the project is developed and is fully operational within previously agreed time, cost and performance parameters;t) Other work as deemed necessary relating to business architecture, solutions, commercial products, industry best practices and business transformation.				
DELIVERABLES	<p>The following deliverables may include, but are not limited to the following:</p> <table><tr><th>Deliverable</th><th>Timeline</th></tr><tr><td>-Advice on a daily basis to ensure business strategies are developed and implemented, project schedules are developed, maintained and respected, risks and issues are managed, and change request procedures are followed;</td><td>Daily</td></tr></table>	Deliverable	Timeline	-Advice on a daily basis to ensure business strategies are developed and implemented, project schedules are developed, maintained and respected, risks and issues are managed, and change request procedures are followed;	Daily
Deliverable	Timeline				
-Advice on a daily basis to ensure business strategies are developed and implemented, project schedules are developed, maintained and respected, risks and issues are managed, and change request procedures are followed;	Daily				



	-Guidance and recommendations required to coordinate the efforts of multiple stakeholders and to support senior management and the respective Project Director in delivering a portfolio approach to project management, business transformation and change management, solution and transformation alignment and enterprise architecture;	Daily
	Conduct and document Lessons learned and internal reviews as well as reviews and updates to strategic project documents (i.e. Project Charter, Business Case, detailed project plan etc.);	As required
	Document consensus and decisions with respect to recommendations and strategic options pertaining to the project;	As meetings occur some occur daily, weekly, and monthly
	Project plans and presentations as required; and A close-out report which will include a final evaluation and lessons learned to transfer knowledge to the project team and client staff through individual and group training and demonstrations and written instructions and documents.	As required
	All deliverables are subject to change in accordance to the project timelines and the date the resource is available to work.	
CONSTRAINTS	(a)The Work must be performed within CBSA's normal working hours of 7:00 AM to 6:00 PM. b) The Contractor may be required to attend meetings at CBSA and at Key GC Stakeholders within the National Capital Region. c) All project management work must follow the standards established by PMBOK and in adherence to the TBS Policy on	



	<p>the Management of Projects and CBSA Project Management Framework.</p> <p>d) The Project Authority will review each deliverable upon submission to be completed. Should the deliverable not be completed, the Project Authority will reject the deliverable or require a correction by the Contractor.</p>
WORK LOCATION	<p>It is anticipated that the Work associated with each TA will be carried out on-site at CBSA premises in the National Capital Region (NCR).</p>
TRAVEL REQUIREMENTS	<p>There is no travel requirement expected outside the NCR. If travel is required outside the NCR, it will be identified in the TA.</p>



ANNEX E, TASK AUTHORIZATION FORM

Contract Number		47419-178445/004/ZQ	
Task Authorization (TA) Number		1000350488 - 2021000012 Revision 1	
Contractor's Name and Address			
883746117PG001 MGIS Inc. 23 Ballyboy Street Ottawa, Ontario, K1P5E7			
Total Estimated Cost of Task (Applicable Taxes extra) before any revisions:			
TA Revisions Previously Authorized			
TA Revision Number:		Authorized Increase or Decrease (Applicable Taxes extra) \$	
New TA Revision			
TA Revision Number: <u>1</u>		Authorized Increase or Decrease (Applicable Taxes extra)	
This TA revision is to - add of additional funding - extend the end date to March 31, 2021.			
Total Estimated Cost of Task (Applicable Taxes extra) after this revision:		\$265,625.00	
Contract Security Requirements (as applicable)			
This task includes security requirements. Yes. Refer to the Security Requirements Checklist (SRCL) annex of the Contract. Remarks: Secret Level			
Required Work			
SECTION A – Task Description			
See attached Statement of Work			
Period of Service	From (Date)	April 6, 2020	To (Date) March 31, 2021
Work Location		The Contractor's resource will be required to adopt a flexible work arrangement, which may include one or more of the following: <ul style="list-style-type: none">• Working on CBSA premises in the National Capital Region (NCR)• Colocation / Shared office spaces• Working remotely (on the contractor's premises, the resources domicile, or another approved remote location)	
Travel Requirements		None	
Language Requirements		The contractor must be able to communicate orally and in writing in English without assistance and with minimal errors.	



SECTION B – Applicable Basis of Payment

TA subject to a Limitation of Expenditure

When the basis of payment specified in a TA authorized and issued on the Contact is limitation of expenditure, the Contractor will be reimbursed for the costs reasonable and properly incurred in the performance of the Work specified in the authorized TA, as determined in accordance with the basis of payment cost elements, in Annex B, to the limitation of expenditure specified in the authorized TA.

Canada's total liability to the contractor under the authorized TA must not exceed the limitation of expenditure specified in the authorized TA. Customs duties are included and Applicable Taxes are extra.

No increase in the liability of Canada or in the price of the Work specified in the authorized TA resulting from any design changes, modification or interpretations of the Work specified in the authorized TA will be authorized or paid to the Contractor unless these design changes, modifications or interpretations have been authorized, in writing, by the TA Authority before their incorporation into the Work specified in the authorized TA. The Contractor must not perform any work or provide any service that would result in Canada's total liability being exceeded before obtaining the written authorization of the TA Authority. The Contractor must notify the TA Authority in writing as to the adequacy of this sum:

- When it is 75 percent committed, or
- Four (4) months before the final delivery date specified in the authorized TA, or
- As soon as the Contractor considers that the authorized TA funds are inadequate for the completion of the Work specified in the authorized TA,

Whichever comes first.

If the notification is for inadequate TA funds, the Contractor must provide to the TA Authority, a written estimate for the additional funds required. Provision of such information by the Contractor does not increase Canada's liability.

SECTION C - Cost Breakdown of Task

Category		Level of Expertise	Estimated Level Of Effort	Per Diem
3.2	Project Manager	Senior	<u>Revision 1: Added</u>	
Name of Proposed Resource			Christopher Rappell	
Security Certificate/Clearance Number			1033869-1	
Expiry Date (YYY/MM/DD)			2030-03-12	

SECTION D- Applicable Method of Payment

Monthly Payment

Canada will pay the Contractor on a monthly basis for work performed during the month covered by the invoice in accordance with the payment provisions of the Contract if:

- An accurate and complete invoice and any other document required by the Contract have been submitted in accordance with the invoicing instructions provided in the Contract;
- All such documents have been verified by Canada;

The work performed has been accepted by Canada



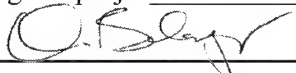
Authorization - Autorization

By signing this TA, the Project Authority and CBSA Contracting Authority; or the PWGSC Contracting Authority or both, as applicable, certify (ies) that the content of this TA is in accordance with the Contract.

En apposant sa signature sur cette AT, le chargé de projet et l'autorité contractante de l'ASFC; ou l'autorité contractante de TPSGC ou, s'il y a lieu, les deux attestent que le contenu de cette AT respecte les conditions du contrat.

Name of Project Authority –

Nom du chargé de projet _____

Signature 

Date May 6, 2020

Name of CBSA Contracting Authority -
Nom de l'autorité contractante de ASFC _____

Signature **CLOUTIER**
YVES

Digitally signed by CLOUTIER YVES
DN: C=ca, O=CCRA-ADRC, OU=PERSONNEL,
CN=CLOUTIER YVES +
SERIALNUMBER=2018212163639225
Reason: I am the author of this document
Location:
Date: 2020-05-05 10:50:37
Foxit PhantomPDF Version: 9.4.1

Date _____

Name of PWGSC Contracting Authority (if required)-

Nom de l'autorité contractante de TPSGC (si requis) _____

Signature _____


Date _____

Contractor's Signature - Signature de l'entrepreneur

Name and title of individual authorized to sign for the Contractor

Nom et titre de la personne autorisée à signer au nom de l'entrepreneur

Matt Page, Director of Professional Services

Signature 

Date May 6, 2020



STATEMENT OF WORK

TITLE	Senior Project Manager for the Emergency Radio Technical Program (ERTP) of the Projects and Service Management Directorate (PSMD).
BACKGROUND	<p>Canada Border Services Agency (CBSA) is responsible for providing integrated border services that support national security and public safety priorities and facilitate the free flow of persons and goods, including animals and plants that meet all requirements under its legislation. Under this mandate, CBSA enables effective and efficient border management through the design, development, implementation, delivery and operation of innovative solutions, science and technology for the major issues facing border management today and in the future.</p> <p>CBSA provides effective management of Canada's border through the strategic development, application and oversight of Information Technology and Information Management services. Integrated IT services are administered across Canada, including headquarters and seven regional locations - Atlantic, Quebec, Greater Toronto Area, Northern Ontario, Southern Ontario, Prairie and Pacific.</p> <p>On February 4, 2011, the Prime Minister of Canada and the President of the United States issued a declaration called "Beyond the Border: A Shared Vision for Perimeter Security and Economic Competitiveness", also called the "Declaration". The Declaration established a new long-term partnership built upon a perimeter approach to security and economic competitiveness. This means working together, not just at the border, but also beyond the border to enhance our security and accelerate the legitimate flow of persons, goods and services. Leaders called for the development of a joint action plan to realize this goal.</p> <p>To optimally manage border programs, corporate maturity and operational excellence, the Information, Science and Technology Branch (ISTB) of CBSA provides technical expertise to advance information management; enterprise architecture; IT infrastructure and solutions; and planning and portfolio management. Among other aspects, the ISTB provides technology leadership for a sustainable portfolio of business applications in support of CBSA's strategic priorities. It ensures effective delivery of technology products, applications and</p>



	<p>services to meet business needs, while ensuring integrity and availability of all technology infrastructures.</p> <p>The Projects and Service Management Directorate (PSMD) is responsible for the delivery and management of 25 mission critical systems to manage the flow of persons and goods at border entry points</p>
SCOPE OF WORK	<p>The E RTP Senior Project Manager will work closely with the Executive Director and the Senior Project Executive/Leader and project Manager to support the delivery of the E RTP deliverables and timelines. This includes but is not limited to developing and updating key project documents (eg. Project plan, dashboard, procurement & HR plans) and coordinating input from various stakeholders, to ensure that the project stays on time, budget and within performance parameters.</p>
TASKS	<p>The undernoted services may include, but are not limited to the following:</p> <ul style="list-style-type: none">a) Define and confirm the objectives for the project, determine budgetary requirements, the composition, roles and responsibilities and terms of reference for the project team;b) Develop and update Project Charter, Business Case and detailed project plans;c) Lead the development of briefings, solutions and status reports for presentation to executive management;d) Develop and deliver presentations to senior management and stakeholder groups as required, including the preparation of plans, charts, tables and diagrams to assist in analyzing or displaying problems;e) Oversee and provide guidance to several Project Managers, each responsible for an element of the project and its associated project team;f) Provide Requirements Management and Project Control throughout the project;g) Provide advice to ensure business strategies are developed and implemented; project schedules are developed, maintained and respected; risks and issues are managed; and change request procedures are followed;h) Provide guidance and recommendations for the design, development, test, implementation within the Department as well as onboarding of users, and post implementation support phases;



	<ul style="list-style-type: none">i) Meet with other organizational executives to ensure all internal and external stakeholders are committed and moving forward on project and organizational goals;j) Manage internal and external stakeholder relations;k) Lead working groups and consultations and obtain consensus and reach decisions with respect to recommendations and strategic options pertaining to the project;l) Coordinate the efforts of multiple stakeholders and to support senior management, in delivering a portfolio approach to project management;m) Provide expert solution and business transformation leadership for the project with all stakeholders;n) Ensure compliance with portfolio-wide standards for business architecture and business transformation;o) Support the development of the transformation roadmap and transition plan;p) Report progress of the project on an ongoing basis and at scheduled points in the life cycle;q) Review and comment on all project deliverables from Initiation to project completion;r) Manage scope, context and business requirements, working with departmental leads and key clients;s) Provide project oversight during the development, implementation and operations start-up to ensure that resources are made available and that the project is developed and is fully operational within previously agreed time, cost and performance parameters;t) Other work as deemed necessary relating to business architecture, solutions, commercial products, industry best practices and business transformation.						
DELIVERABLES	<p>The following deliverables may include, but are not limited to the following:</p> <table><tr><th>Deliverable</th><th>Timeline</th></tr><tr><td>-Advice on a daily basis to ensure business strategies are developed and implemented, project schedules are developed, maintained and respected, risks and issues are managed, and change request procedures are followed;</td><td>Daily</td></tr><tr><td>-Guidance and recommendations required to coordinate the efforts of multiple stakeholders and to support</td><td>Daily</td></tr></table>	Deliverable	Timeline	-Advice on a daily basis to ensure business strategies are developed and implemented, project schedules are developed, maintained and respected, risks and issues are managed, and change request procedures are followed;	Daily	-Guidance and recommendations required to coordinate the efforts of multiple stakeholders and to support	Daily
Deliverable	Timeline						
-Advice on a daily basis to ensure business strategies are developed and implemented, project schedules are developed, maintained and respected, risks and issues are managed, and change request procedures are followed;	Daily						
-Guidance and recommendations required to coordinate the efforts of multiple stakeholders and to support	Daily						



	senior management and the respective Project Director in delivering a portfolio approach to project management, business transformation and change management, solution and transformation alignment and enterprise architecture;	
	Conduct and document Lessons learned and internal reviews as well as reviews and updates to strategic project documents (i.e. Project Charter, Business Case, detailed project plan etc.);	As required
	Document consensus and decisions with respect to recommendations and strategic options pertaining to the project;	As meetings occur some occur daily, weekly, and monthly
	Project plans and presentations as required; and A close-out report which will include a final evaluation and lessons learned to transfer knowledge to the project team and client staff through individual and group training and demonstrations and written instructions and documents.	As required
	All deliverables are subject to change in accordance to the project timelines and the date the resource is available to work.	
CONSTRAINTS	(a)The Work must be performed within CBSA's normal working hours of 7:00 AM to 6:00 PM. b) The Contractor may be required to attend meetings at CBSA and at Key GC Stakeholders within the National Capital Region. c) All project management work must follow the standards established by PMBOK and in adherence to the TBS Policy on the Management of Projects and CBSA Project Management Framework. d) The Project Authority will review each deliverable upon submission to be completed. Should the deliverable not be completed, the Project Authority will reject the deliverable or require a correction by the Contractor.	



WORK LOCATION	<p>The Contractor's resource will be required to adopt a flexible work arrangement, which may include one or more of the following:</p> <ul style="list-style-type: none">• Working on CBSA premises in the National Capital Region (NCR)• Colocation / Shared office spaces• Working remotely (on the contractor's premises, the resources domicile, or another approved remote location)
TRAVEL REQUIREMENTS	<p>There is no travel requirement expected outside the NCR. If travel is required outside the NCR, it will be identified in the TA.</p>

TASK AUTHORIZATION	
Contractor: Deloitte	Contract Number: 5500000991
Requisition Number: 1000351484	Financial Coding: 2540-010-00
Task Number: TA 010 – Amd1	Date: May 4, 2020
Title: Detailed Analysis of Revenue Generation and Cost Recovery Opportunities	
<p>Background</p> <p>The CBSA collects over \$36B in duties and taxes each year (2018), making it the second largest revenue collector (behind the Canada Revenue Agency) for the Government of Canada. The Agency records revenues in three categories: tax on imported goods, “non-tax and non-re-spendable”, as well as “non-tax and re-spendable”.</p> <p>While the CBSA is a large revenue collector, volumes and transactions at the border have been increasing as funding provisioned to the Agency has generally decreased. In 2017, the CBSA identified the need to review its funding model in the face of increasing operational pressure. Findings emphasized the need to improve effectiveness and increase capacity within the CBSA, and this included identifying revenue generation and cost recovery opportunities as there are untapped opportunities for the Agency to reasonably recover costs throughout various areas of the CBSA’s business (i.e. operational facilities from other government departments, premium services provided, volume-related fees.)</p> <p>Some of the CBSA’s expenditures are a function of increased traveller and commercial volumes. As a result, the CBSA is seeking to establish sustainable long term funding that is tied to the increase in volumes. Central Agencies, in their 2018 Sustainability and Modernization Treasury Board (TB) submission and Budget 2019 decisions, recognized these gaps and the opportunity, and directed the Agency to develop a revenue generation and cost recovery (RG & CR) strategy in order to offset CBSA Sustainability and Modernization costs. Budget 2019 provided funding in support of this work. The RG and CR strategy will be presented for TB consideration in 2020-21.</p> <p>Overview of the RG & CR Strategy to date</p> <p>The CBSA has progressed in developing an RG & CR strategy which aims to support the financial stability of the Agency, and to offset planned CBSA Modernization and Sustainability costs.</p> <p>The scope of the revenue generation and cost recovery opportunities are across these four categories:</p> <ul style="list-style-type: none"> • Enhanced Services Fees: Revenue generation and cost recovery opportunities related to increasing fees (NEXUS, CANPASS, FAST, CFIA), and for premium services (i.e. agreements with airport authorities) to reflect total program costs • Passage Related Fees: Revenue generation and cost recovery opportunities related to charging fees for the processing of travellers and commercial goods (i.e. air traveller fee, tolls, volume based importation fees) 	

- **Operator Re-charges:** Revenue generation and cost recovery opportunities related to services for which the Agency could recoup costs (i.e., revisit cost recovery for providing special services/contractual agreements, assess unrealized demand of CBSA College, Riguard services)
- **Enhanced Compliance to Taxes and Duties:** Assess the potential for increased revenues through increase compliance, verification and audit activities.

Following a series of interviews (13), document review (37 items) and analysis (including a comparisons with other government departments and foreign border agencies) conducted in the September to December timeframe, a report entitled *CBSA –Overview of CBSA Current State Revenue Generation and Cost Recovery & Comparator Analysis* was comple The report summarizes a review of the current state of RG & CR at the CBSA and identified a list of opportunities in four categories (Enhance Compliance to Taxes and Duties, Enhanced Service Fees, Passage Related Fees, and Operator Re charges).

The report identified 41 opportunities to raise additional revenues and/or to recover costs. Of these 41 opportunities, the report identified 22 opportunities that might be worth prioritizing for further exploration in the short term (based on a high-level matrix analysis of potential return on investmen and complexity to implement). The implementation of the opportunities carries various risks, namely political considerations (i.e. resistance to user fee increases and dependencies on legislation/authorit changes). The report did not estimate the annual values of the net revenue benefit associated wit opportunity due to lack of data and time for analysis.

Task Authorization

- 1) **Objective:** This primary objective of this Task Authorization is to further develop and refine the RG & CR opportunities identified by the above report with the aim to
 - Develop options and recommendations within the four categories to inform the RG & CR Strategy. The strategy will also identify and plan actions needed to address “enabling factors” (e.g. reviewing MOUs, standardizing costing approaches) and linkages to oth CBSA Modernization initiatives;
 - Acknowledge other non-revenue-related opportunities (e.g. cost containment opportunities where the Agency is making large annual payments to external service providers, such as CRA, PSPC, and SSC) to be noted (but are outside of the scope of this authorization.
- 2) **Approach:** The overall approach will consist of the following activities:
 - Conduct further analysis on the refined list (no more than 12) – to be provided by the Project Authority – of key opportunities. Analysis to consider:
 - Return on investment for each option (i.e., estimates of the potential magnitude revenues & recovered costs vs. required funding requirements), pros and cons of each opportunity, risks (political, economic, etc.),

- Feasibility of undertaking the activity (dependencies/barriers (i.e. legislation), required IT changes, data collection and monitoring strategy, impact on current CBSA operations/programs and other key enablers for each option)
- Relationships between the RG/CR candidate and other Modernizations initiatives or emerging activities (i.e. e-Commerce) and any potential impacts related to external stakeholders.
- Assess actions required to address issues or to leverage management enablers such as any required technological changes (i.e. IT system changes for accurate tracking of RG & CR initiatives), accountabilities and process, etc.
- Provide options and recommendations with initial planning requirements to inform the CBSA RG & CR Strategy (which will subsequently be presented for Senior Management, the Minister and Central Agencies; discuss required authorities and legislative changes) and advance the work.

Note: the RG/CR Strategy may require additional Treasury Board and legislative authorities.

3) Activities, and Deliverables (see appendix A):

The contractor will deliver weekly updates summarizing the research, analysis, and con the task authorization period.

Key deliverables include:

- A work plan for the duration of the Task Authorization
- Summary of preliminary findings to inform a progress update to the CBSA Renewal Steering Committee in April 2020.
- Approach and outline to present the Final RG/CR Strategy Options and Recommendations (Report, Deck, etc..)
- Final RG/CR Strategy Options and Recommendations to inform the RG & CR Strategy.

The detailed contractor activities to be completed are described in Annex A.

NOTE: As work continued but the preliminary report could not be delivered by the scheduled date due to Covid-19 which is deemed to be an excusable delay, the Annex A deliverables have been adjusted for this contract.

2. PERIOD OF SERVICES estimated:	From:	From the Date of TA award	To:	May 31 st , 2020
3. Work Location	National Capital Region (NCR)			
4. Travel Requirements	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Specify: All stakeholder interviews can be done in person (National Capital Region) and/or using telecommunications.			
5. Other Conditions /Restrains	As per the Contract: 5500000991 CONFIDENTIALITY UNDERTAKING			
6. Task Proposal	Estimated Cost <input type="checkbox"/>	Fixed Price <input checked="" type="checkbox"/> \$		

7. LEVEL OF SECURITY CLEARANCE REQUIRED FOR THE CONTRACTOR'S PERSONNEL			
<input checked="" type="checkbox"/> Reliability Status <input type="checkbox"/> Secret <input type="checkbox"/> Top Secret <input type="checkbox"/> Other			
TA Proposal			
8. Estimated Cost Contract			
Invoice 1: Preliminary Observations			\$100,000
Invoice 2: Final Report			\$130,000
Professional services fixed price			\$230,000
	HST		\$29,900
Total Labour Cost			\$259,900
Total Travel & Living Cost			\$0
Grand Total for Labour and Travel			\$259,900
TA Approval			
9. Signing Authorities			
Contractor's Representative	Deloitte Inc.	Date	Signature May 05, 2020
Bradley Belanger Project Authority	CBSA	Date	Signature
Contracting Authority	CBSA	Date	Signature
10. Basis of Payment & Invoicing			
<p>In Accordance with the article entitled "Basis of Payment" in the Contract.</p> <p>Payment to be made based on receipt of key deliverables described in the activities table, subject to full acceptance by the Project/Technical Authority. Total of payments not to exceed the grand total.</p> <p>Original invoices shall be sent to the Project/Technical Authority. One copy of each invoice, together with attachments, shall be sent to the Contracting Authority.</p>			

Annex A: Contractor Activities & Deliverables/Timelines

Timelines	Week 1 Planning and Approach Deliverable A: work plan	Week 2-7 Conduct Analysis	Week 11 Check Point Deliverable B: Preliminary observations Summary Report Deliverable C: Approach/Outline	Week 12-14 Draft Deliverable D: RG/CR Strategy Options and Recommendations	Week 15 Final Deliverable D: RG/CR Strategy Options and Recommendations
(a) Enhanced Compliance to Taxes & Duties	The contractor will hold a kick-off meeting with the Project Author confirm work plan include key areas for analysis (such as those identified above under “Conduct Analysis”) for the period of the Task Authorization <				

TASK AUTHORIZATION	
Contractor: Deloitte	Contract Number: 5500000991
Requisition Number: 1000351484	Financial Coding: 2540-010-00
Task Number: TA 010	Date: February 4, 2020
Title: Detailed Analysis of Revenue Generation and Cost Recovery Opportunities	
<p>Background</p> <p>The CBSA collects over \$36B in duties and taxes each year (2018), making it the second largest revenue collector (behind the Canada Revenue Agency) for the Government of Canada. The Agency records revenues in three categories: tax on imported goods, “non-tax and non-re-spendable”, as well as “non-tax and re-spendable”.</p> <p>While the CBSA is a large revenue collector, volumes and transactions at the border have been increasing as funding provisioned to the Agency has generally decreased. In 2017, the CBSA identified the need to review its funding model in the face of increasing operational pressure. Findings emphasized the need to improve effectiveness and increase capacity within the CBSA, and this included identifying revenue generation and cost recovery opportunities as there are untapped opportunities for the Agency to reasonably recover costs throughout various areas of the CBSA’s business (i.e. operational facilities from other government departments, premium services provided, volume-related fees.)</p> <p>Some of the CBSA’s expenditures are a function of increased traveller and commercial volumes. As a result, the CBSA is seeking to establish sustainable long term funding that is tied to the increase in volumes. Central Agencies, in their 2018 Sustainability and Modernization Treasury Board (TB) submission and Budget 2019 decisions, recognized these gaps and the opportunity, and directed the Agency to develop a revenue generation and cost recovery (RG & CR) strategy in order to offset CBSA Sustainability and Modernization costs. Budget 2019 provided funding in support of this work. The RG and CR strategy will be presented for TB consideration in 2020-21.</p> <p>Overview of the RG & CR Strategy to date</p> <p>The CBSA has progressed in developing an RG & CR strategy which aims to support the financial stability of the Agency, and to offset planned CBSA Modernization and Sustainability costs.</p> <p>The scope of the revenue generation and cost recovery opportunities are across these four categories:</p> <ul style="list-style-type: none"> • Enhanced Services Fees: Revenue generation and cost recovery opportunities related to increasing fees (NEXUS, CANPASS, FAST, CFIA), and for premium services (i.e. agreements with airport authorities) to reflect total program cost • Passage Related Fees: Revenue generation and cost recovery opportunities related to charging fees for the processing of travellers and commercial goods (i.e. air traveller fee, tolls, volume based importation fees) 	

- **Operator Re-charges:** Revenue generation and cost recovery opportunities related to services for which the Agency could recoup costs (i.e., revisit cost recovery for providing special services/contractual agreements, assess unrealized demand of CBSA College, Riguard services)
- **Enhanced Compliance to Taxes and Duties:** Assess the potential for increased revenues through increase compliance, verification and audit activities.

Following a series of interviews (13), document review (37 items) and analysis (including a comparisons with other government departments and foreign border agencies) conducted in the September to December timeframe, a report entitled *CBSA –Overview of CBSA Current State Revenue Generation and Cost Recovery & Comparator Analysis* was completed. The report summarizes a review of the current state of RG & CR at the CBSA and identified a list of opportunities in four categories (Enhanced Compliance to Taxes and Duties, Enhanced Service Fees, Passage Related Fees, and Operator Re-charges).

The report identified 41 opportunities to raise additional revenues and/or to recover costs. Of these 41 opportunities, the report identified 22 opportunities that might be worth prioritizing for further exploration in the short term (based on a high-level matrix analysis of potential return on investment and complexity to implement). The implementation of the opportunities carries various risks, namely political considerations (i.e. resistance to user fee increases and dependencies on legislation/authority changes). The report did not estimate the annual values of the net revenue benefit associated with each opportunity due to lack of data and time for analysis.

Task Authorization

- 1) **Objective:** This primary objective of this Task Authorization is to further develop and refine the RG & CR opportunities identified by the above report with the aim to:

- Develop options and recommendations within the four categories to inform the RG & CR Strategy. The strategy will also identify and plan actions needed to address “enabling factors” (e.g. reviewing MOUs, standardizing costing approaches) and linkages to other CBSA Modernization initiatives;
- Acknowledge other non-revenue-related opportunities (e.g. cost containment opportunities where the Agency is making large annual payments to external service providers, such as CRA, PSPC, and SSC) to be noted (but are outside of the scope of this authorization.

- 2) **Approach:** The overall approach will consist of the following activities:

- Conduct further analysis on the refined list (no more than 12) – to be provided by the Project Authority – of key opportunities. Analysis to consider:
- Return on investment for each option (i.e., estimates of the potential magnitude of revenues & recovered costs vs. required funding requirements), pros and cons of each opportunity, risks (political, economic, etc.),

- Feasibility of undertaking the activity (dependencies/barriers (i.e. legislation), required IT changes, data collection and monitoring strategy, impact on current CBSA operations/programs and other key enablers for each option)
- Relationships between the RG/CR candidate and other Modernizations initiatives or emerging activities (i.e. e-Commerce) and any potential impacts related to external stakeholders.
- Assess actions required to address issues or to leverage revenue management enablers such as any required technological changes (i.e. IT system changes for accurate tracking of RG & CR initiatives), accountabilities and process, etc.
- Provide options and recommendations with initial planning requirements to inform the CBSA RG & CR Strategy (which will subsequently be presented for Senior Management, the Minister and Central Agencies; discuss required authorities and legislative changes) and advance the work.

Note: the RG/CR Strategy may require additional Treasury Board and legislative authorities.

3) Activities, and Deliverables (see appendix A):


The contractor will deliver weekly updates summarizing the research, analysis, and consultations during the task authorization period.

Key deliverables include:

- A work plan for the duration of the Task Authorization
- Summary of preliminary findings to inform a progress update to the CBSA Renewal Steering Committee in March 2020.
- Approach and outline to present the Final RG/CR Strategy Options and Recommendations (Report, Deck, etc..)
- Final RG/CR Strategy Options and Recommendations to inform the RG & CR Strategy.

The detailed contractor activities and deliverables to be completed are described in Annex A.

2. PERIOD OF SERVICES estimated:	From:	From the Date of TA award	To:	May 31 st , 2020
3. Work Location	National Capital Region (NCR)			
4. Travel Requirements	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Specify: All stakeholder interviews can be done in person (National Capital Region) and/or using telecommunications.			
5. Other Conditions /Restraints	As per the Contract: 5500000991 CONFIDENTIALITY UNDERTAKING			
6. Task Proposal	Estimated Cost <input type="checkbox"/>	Fixed Price <input checked="" type="checkbox"/> \$		
7. LEVEL OF SECURITY CLEARANCE REQUIRED FOR THE CONTRACTOR'S PERSONNEL				
<input checked="" type="checkbox"/> Reliability Status <input type="checkbox"/> Secret <input type="checkbox"/> Top Secret <input type="checkbox"/> Other				
TA Proposal				

8. Estimated Cost Contract			
Invoice 1: Preliminary Observations		\$100,000	
Invoice 2: Final Report		\$130,000	
Professional services fixed price		\$230,000	
	HST	\$29,900	
Total Labour Cost		\$259,900	
Total Travel & Living Cost		\$0	
Grand Total for Labour and Travel		\$259,900	
TA Approval			
9. Signing Authorities			
	Deloitte Inc.	Date	Signature
Contractor's Representative		February 5 2020	
Bradley Belanger Project Authority	CBSA	Date Feb. 5/2020	Signature 
Contracting Authority	CBSA	Date	Signature
10. Basis of Payment & Invoicing			
In Accordance with the article entitled "Basis of Payment" in the Contract.			
Payment to be made based on receipt of key deliverables described in the activities table, subject to full acceptance by the Project/Technical Authority. Total of payments not to exceed the grand total.			
Original invoices shall be sent to the Project/Technical Authority. One copy of each invoice, together with attachments, shall be sent to the Contracting Authority.			

Annex A: Contractor Activities & Deliverables/Timelines

Timelines	Week 1 Planning and Approach Deliverable A: work plan	Week 2-7 Conduct Analysis	Week 7 Check Point Deliverable B: Preliminary observations Summary Report Deliverable C: Approach/Outline	Week 8-10 Draft Deliverable D: RG/CR Strategy Options and Recommendations	Week 11 Final Deliverable D: RG/CR Strategy Options and Recommendations
(a) Enhanced Compliance to Taxes & Duties	The contractor will hold a kick-off meeting with the Project Authority to confirm work plan include key areas for analysis (such as those identified above under "Conduct Analysis") for the period of the Task Authorization <				



ANNEX E, TASK AUTHORIZATION FORM

Contract Number		47419-178445/002/ZQ	
Task Authorization (TA) Number		2021000044	
Contractor's Name and Address			
899029607PG0001 QMR Staffing Solutions Incorporated 75 Albert Street, Suite 906 Ottawa, Ontario, K1P5E7			
Total Estimated Cost of Task (Applicable Taxes extra) before any revisions:		\$34,000	
TA Revisions Previously Authorized			
TA Revision Number:		Authorized Increase or Decrease (Applicable Taxes extra)	
Contract Security Requirements (as applicable)			
This task includes security requirements.			
Yes. Refer to the Security Requirements Checklist (SRCL) annex of the Contract.			
Remarks: Secret Level			
Required Work			
SECTION A – Task Description of the Work Required			
As per attached statement of work.			
Period of Service	From (Date)	May 4, 2020	To (Date) July 5, 2020
Work Location		It is anticipated that the work will need to be carried out in the National Capital Region on site <u>and / or</u> remotely”.	
Travel Requirements		None	
Language Requirements		The contractor must be able to communicate orally and in writing in English without assistance and with minimal errors.	
Level of Security Clearance Required for the Contractor’s Personnel		Secret Level	



SECTION B – Applicable Basis of Payment

TA subject to a Limitation of Expenditure

When the basis of payment specified in a TA authorized and issued on the Contact is limitation of expenditure, the Contractor will be reimbursed for the costs reasonable and properly incurred in the performance of the Work specified in the authorized TA, as determined in accordance with the basis of payment cost elements, in Annex B, to the limitation of expenditure specified in the authorized TA.

Canada's total liability to the contractor under the authorized TA must not exceed the limitation of expenditure specified in the authorized TA. Customs duties are included and Applicable Taxes are extra.

No increase in the liability of Canada or in the price of the Work specified in the authorized TA resulting from any design changes, modification or interpretations of the Work specified in the authorized TA will be authorized or paid to the Contractor unless these design changes, modifications or interpretations have been authorized, in writing, by the TA Authority before their incorporation into the Work specified in the authorized TA. The Contractor must not perform any work or provide any service that would result in Canada's total liability being exceeded before obtaining the written authorization of the TA Authority. The Contractor must notify the TA Authority in writing as to the adequacy of this sum:

- a) When it is 75 percent committed, or
- b) Four (4) months before the final delivery date specified in the authorized TA, or
- c) As soon as the Contractor considers that the authorized TA funds are inadequate for the completion of the Work specified in the authorized TA,

Whichever comes first.

If the notification is for inadequate TA funds, the Contractor must provide to the TA Authority, a written estimate for the additional funds required. Provision of such information by the Contractor does not increase Canada's liability.

SECTION C - Cost Breakdown of Task

Category		Level of Expertise	Estimated Level Of Effort	Per Diem
3.10	Technical Writer	Senior		
Name of Proposed Resource				
Security Certificate/Clearance Number			75302	
Expiry Date (YYY/MM/DD)			2020-09-18	

SECTION D- Applicable Method of Payment

Monthly Payment

Canada will pay the Contractor on a monthly basis for work performed during the month covered by the invoice in accordance with the payment provisions of the Contract if:

- a) An accurate and complete invoice and any other document required by the Contract have been submitted in accordance with the invoicing instructions provided in the Contract;
- b) All such documents have been verified by Canada;

The work performed has been accepted by Canada



Authorization - Authorization

By signing this TA, the Project Authority and CBSA Contracting Authority; or the PWGSC Contracting Authority or both, as applicable, certify (ies) that the content of this TA is in accordance with the Contract.

En apposant sa signature sur cette AT, le chargé de projet et l'autorité contractante ce l'ASFC; ou l'autorité contractante de TPSGC ou, s'il y a lieu, les deux atteste(nt) que le contenu de cette AT respecte les conditions du contrat.

Name of Project Authority –

Nom du chargé de projet Kelly Belanger

Signature 

Date April 9, 2020

Name of CBSA Contracting Authority -

Nom de l'autorité contractante de ASFC _____

Signature _____

Date _____

Name of PWGSC Contracting Authority (if required)-

Nom de l'autorité contractante de TPSGC (si requis) _____

Signature _____

Date _____

Contractor's Signature - Signature de l'entrepreneur

Name and title of individual authorized to sign for the Contractor

Nom et titre de la personne autorisée à signer au nom de l'entrepreneur

Dan Moorcroft, President/ CEO

Signature 

Date April 9, 2020



STATEMENT OF WORK

TITLE	Technical Writer
BACKGROUND	<p>Canada Border Services Agency (CBSA) is responsible for providing integrated border services that support national security and public safety priorities and facilitate the free flow of persons and goods, including animals and plants that meet all requirements under its legislation. Under this mandate, CBSA enables effective and efficient border management through the design, development, implementation, delivery and operation of innovative solutions, science and technology for the major issues facing border management today and in the future.</p> <p>CBSA provides effective management of Canada's border through the strategic development, application and oversight of Information Technology and Information Management services. Integrated IT services are administered across Canada, including headquarters and seven regional locations - Atlantic, Quebec, Greater Toronto Area, Northern Ontario, Southern Ontario, Prairie and Pacific.</p> <p>On February 4, 2011, the Prime Minister of Canada and the President of the United States issued a declaration called "Beyond the Border: A Shared Vision for Perimeter Security and Economic Competitiveness", also called the "Declaration". The Declaration established a new long-term partnership built upon a perimeter approach to security and economic competitiveness. This means working together, not just at the border, but also beyond the border to enhance our security and accelerate the legitimate flow of persons, goods and services. Leaders called for the development of a joint action plan to realize this goal.</p> <p>To optimally manage border programs, corporate maturity and operational excellence, the Information, Science and Technology Branch (ISTB) of CBSA provides technical expertise to advance information management; enterprise architecture; IT infrastructure and solutions; and planning and portfolio management. Among other aspects, the ISTB provides technology leadership for a sustainable portfolio of business applications in support of CBSA's strategic priorities. It ensures</p>



	<p>effective delivery of technology products, applications and services to meet business needs, while ensuring integrity and availability of all technology infrastructures.</p> <p>The Travellers Project Portfolio Directorate (TPPD) is responsible for the delivery and management of 25 mission critical systems to manage the flow of persons and goods at border entry points</p>
SCOPE OF WORK	<p>The Contractor must provide resources on an “as-and-when requested” basis to deliver new capabilities and service to develop and manage the TPPD’s projects such as developing work descriptions and related documentation for engineer, technologist and other positions created to build capacity in the Two-Way Radio Program and Accelerated Radio Deployment Project.</p>
TASKS	<p>The undernoted services may include, but are not limited to the following:</p> <ul style="list-style-type: none">• Gathering information and analysing expected activities, duties, and responsibilities of a technologist, engineer or other positions;• Studying existing material and interviewing management and relevant personal;• Creating accurate, complete and concise documentation to communicate ideas and proposals; and• Writing, drafting and editing business documents.
DELIVERABLES	<p>The following deliverables may include, but are not limited to the following:</p> <ul style="list-style-type: none">• Work description for EL-05 Radio Communications Technologist, as well as document for corresponding key activities and duties. To be completed by May 26, 2020.• Work description for EL-07 Team Lead, Radio Communications Technologist, as well as document for corresponding key activities and duties. To be completed by June 23, 2020. <p>All deliverables are subject to change in accordance to the project timelines and the date the resource is available to work.</p>
CONSTRAINTS	<p>(a) The Work must normally be performed within CBSA’s normal working hours of 7:00 AM to 6:00 PM.</p>



	(b) The Contractor may be required to attend meetings at CBSA and at Key GC Stakeholders within the National Capital Region.
WORK LOCATION	<p>Contracted resources must be willing and able to accept a flexible work arrangement, including any or all of the following:</p> <ul style="list-style-type: none">• Working remotely off-site• Use of collaborative work spaces• Shared cubicles when working on site within the National Capital Region (NCR). <p>As such, the contracted resource must be able to provide their own devices such as laptops or personal computers. In such cases, the CBSA will be responsible for providing the appropriate network and systems accesses.</p>
TRAVEL REQUIREMENTS	There is no travel requirement expected outside the NCR. If travel is required outside the NCR, it will be identified in the TA.



ANNEX E, TASK AUTHORIZATION FORM

Contract Number		47419-178445/002/ZQ		
Task Authorization (TA) Number		REQ 1000352162 – PO 2021000044		
Contractor's Name and Address				
899029607PG0001 QMR Staffing Solutions Incorporated 75 Albert Street, Suite 906 Ottawa, Ontario, K1P5E7				
Total Estimated Cost of Task (Applicable Taxes extra) before any revisions:		\$34,000		
TA Revisions Previously Authorized				
TA Revision Number:		Authorized Increase or Decrease (Applicable Taxes extra)		
New TA Revision				
TA Revision Number: <u>1</u>		Authorized Increase or Decrease (Applicable Taxes extra) \$0		
This TA Revision is only to change the end date of the contract to September 18, 2020.				
Contract Security Requirements (as applicable)				
This task includes security requirements.				
Yes. Refer to the Security Requirements Checklist (SRCL) annex of the Contract.				
Remarks: Secret Level				
Required Work				
SECTION A – Task Description of the Work Required				
As per attached statement of work.				
Period of Service	From (Date)	May 4, 2020	To (Date)	September 18, 2020
Work Location		It is anticipated that the Work will be carried out on-site at CBSA premises in the National Capital Region (NCR).		
Travel Requirements		None		
Language Requirements		The contractor must be able to communicate orally and in writing in English without assistance and with minimal errors.		
Level of Security Clearance Required for the Contractor's Personnel		Secret Level		



SECTION B – APPLICABLE BASIS OF PAYMENT

TA subject to a Limitation of Expenditure

When the basis of payment specified in a TA authorized and issued on the Contact is limitation of expenditure, the Contractor will be reimbursed for the costs reasonable and properly incurred in the performance of the Work specified in the authorized TA, as determined in accordance with the basis of payment cost elements, in Annex B, to the limitation of expenditure specified in the authorized TA.

Canada's total liability to the contractor under the authorized TA must not exceed the limitation of expenditure specified in the authorized TA. Customs duties are included and Applicable Taxes are extra.

No increase in the liability of Canada or in the price of the Work specified in the authorized TA resulting from any design changes, modification or interpretations of the Work specified in the authorized TA will be authorized or paid to the Contractor unless these design changes, modifications or interpretations have been authorized, in writing, by the TA Authority before their incorporation into the Work specified in the authorized TA. The Contractor must not perform any work or provide any service that would result in Canada's total liability being exceeded before obtaining the written authorization of the TA Authority. The Contractor must notify the TA Authority in writing as to the adequacy of this sum:

- When it is 75 percent committed, or
- Four (4) months before the final delivery date specified in the authorized TA, or
- As soon as the Contractor considers that the authorized TA funds are inadequate for the completion of the Work specified in the authorized TA,

Whichever comes first.

If the notification is for inadequate TA funds, the Contractor must provide to the TA Authority, a written estimate for the additional funds required. Provision of such information by the Contractor does not increase Canada's liability.

SECTION C - Cost Breakdown of Task

Category		Level of Expertise	Estimated Level Of Effort	Per Diem
3.10	Technical Writer	Senior		
Name of Proposed Resource				
Security Certificate/Clearance Number			Top Secret - 95867798	
Expiry Date (YYY/MM/DD)			2020/09/18	

SECTION D- Applicable Method of Payment

Monthly Payment

Canada will pay the Contractor on a monthly basis for work performed during the month covered by the invoice in accordance with the payment provisions of the Contract if:

- An accurate and complete invoice and any other document required by the Contract have been submitted in accordance with the invoicing instructions provided in the Contract;
- All such documents have been verified by Canada;

The work performed has been accepted by Canada



Authorization - Authorization

By signing this TA, the Project Authority and CBSA Contracting Authority; or the PWGSC Contracting Authority or both, as applicable, certify (ies) that the content of this TA is in accordance with the Contract.

En apposant sa signature sur cette AT, le chargé de projet et l'autorité contractante de l'ASFC; ou l'autorité contractante de TPSGC ou, s'il y a lieu, les deux attestent que le contenu de cette AT respecte les conditions du contrat.

Name of Project Authority –

Nom du chargé de projet _____

Signature _____

Date _____

Name of CBSA Contracting Authority -

Nom de l'autorité contractante de ASFC Stephen Alexander

Signature _____

Name of PWGSC Contracting Authority (if required)-

Nom de l'autorité contractante de TPSGC (si requis) _____

Signature _____

Date _____

Contractor's Signature - Signature de l'entrepreneur

Name and title of individual authorized to sign for the Contractor

Nom et titre de la personne autorisée à signer au nom de l'entrepreneur

Dan Moorcroft, CEO _____

Signature _____

Date 31/03/2020



STATEMENT OF WORK

TITLE	Senior Technical Writer
BACKGROUND	<p>Canada Border Services Agency (CBSA) is responsible for providing integrated border services that support national security and public safety priorities and facilitate the free flow of persons and goods, including animals and plants that meet all requirements under its legislation. Under this mandate, CBSA enables effective and efficient border management through the design, development, implementation, delivery and operation of innovative solutions, science and technology for the major issues facing border management today and in the future.</p> <p>CBSA provides effective management of Canada's border through the strategic development, application and oversight of Information Technology and Information Management services. Integrated IT services are administered across Canada, including headquarters and seven regional locations - Atlantic, Quebec, Greater Toronto Area, Northern Ontario, Southern Ontario, Prairie and Pacific.</p> <p>On February 4, 2011, the Prime Minister of Canada and the President of the United States issued a declaration called "Beyond the Border: A Shared Vision for Perimeter Security and Economic Competitiveness", also called the "Declaration". The Declaration established a new long-term partnership built upon a perimeter approach to security and economic competitiveness. This means working together, not just at the border, but also beyond the border to enhance our security and accelerate the legitimate flow of persons, goods and services. Leaders called for the development of a joint action plan to realize this goal.</p> <p>To optimally manage border programs, corporate maturity and operational excellence, the Information, Science and Technology Branch (ISTB) of CBSA provides technical expertise to advance information management; enterprise architecture; IT infrastructure and solutions; and planning and portfolio management. Among other aspects, the ISTB provides technology leadership for a sustainable portfolio of business applications in support of CBSA's strategic priorities. It ensures effective delivery of technology products, applications and</p>



	<p>services to meet business needs, while ensuring integrity and availability of all technology infrastructures.</p> <p>The Travellers Project Portfolio Directorate (TPPD) is responsible for the delivery and management of 25 mission critical systems to manage the flow of persons and goods at border entry points</p>
SCOPE OF WORK	<p>The Contractor must provide resources on an “as-and-when requested” basis to deliver new capabilities and service to develop and manage the TPPD’s projects such as developing work descriptions and related documentation for engineer, technologist and other positions created to build capacity in the Two-Way Radio Program and Accelerated Radio Deployment Project.</p>
TASKS	<p>The undernoted services may include, but are not limited to the following:</p> <ul style="list-style-type: none">• Gathering information and analysing expected activities, duties, and responsibilities of a technologist, engineer or other positions;• Studying existing material and interviewing management and relevant personal;• Creating accurate, complete and concise documentation to communicate ideas and proposals; and• Writing, drafting and editing business documents.
DELIVERABLES	<p>The following deliverables may include, but are not limited to the following:</p> <ul style="list-style-type: none">• Work description for EL-05 Radio Communications Technologist, as well as document for corresponding key activities and duties. To be completed by May 26, 2020.• Work description for EL-07 Team Lead, Radio Communications Technologist, as well as document for corresponding key activities and duties. To be completed by June 23, 2020. <p>All deliverables are subject to change in accordance to the project timelines and the date the resource is available to work.</p>
CONSTRAINTS	<p>(a) The Work must normally be performed within CBSA’s normal working hours of 7:00 AM to 6:00 PM.</p> <p>(b) The Contractor may be required to attend meetings at CBSA and at Key GC Stakeholders within the National Capital Region.</p>



WORK LOCATION	<p>Contracted resources must be willing and able to accept a flexible work arrangement, including any or all of the following:</p> <ul style="list-style-type: none">• Working remotely off-site• Use of collaborative work spaces• Shared cubicles when working on site within the National Capital Region (NCR). <p>As such, the contracted resource must be able to provide their own devices such as laptops or personal computers. In such cases, the CBSA will be responsible for providing the appropriate network and systems accesses.</p>
TRAVEL REQUIREMENTS	<p>There is no travel requirement expected outside the NCR. If travel is required outside the NCR, it will be identified in the TA.</p>



ANNEX E, TASK AUTHORIZATION FORM

Contract Number	47419-178445/002/ZQ			
Task Authorization (TA) Number	REQ 1000352162 – PO 2021000044			
Contractor's Name and Address				
899029607PG0001 QMR Staffing Solutions Incorporated 75 Albert Street, Suite 906 Ottawa, Ontario, K1P5E7				
Total Estimated Cost of Task (Applicable Taxes extra) before any revisions:	\$34,000			
TA Revisions Previously Authorized				
TA Revision Number:	Authorized Increase or Decrease (Applicable Taxes extra)			
New TA Revision				
TA Revision Number: <u>2</u>	Authorized Increase or Decrease (Applicable Taxes extra) \$0			
This TA Revision is only to change the end date of the contract to March 31, 2021.				
Contract Security Requirements (as applicable)				
This task includes security requirements.				
Yes. Refer to the Security Requirements Checklist (SRCL) annex of the Contract.				
Remarks: Secret Level				
Required Work				
SECTION A – Task Description of the Work Required				
As per attached statement of work.				
Period of Service	From (Date)	May 4, 2020	To (Date)	March 31, 2021
Work Location		It is anticipated that the Work will be carried out on-site at CBSA premises in the National Capital Region (NCR).		
Travel Requirements		None		
Language Requirements		The contractor must be able to communicate orally and in writing in English without assistance and with minimal errors.		
Level of Security Clearance Required for the Contractor's Personnel		Secret Level		



SECTION B – APPLICABLE BASIS OF PAYMENT

TA subject to a Limitation of Expenditure

When the basis of payment specified in a TA authorized and issued on the Contact is limitation of expenditure, the Contractor will be reimbursed for the costs reasonable and properly incurred in the performance of the Work specified in the authorized TA, as determined in accordance with the basis of payment cost elements, in Annex B, to the limitation of expenditure specified in the authorized TA.

Canada's total liability to the contractor under the authorized TA must not exceed the limitation of expenditure specified in the authorized TA. Customs duties are included and Applicable Taxes are extra.

No increase in the liability of Canada or in the price of the Work specified in the authorized TA resulting from any design changes, modification or interpretations of the Work specified in the authorized TA will be authorized or paid to the Contractor unless these design changes, modifications or interpretations have been authorized, in writing, by the TA Authority before their incorporation into the Work specified in the authorized TA. The Contractor must not perform any work or provide any service that would result in Canada's total liability being exceeded before obtaining the written authorization of the TA Authority. The Contractor must notify the TA Authority in writing as to the adequacy of this sum:

- When it is 75 percent committed, or
- Four (4) months before the final delivery date specified in the authorized TA, or
- As soon as the Contractor considers that the authorized TA funds are inadequate for the completion of the Work specified in the authorized TA,

Whichever comes first.

If the notification is for inadequate TA funds, the Contractor must provide to the TA Authority, a written estimate for the additional funds required. Provision of such information by the Contractor does not increase Canada's liability.

SECTION C - Cost Breakdown of Task

Category	Level of Expertise	Estimated Level Of Effort	Per Diem
3.10	Technical Writer	Senior	
Name of Proposed Resource			
Security Certificate/Clearance Number		Top Secret - 95867798	
Expiry Date (YYY/MM/DD)		2020/09/18	

SECTION D- Applicable Method of Payment

Monthly Payment

Canada will pay the Contractor on a monthly basis for work performed during the month covered by the invoice in accordance with the payment provisions of the Contact if:

- An accurate and complete invoice and any other document required by the Contract have been submitted in accordance with the invoicing instructions provided in the Contract;
- All such documents have been verified by Canada;

The work performed has been accepted by Canada



Authorization - Authorization

By signing this TA, the Project Authority and CBSA Contracting Authority; or the PWGSC Contracting Authority or both, as applicable, certify (ies) that the content of this TA is in accordance with the Contract.

En apposant sa signature sur cette AT, le chargé de projet et l'autorité contractante de l'ASFC; ou l'autorité contractante de TPSGC ou, s'il y a lieu, les deux atteste(nt) que le contenu de cette AT respecte les conditions du contrat.

Name of Project Authority –

Nom du chargé de projet _____

Signature _____

Date _____

Name of CBSA Contracting Authority -

Nom de l'autorité contractante de ASFC Stephen Alexander

Signature

Name of PWGSC Contracting Authority (if required)-

Nom de l'autorité contractante de TPSGC (si requis) _____

Signature _____

Date _____

Contractor's Signature - Signature de l'entrepreneur

Name and title of individual authorized to sign for the Contractor

Nom et titre de la personne autorisée à signer au nom de l'entrepreneur

Dan Moorcroft, CEO _____

Signature

Date



STATEMENT OF WORK

TITLE	Senior Technical Writer
BACKGROUND	<p>Canada Border Services Agency (CBSA) is responsible for providing integrated border services that support national security and public safety priorities and facilitate the free flow of persons and goods, including animals and plants that meet all requirements under its legislation. Under this mandate, CBSA enables effective and efficient border management through the design, development, implementation, delivery and operation of innovative solutions, science and technology for the major issues facing border management today and in the future.</p> <p>CBSA provides effective management of Canada's border through the strategic development, application and oversight of Information Technology and Information Management services. Integrated IT services are administered across Canada, including headquarters and seven regional locations - Atlantic, Quebec, Greater Toronto Area, Northern Ontario, Southern Ontario, Prairie and Pacific.</p> <p>On February 4, 2011, the Prime Minister of Canada and the President of the United States issued a declaration called "Beyond the Border: A Shared Vision for Perimeter Security and Economic Competitiveness", also called the "Declaration". The Declaration established a new long-term partnership built upon a perimeter approach to security and economic competitiveness. This means working together, not just at the border, but also beyond the border to enhance our security and accelerate the legitimate flow of persons, goods and services. Leaders called for the development of a joint action plan to realize this goal.</p> <p>To optimally manage border programs, corporate maturity and operational excellence, the Information, Science and Technology Branch (ISTB) of CBSA provides technical expertise to advance information management; enterprise architecture; IT infrastructure and solutions; and planning and portfolio management. Among other aspects, the ISTB provides technology leadership for a sustainable portfolio of business applications in support of CBSA's strategic priorities. It ensures effective delivery of technology products, applications and</p>



	<p>services to meet business needs, while ensuring integrity and availability of all technology infrastructures.</p> <p>The Travellers Project Portfolio Directorate (TPPD) is responsible for the delivery and management of 25 mission critical systems to manage the flow of persons and goods at border entry points</p>
SCOPE OF WORK	<p>The Contractor must provide resources on an “as-and-when requested” basis to deliver new capabilities and service to develop and manage the TPPD’s projects such as developing work descriptions and related documentation for engineer, technologist and other positions created to build capacity in the Two-Way Radio Program and Accelerated Radio Deployment Project.</p>
TASKS	<p>The undernoted services may include, but are not limited to the following:</p> <ul style="list-style-type: none">• Gathering information and analysing expected activities, duties, and responsibilities of a technologist, engineer or other positions;• Studying existing material and interviewing management and relevant personal;• Creating accurate, complete and concise documentation to communicate ideas and proposals; and• Writing, drafting and editing business documents.
DELIVERABLES	<p>The following deliverables may include, but are not limited to the following:</p> <ul style="list-style-type: none">• Work description for EL-05 Radio Communications Technologist, as well as document for corresponding key activities and duties. To be completed by May 26, 2020.• Work description for EL-07 Team Lead, Radio Communications Technologist, as well as document for corresponding key activities and duties. To be completed by June 23, 2020. <p>All deliverables are subject to change in accordance to the project timelines and the date the resource is available to work.</p>
CONSTRAINTS	<p>(a) The Work must normally be performed within CBSA’s normal working hours of 7:00 AM to 6:00 PM.</p> <p>(b) The Contractor may be required to attend meetings at CBSA and at Key GC Stakeholders within the National Capital Region.</p>



WORK LOCATION	<p>Contracted resources must be willing and able to accept a flexible work arrangement, including any or all of the following:</p> <ul style="list-style-type: none">• Working remotely off-site• Use of collaborative work spaces• Shared cubicles when working on site within the National Capital Region (NCR). <p>As such, the contracted resource must be able to provide their own devices such as laptops or personal computers. In such cases, the CBSA will be responsible for providing the appropriate network and systems accesses.</p>
TRAVEL REQUIREMENTS	<p>There is no travel requirement expected outside the NCR. If travel is required outside the NCR, it will be identified in the TA.</p>



ANNEX E, TASK AUTHORIZATION FORM

Contract Number		47419-178445/002/ZQ		
Task Authorization (TA) Number		REQ 1000352162 – PO 2021000044		
Contractor's Name and Address				
899029607PG0001 QMR Staffing Solutions Incorporated 75 Albert Street, Suite 906 Ottawa, Ontario, K1P5E7				
Total Estimated Cost of Task (Applicable Taxes extra) before any revisions:		\$34,000		
TA Revisions Previously Authorized				
TA Revision Number:		Authorized Increase or Decrease (Applicable Taxes extra)		
New TA Revision				
TA Revision Number: <u>1</u>		Authorized Increase or Decrease (Applicable Taxes extra) \$0		
This TA Revision is only to change the end date of the contract to September 18, 2020.				
Contract Security Requirements (as applicable)				
This task includes security requirements.				
Yes. Refer to the Security Requirements Checklist (SRCL) annex of the Contract.				
Remarks: Secret Level				
Required Work				
SECTION A – Task Description of the Work Required				
As per attached statement of work.				
Period of Service	From (Date)	May 4, 2020	To (Date)	September 18, 2020
Work Location		It is anticipated that the Work will be carried out on-site at CBSA premises in the National Capital Region (NCR).		
Travel Requirements		None		
Language Requirements		The contractor must be able to communicate orally and in writing in English without assistance and with minimal errors.		
Level of Security Clearance Required for the Contractor's Personnel		Secret Level		



SECTION B – APPLICABLE BASIS OF PAYMENT

TA subject to a Limitation of Expenditure

When the basis of payment specified in a TA authorized and issued on the Contact is limitation of expenditure, the Contractor will be reimbursed for the costs reasonable and properly incurred in the performance of the Work specified in the authorized TA, as determined in accordance with the basis of payment cost elements, in Annex B, to the limitation of expenditure specified in the authorized TA.

Canada's total liability to the contractor under the authorized TA must not exceed the limitation of expenditure specified in the authorized TA. Customs duties are included and Applicable Taxes are extra.

No increase in the liability of Canada or in the price of the Work specified in the authorized TA resulting from any design changes, modification or interpretations of the Work specified in the authorized TA will be authorized or paid to the Contractor unless these design changes, modifications or interpretations have been authorized, in writing, by the TA Authority before their incorporation into the Work specified in the authorized TA. The Contractor must not perform any work or provide any service that would result in Canada's total liability being exceeded before obtaining the written authorization of the TA Authority. The Contractor must notify the TA Authority in writing as to the adequacy of this sum:

- When it is 75 percent committed, or
- Four (4) months before the final delivery date specified in the authorized TA, or
- As soon as the Contractor considers that the authorized TA funds are inadequate for the completion of the Work specified in the authorized TA,

Whichever comes first.

If the notification is for inadequate TA funds, the Contractor must provide to the TA Authority, a written estimate for the additional funds required. Provision of such information by the Contractor does not increase Canada's liability.

SECTION C - Cost Breakdown of Task

Category		Level of Expertise	Estimated Level Of Effort	Per Diem
3.10	Technical Writer	Senior		
Name of Proposed Resource				
Security Certificate/Clearance Number			Top Secret - 95867798	
Expiry Date (YYY/MM/DD)			2020/09/18	

SECTION D- Applicable Method of Payment

Monthly Payment

Canada will pay the Contractor on a monthly basis for work performed during the month covered by the invoice in accordance with the payment provisions of the Contact if:

- An accurate and complete invoice and any other document required by the Contract have been submitted in accordance with the invoicing instructions provided in the Contract;
- All such documents have been verified by Canada;

The work performed has been accepted by Canada



Authorization - Autorization

By signing this TA, the Project Authority and CBSA Contracting Authority; or the PWGSC Contracting Authority or both, as applicable, certify (ies) that the content of this TA is in accordance with the Contract.

En apposant sa signature sur cette AT, le chargé de projet et l'autorité contractante de l'ASFC; ou l'autorité contractante de TPSGC ou, s'il y a lieu, les deux attestent(nt) que le contenu de cette AT respecte les conditions du contrat.

Name of Project Authority –

Nom du chargé de projet _____

Signature _____

Date _____

Name of CBSA Contracting Authority -

Nom de l'autorité contractante de ASFC Stephen Alexander

Signature **ALEXANDER STEPHEN** Digitally signed by ALEXANDER STEPHEN
Date: 2020.06.25 18:11:38 -04'00'

Name of PWGSC Contracting Authority (if required)-

Nom de l'autorité contractante de TPSGC (si requis) _____

Signature _____

Date _____

Contractor's Signature - Signature de l'entrepreneur

Name and title of individual authorized to sign for the Contractor

Nom et titre de la personne autorisée à signer au nom de l'entrepreneur

Dan Moorcroft, CEO

Signature _____

Date 31/03/2020



STATEMENT OF WORK

TITLE	Senior Technical Writer
BACKGROUND	<p>Canada Border Services Agency (CBSA) is responsible for providing integrated border services that support national security and public safety priorities and facilitate the free flow of persons and goods, including animals and plants that meet all requirements under its legislation. Under this mandate, CBSA enables effective and efficient border management through the design, development, implementation, delivery and operation of innovative solutions, science and technology for the major issues facing border management today and in the future.</p> <p>CBSA provides effective management of Canada's border through the strategic development, application and oversight of Information Technology and Information Management services. Integrated IT services are administered across Canada, including headquarters and seven regional locations - Atlantic, Quebec, Greater Toronto Area, Northern Ontario, Southern Ontario, Prairie and Pacific.</p> <p>On February 4, 2011, the Prime Minister of Canada and the President of the United States issued a declaration called "Beyond the Border: A Shared Vision for Perimeter Security and Economic Competitiveness", also called the "Declaration". The Declaration established a new long-term partnership built upon a perimeter approach to security and economic competitiveness. This means working together, not just at the border, but also beyond the border to enhance our security and accelerate the legitimate flow of persons, goods and services. Leaders called for the development of a joint action plan to realize this goal.</p> <p>To optimally manage border programs, corporate maturity and operational excellence, the Information, Science and Technology Branch (ISTB) of CBSA provides technical expertise to advance information management; enterprise architecture; IT infrastructure and solutions; and planning and portfolio management. Among other aspects, the ISTB provides technology leadership for a sustainable portfolio of business applications in support of CBSA's strategic priorities. It ensures effective delivery of technology products, applications and</p>



	<p>services to meet business needs, while ensuring integrity and availability of all technology infrastructures.</p> <p>The Travellers Project Portfolio Directorate (TPPD) is responsible for the delivery and management of 25 mission critical systems to manage the flow of persons and goods at border entry points</p>
SCOPE OF WORK	<p>The Contractor must provide resources on an “as-and-when requested” basis to deliver new capabilities and service to develop and manage the TPPD’s projects such as developing work descriptions and related documentation for engineer, technologist and other positions created to build capacity in the Two-Way Radio Program and Accelerated Radio Deployment Project.</p>
TASKS	<p>The undernoted services may include, but are not limited to the following:</p> <ul style="list-style-type: none">• Gathering information and analysing expected activities, duties, and responsibilities of a technologist, engineer or other positions;• Studying existing material and interviewing management and relevant personal;• Creating accurate, complete and concise documentation to communicate ideas and proposals; and• Writing, drafting and editing business documents.
DELIVERABLES	<p>The following deliverables may include, but are not limited to the following:</p> <ul style="list-style-type: none">• Work description for EL-05 Radio Communications Technologist, as well as document for corresponding key activities and duties. To be completed by May 26, 2020.• Work description for EL-07 Team Lead, Radio Communications Technologist, as well as document for corresponding key activities and duties. To be completed by June 23, 2020. <p>All deliverables are subject to change in accordance to the project timelines and the date the resource is available to work.</p>
CONSTRAINTS	<p>(a) The Work must normally be performed within CBSA’s normal working hours of 7:00 AM to 6:00 PM.</p> <p>(b) The Contractor may be required to attend meetings at CBSA and at Key GC Stakeholders within the National Capital Region.</p>



WORK LOCATION	<p>Contracted resources must be willing and able to accept a flexible work arrangement, including any or all of the following:</p> <ul style="list-style-type: none">• Working remotely off-site• Use of collaborative work spaces• Shared cubicles when working on site within the National Capital Region (NCR). <p>As such, the contracted resource must be able to provide their own devices such as laptops or personal computers. In such cases, the CBSA will be responsible for providing the appropriate network and systems accesses.</p>
TRAVEL REQUIREMENTS	<p>There is no travel requirement expected outside the NCR. If travel is required outside the NCR, it will be identified in the TA.</p>

TASK AUTHORIZATION				
Contractor: EMERION		Contract Number: 5500000916		
Requisition Number: 1000352412		Financial Coding: 171020000,6001,10500		
Task Number: 2021000033		Date: April 7, 2020		
TA Request				
1. Description of Work to be Performed As described in Annex A to the Task Authorization. Resource is for Martin Aube, A/Director, Business Delivery Division, CARM				
2. PERIOD OF SERVICES estimated:		From:	April 8, 2020	To: March 31, 2021
3. Work Location		355 North River Road, Ottawa, ON, K1A 0L8		
4. Travel Requirements		<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Specify:		
5. Other Conditions /Restraints		As per the contract		
6. Task Proposal		Estimated Cost <input checked="" type="checkbox"/>	Fixed Price <input type="checkbox"/>	
7. LEVEL OF SECURITY CLEARANCE REQUIRED FOR THE CONTRACTOR'S PERSONNEL				
<input checked="" type="checkbox"/> Reliability Status <input type="checkbox"/> Secret <input type="checkbox"/> Top Secret <input type="checkbox"/> Other				
TA Proposal				
8. Estimated Cost Contract				
Category (Level) and Name of Proposed Resource	PSPC Security File Number	Firm Per Diem Rate	Estimated # of Days	Total cost
Project Manager - Level 3 – Ron Barbeau				\$147,384.00
Professional services estimated cost			Total	\$147,384.00
			GST	
			HST	\$19,159.52
			Total Estimated Cost	\$166,543.92
TA Approval				
9. Signing Authorities				
Name & Title of Individual Authorized to Sign on behalf of the Contractor (print)	Signature			Date
Name & Title of Individual Authorized to Sign as the Technical Authority (print)	Signature			Date
Name & Title of Individual Authorized to Sign as the Contracting Authority (print)	Signature ALEXANDER STEPHEN <small>Digitally signed by ALEXANDER STEPHEN DN: C=ca, O=gc, OU=ccra-adrc, OU=PERSONNEL, SERIALNUMBER=2005081161754295 + CN=ALEXANDER STEPHEN Reason: I am the author of this document Location: Date: 2020-04-07 10:13:54 Exit: PhantomPDF Version 9.4.2</small>			Date
10. Basis of Payment & Invoicing				
In Accordance with the article entitled "Basis of Payment" in the Contract. Payment to be made based on receipt of detailed monthly invoices for services rendered, subject to full acceptance by the Project/Technical Authority. Total of payments not to exceed the grand total. Original invoices shall be sent to the Project/Technical Authority. One copy of each invoice, together with attachments, shall be sent to the Contracting Authority.				

Annex A

Task Authorization Statement of Work

The Contractor, through its contracted resources must perform the tasks listed for each of the resources and, as required, provide the deliverables associated with a stated task. The tasks required of any of the resources include, are not limited to, those listed for each resource.

The contracted resource must provide the stated deliverables within the schedule of deliveries assigned by the CBSA Project Authority.

Project Manager (Level 3) – Ron Barbeau

Tasks

The Project Manager (Level 3) must perform the work identified in each TA and provide overall coordination and assistance to the Project Managers of the related projects.

- Monitor Business Readiness Activities against established goals, objectives and milestones as defined in the Implementation Plan;
- Coach, mentor, provide advice and guidance to Business Delivery staff in project management processes (as defined by the Project Management Institute), good practices, methodologies, tools, and requirements;
- Establish a Results Based Management Framework and key Reporting elements with identified Key Performance Indicators (KPIs) to measure the effectiveness of the PMO and its supporting processes;
- Develop and document Project Office control and reporting procedures to manage changes in the PMO Implementation Plan;
- Develop and document control and reporting procedures and the change control process for all projects reporting to the Business Delivery Team;
- Monitor and, as required, update the risk and issue management processes;
- Monitor projects;
- Transfer functional and technical knowledge to the departmental project teams through individual and group training, demonstrations, written instructions and documents on an ongoing basis throughout the life of the project;
- CARM Business Case Maintenance;
- Provide input to Reports;
- Produce Business Delivery Status Reports;
- Change Control Plan;
- Risks and Issues Approach.

TASK AUTHORIZATION	
Contractor: Deloitte	Contract Number: 5500000991
Requisition Number: 1000352506	Financial Coding: 2540-010-00
Task Number: TA 011	Date: April 17, 2020
Title: Independent Third Party Review (ITPR)	
<p>Background</p> <p>As part of the Comprehensive Review, CBSA presented Treasury Board Secretariat (TBS) with a significant amount of information, including detailed program assessments. The program assessment information shared with TBS during the comprehensive departmental review identified key program activities and challenges with program effectiveness and efficiency.</p> <p>CBSA is required to conduct an independent third party review (ITPR), which is expected to build on these assessments to identify the incremental information that will fulfill the TB condition that was imposed on the Agency following the Budget 2019 Sustainability and Modernization funding in advance of Budget 2021. The key milestones related to the ITPR are as follows:</p> <ul style="list-style-type: none"> • Spring 2020 – Launch of Working Group to discuss workplan and define key activities, deliverables and timelines of the project. • Summer 2020 - Conduct analysis and develop preliminary recommendations for Working Group • Fall 2020 – Renewal Steering Committee endorsement of the final ITPR findings. • Fall 2020 – Seek Ministerial Endorsement of the ITPR findings • Feb. 2021 – Ministerial Presentation of the ITPR to Treasury Board in advance of Budget 2021 <p>Overview of Independent Third Party Review</p> <p><u>Objective:</u> The overall objective is to complete an ITPR of CBSA's current business intelligence capacity, including operational and performance data, and proposals to improve capacity and results in this area, as well as identify integration points between activities conducted by CBSA and those conducted by other government departments. In addition to fulfilling the TB condition that was imposed in advance of Budget 2021, the review will also support CBSA's efforts to increase its management capacity and enhance the efficiency and effectiveness of its organizational performance.</p> <p><u>Scope:</u> The scope for this TA is as follows:</p> <p>To meet the objectives, the scope of the TA is divided in two components – A) Business Intelligence Capacity Assessment ; and, B) Integration Points with Other Government Departments</p> <p>A) BUSINESS INTELLIGENCE CAPACITY ASSESSMENT</p> <ol style="list-style-type: none"> 1. Review previous CBSA Program Assessments, and other relevant recent studies as applicable, and confirm known program inefficiencies and challenges. 2. Evaluate the effectiveness of the use of business intelligence information (e.g. volume, cost, and output data) in these Assessments across the Agency. Identify programs where leading business intelligence practices are used, which could serve as a model for the Agency. 	

DRAFT FOR DISCUSSION

3. Provide insights on how improved additional data and business intelligence could be used to demonstrate gaps in resources relative to CBSA's mandate.
4. To demonstrate identified improvement opportunities, conduct detailed analysis of business intelligence and performance data requirements for a select group of program areas with a focus on substantiating program costs and the major factors driving those costs by:
 - a. identifying all activities related to a specific program;
 - b. quantifying, by activity, the level of resources (e.g. HR and funds) expended to achieve the resulting outputs/ results
5. Develop a list of recommendations for CBSA to improve its business intelligence capacity, including an implementation plan for implementing these recommendations. The following considerations should be addressed:
 - a. Data needs for quantifying efficiencies achieved through reprioritizing resources, adjusting/eliminating processes, etc.;
 - b. Possible impacts and interdependencies between with other ongoing initiatives related to TB conditions (e.g. IM/IT rationalization and optimization, HR plan and revenue generation / cost recovery) and proposed recommendations to improve business intelligence capacity;
 - c. Other key assumptions, barriers, dependencies and relationships which may impact proposals to improve capacity and results in business intelligence; and,
 - d. As applicable, identify investments CBSA would need to make to address the recommendations.

B) INTEGRATION POINTS WITH OTHER GOVERNMENT DEPARTMENTS

The ITPR should also **identify integration points between activities conducted by the CBSA and those conducted by other government departments (OGDs)**. Recommendations should be provided on areas that will require further analysis and exploration in the future to identify potential opportunities focused on factors such as increased collaboration and reduced redundancy across partners, among others.

Phases, Activities, and Deliverables:

The contractor will develop a detailed project plan in collaboration with the CBSA Project Authority during the pre-planning and kick-off phases. The plan will cover the following key activities, deliverables and timelines:

Phase	Activities and Deliverables
A. Discovery and Pre-Planning: Week 1 – Week 3	<p>The Contractor will:</p> <ul style="list-style-type: none"> Review background documents from CBSA and TBS (e.g. guidance document). Conduct self-directed familiarization on revenue-generation / cost-recovery (RG/CR) in the Government/Customs environment. Conduct discovery interviews with selected CBSA stakeholders to validate high-level understanding of Comprehensive Review results and initial findings Conduct high-level preliminary quantitative analysis Develop initial draft lines of inquiry that will guide the ITPR <p>The CBSA Project Authority will provide the contractor with:</p> <ul style="list-style-type: none"> Relevant operational and performance information. Other evaluation documents that have been developed for the Agency
B. Kick-Off	The Contractor will:

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Week 4	<ul style="list-style-type: none"> • Lead a kick-off meeting with the ITPR Working Group to: <ul style="list-style-type: none"> ○ Review and confirm deliverables and timelines ○ Provide a preliminary summary of the previous assurance and other documents provided. ○ Identify program areas where will do “deep dive” case studies ○ Gather input to refine lines of inquiry, project approach and detailed project plan <p>Deliverable:</p> <ul style="list-style-type: none"> • Project approach and detailed project plan
C. Analysis Week 5 – Week 8	<p>The Contractor will, as applicable:</p> <ul style="list-style-type: none"> • Review documentation and data • Conduct qualitative and quantitative analysis • Conduct interviews to clarify understanding of documentation, insights found based on analysis, and explore ongoing projects that could materially impact the review findings. • Case Studies: For a select group of program areas, ‘mine down’ and conduct analysis to illustrate the potential from closing data gaps. • Document preliminary observations
D. Check Point Week 9	<p>The Contractor will:</p> <ul style="list-style-type: none"> • Hold a meeting with the project Working Group to discuss preliminary observations, and identify if any adjustments to the approach are necessary. • Provide Preliminary Observations and a Draft Final Report Outline to the CBSA Project Authority two business days in advance of the meeting. <p>The CBSA Project Authority will provide the contractor with:</p> <ul style="list-style-type: none"> • Written confirmation of the findings, and provide additional direction on course-correction if needed. <p>Deliverables:</p> <ul style="list-style-type: none"> • Present Preliminary Observations to Working Group (including Project Authority) <ul style="list-style-type: none"> ○ Note that these observations may be presented in a deck or other concise method of delivery. The intent is to confirm that the approach is yielding information that will be of value to decision-making, and if necessary, determine if a course correction is needed. • Draft Report Outline that includes: <ul style="list-style-type: none"> ○ Report Headers ○ Sub-sections ○ Brief description of intended content within each section.
E. Analysis (continued) Week 10 – Week 12	<p>The Contractor will:</p> <ul style="list-style-type: none"> • Conduct additional qualitative and quantitative analysis in specific program areas identified during the Check Point meeting with the Working Group. • Further develop quantitative exhibits – based on operational or performance data – that highlight the potential that might result from an improved business intelligence capability. • Hold additional follow-up meetings with stakeholders, as appropriate, to clarify draft observations and recommendations identified during this phase.
F. Second Check Point Week 13	<p>The Contractor will:</p> <ul style="list-style-type: none"> • Hold a meeting with the project Working Group to discuss observations, and identify if any adjustments to the approach are necessary. • Provide Draft Recommendations and a revised Draft Final Report Outline to the CBSA Project Authority two business days in advance of the meeting. <p>The CBSA Project Authority will provide the contractor with:</p>

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	<ul style="list-style-type: none"> Written confirmation of the findings and provide additional direction on course-correction if needed. <p>Deliverables:</p> <ul style="list-style-type: none"> Present Draft Recommendations to Working Group (including Project Authority) <ul style="list-style-type: none"> Note that these recommendations may be presented in a deck or other concise method of delivery. The intent is to confirm that the approach is yielding information that will be of value to decision-making, and if necessary, determine if a course correction is needed for drafting of the Final Report.
G. Draft Final Report Week 14	<ul style="list-style-type: none"> The Contractor will develop the Draft Final Report to address comments from the Project Authority.
H. Deliver Final Report Weeks 15 – Week 20	<ul style="list-style-type: none"> The Contractor will deliver the Final report and assist in developing supporting materials (presentation) for the CBSA Renewal Steering Committee.

Assumptions:

- All deliverables provided by the contractor will be delivered in English. If required, CBSA will be responsible for any translation to French.
- CBSA will facilitate making the required internal CBSA stakeholders available for consultations within targeted timeframes.
- Aspects of the ITPR related to integration points between activities conducted by the CBSA and those conducted by other government departments will be performed based on information provided by CBSA and will not involve any consultations with OGDs.

2. PERIOD OF SERVICES estimated:	From:	From the Date of TA award	To:	September 30, 2020
3. Work Location	National Capital Region (NCR)			
4. Travel Requirements	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Specify: All stakeholder interviews can be done in person (National Capital Region) and/or using telecommunications.			
5. Other Conditions /Restraints	As per the Contract:			
6. Task Proposal	Estimated Cost <input type="checkbox"/>	Fixed Price <input checked="" type="checkbox"/> \$ to be determined		
7. LEVEL OF SECURITY CLEARANCE REQUIRED FOR THE CONTRACTOR'S PERSONNEL				
<input checked="" type="checkbox"/> Reliability Status <input type="checkbox"/> Secret <input type="checkbox"/> Top Secret <input type="checkbox"/> Other				
TA Proposal				
8. Estimated Cost Contract				
Discovery and Pre-Planning	End of Week 4			
Preliminary Observations	End of Week 9			
Draft Recommendations	End of Week 13			
Final Report	End of Week 20			
Professional services fixed price			\$343,310.00	
			HST	\$44,630.30
			Total Labour Cost	

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	Total Travel & Living Cost		
	Grand Total for Labour and Travel		\$387,940.30
TA Approval			
9. Signing Authorities			
Contractor's Representative	Deloitte Inc.	Date April 22, 2020	Signature
Bradley Belanger Project Authority	CBSA	Date April 21, 2020	Signature Bradley Bélanger
Nancy Cléroux Contracting Authority	CBSA	Date	Signature
10. Basis of Payment & Invoicing			
In Accordance with the article entitled "Basis of Payment" in the Contract. Payment to be made based on receipt of detailed invoices for services rendered, subject to full acceptance by the Project/Technical Authority. Total of payments not to exceed the grand total. Original invoices shall be sent to the Project/Technical Authority. One copy of each invoice, together with attachments, shall be sent to the Contracting Authority.			

TASK AUTHORIZATION	
Contractor: Deloitte	Contract Number: 5500000991
PO Number: 2021000123	Contract Title: Financial Review
Task Number: TA011 – Amd 1	Requisition Number: 1000351484
Date : September 28, 2020	Financial Coding: 2540-010-00
TA Title: Independent Third Party Review (ITPR)	
<p>Background</p> <p>As part of the Comprehensive Review, CBSA presented Treasury Board Secretariat (TBS) with a significant amount of information, including detailed program assessments. The program assessment information shared with TBS during the comprehensive departmental review identified key program activities and challenges with program effectiveness and efficiency.</p> <p>CBSA is required to conduct an independent third party review (ITPR), which is expected to build on these assessments to identify the incremental information that will fulfill the TB condition that was imposed on the Agency following the Budget 2019 Sustainability and Modernization funding in advance of Budget 2021. The key milestones related to the ITPR are as follows:</p> <ul style="list-style-type: none"> • Spring 2020 – Launch of Working Group to discuss workplan and define key activities, deliverables and timelines of the project. • Summer 2020 - Conduct analysis and develop preliminary recommendations for Working Group • Fall 2020 – Renewal Steering Committee endorsement of the final ITPR findings. • Fall 2020 – Seek Ministerial Endorsement of the ITPR findings • Feb. 2021 – Ministerial Presentation of the ITPR to Treasury Board in advance of Budget 2021 <p>Overview of Independent Third Party Review</p> <p><i>Objective:</i> The overall objective is to complete an ITPR of CBSA’s current business intelligence capacity, including operational and performance data, and proposals to improve capacity and results in this area, as well as identify integration points between activities conducted by CBSA and those conducted by other government departments. In addition to fulfilling the TB condition that was imposed in advance of Budget 2021, the review will also support CBSA’s efforts to increase its management capacity and enhance the efficiency and effectiveness of its organizational performance.</p> <p><i>Scope:</i> The scope for this TA is as follows:</p> <p>To meet the objectives, the scope of the TA is divided in two components – A) Business Intelligence Capacity Assessment ; and, B) Integration Points with Other Government Departments</p> <p>A) BUSINESS INTELLIGENCE CAPACITY ASSESSMENT</p> <ol style="list-style-type: none"> 1. Review previous CBSA Program Assessments, and other relevant recent studies as applicable, and confirm known program inefficiencies and challenges. 	

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2. Evaluate the effectiveness of the use of business intelligence information (e.g. volume, cost, and output data) in these Assessments across the Agency. Identify programs where leading business intelligence practices are used, which could serve as a model for the Agency.
3. Provide insights on how improved additional data and business intelligence could be used to demonstrate gaps in resources relative to CBSA's mandate.
4. To demonstrate identified improvement opportunities, conduct detailed analysis of business intelligence and performance data requirements for a select group of program areas with a focus on substantiating program costs and the major factors driving those costs by:
 - a. identifying all activities related to a specific program;
 - b. quantifying, by activity, the level of resources (e.g. HR and funds) expended to achieve the resulting outputs/ results
5. Develop a list of recommendations for CBSA to improve its business intelligence capacity, including an implementation plan for implementing these recommendations. The following considerations should be addressed:
 - a. Data needs for quantifying efficiencies achieved through reprioritizing resources, adjusting/eliminating processes, etc.;
 - b. Possible impacts and interdependencies between with other ongoing initiatives related to TB conditions (e.g. IM/IT rationalization and optimization, HR plan and revenue generation / cost recovery) and proposed recommendations to improve business intelligence capacity;
 - c. Other key assumptions, barriers, dependencies and relationships which may impact proposals to improve capacity and results in business intelligence; and,
 - d. As applicable, identify investments CBSA would need to make to address the recommendations.

B) INTEGRATION POINTS WITH OTHER GOVERNMENT DEPARTMENTS

The ITPR should also **identify integration points between activities conducted by the CBSA and those conducted by other government departments (OGDs)**. Recommendations should be provided on areas that will require further analysis and exploration in the future to identify potential opportunities focused on factors such as increased collaboration and reduced redundancy across partners, among others.

Phases, Activities, and Deliverables:

The contractor will develop a detailed project plan in collaboration with the CBSA Project Authority during the pre-planning and kick-off phases. The plan will cover the following key activities, deliverables and timelines:

Phase	Activities and Deliverables
A. Discovery and Pre-Planning: Week 1 – Week 3	The Contractor will: <ul style="list-style-type: none"> • Review background documents from CBSA and TBS (e.g. guidance document). • Conduct self-directed familiarization on revenue-generation / cost-recovery (RG/CR) in the Government/Customs environment. • Conduct discovery interviews with selected CBSA stakeholders to validate high-level understanding of Comprehensive Review results and initial findings • Conduct high-level preliminary quantitative analysis • Develop initial draft lines of inquiry that will guide the ITPR

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	<p>The CBSA Project Authority will provide the contractor with:</p> <ul style="list-style-type: none"> • Relevant operational and performance information. • Other evaluation documents that have been developed for the Agency
B. Kick-Off Week 4	<p>The Contractor will:</p> <ul style="list-style-type: none"> • Lead a kick-off meeting with the ITPR Working Group to: <ul style="list-style-type: none"> ○ Review and confirm deliverables and timelines ○ Provide a preliminary summary of the previous assurance and other documents provided. ○ Identify program areas where will do “deep dive” case studies ○ Gather input to refine lines of inquiry, project approach and detailed project plan <p>Deliverable:</p> <ul style="list-style-type: none"> • Project approach and detailed project plan
C. Analysis Week 5 – Week 8	<p>The Contractor will, as applicable:</p> <ul style="list-style-type: none"> • Review documentation and data • Conduct qualitative and quantitative analysis • Conduct interviews to clarify understanding of documentation, insights found based on analysis, and explore ongoing projects that could materially impact the review findings. • Case Studies: For a select group of program areas, ‘mine down’ and conduct analysis to illustrate the potential from closing data gaps. • Document preliminary observations
D. Check Point Week 9	<p>The Contractor will:</p> <ul style="list-style-type: none"> • Hold a meeting with the project Working Group to discuss preliminary observations, and identify if any adjustments to the approach are necessary. • Provide Preliminary Observations and a Draft Final Report Outline to the CBSA Project Authority two business days in advance of the meeting. <p>The CBSA Project Authority will provide the contractor with:</p> <ul style="list-style-type: none"> • Written confirmation of the findings, and provide additional direction on course-correction if needed. <p>Deliverables:</p> <ul style="list-style-type: none"> • Present Preliminary Observations to Working Group (including Project Authority) <ul style="list-style-type: none"> ○ Note that these observations may be presented in a deck or other concise method of delivery. The intent is to confirm that the approach is yielding information that will be of value to decision-making, and if necessary, determine if a course correction is needed. • Draft Report Outline that includes: <ul style="list-style-type: none"> ○ Report Headers ○ Sub-sections ○ Brief description of intended content within each section.
E. Analysis (continued) Week 10 – Week 12	<p>The Contractor will:</p> <ul style="list-style-type: none"> • Conduct additional qualitative and quantitative analysis in specific program areas identified during the Check Point meeting with the Working Group. • Further develop quantitative exhibits – based on operational or performance data – that highlight the potential that might result from an improved business intelligence capability. • Hold additional follow-up meetings with stakeholders, as appropriate, to clarify draft observations and recommendations identified during this phase.
F. Second Check Point Week 13	<p>The Contractor will:</p> <ul style="list-style-type: none"> • Hold a meeting with the project Working Group to discuss observations, and identify if any adjustments to the approach are necessary.

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	<ul style="list-style-type: none"> Provide Draft Recommendations and a revised Draft Final Report Outline to the CBSA Project Authority two business days in advance of the meeting. <p>The CBSA Project Authority will provide the contractor with:</p> <ul style="list-style-type: none"> Written confirmation of the findings and provide additional direction on course-correction if needed. <p>Deliverables:</p> <ul style="list-style-type: none"> Present Draft Recommendations to Working Group (including Project Authority) <ul style="list-style-type: none"> Note that these recommendations may be presented in a deck or other concise method of delivery. The intent is to confirm that the approach is yielding information that will be of value to decision-making, and if necessary, determine if a course correction is needed for drafting of the Final Report.
G. Draft Final Report Week 23	<ul style="list-style-type: none"> The Contractor will develop the Draft Final Report to address comments from the Project Authority.
H. Deliver Final Report Weeks 24 – Week 27	<ul style="list-style-type: none"> The Contractor will deliver the Final report and assist in developing supporting materials (presentation) for the CBSA Renewal Steering Committee.

Assumptions:

- All deliverables provided by the contractor will be delivered in English. If required, CBSA will be responsible for any translation to French.
- CBSA will facilitate making the required internal CBSA stakeholders available for consultations within targeted timeframes.
- Aspects of the ITPR related to integration points between activities conducted by the CBSA and those conducted by other government departments will be performed based on information provided by CBSA and will not involve any consultations with OGDs.

2. PERIOD OF SERVICES estimated:	From:	April 28, 2020	To:	October 30, 2020
3. Work Location	National Capital Region (NCR)			
4. Travel Requirements	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Specify: All stakeholder interviews can be done in person (National Capital Region) and/or using telecommunications.			
5. Other Conditions /Restrains	As per the Contract:			
6. Task Proposal	Estimated Cost <input type="checkbox"/>	Fixed Price <input checked="" type="checkbox"/> \$ to be determined		
7. LEVEL OF SECURITY CLEARANCE REQUIRED FOR THE CONTRACTOR'S PERSONNEL				
<input checked="" type="checkbox"/> Reliability Status <input type="checkbox"/> Secret <input type="checkbox"/> Top Secret <input type="checkbox"/> Other				
TA Proposal				
8. Estimated Cost Contract				
Discovery and Pre-Planning	End of Week 4			
Preliminary Observations	End of Week 9			
Draft Recommendations	End of Week 23			
Final Report	End of Week 27			

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Professional services fixed price		\$343,310.00
	HST	\$44,630.30
	Total Labour Cost	
	Total Travel & Living Cost	
	Grand Total for Labour and Travel	\$387,940.30

TA Approval

9. Signing Authorities

Contractor's Representative	Deloitte Inc.	Date	Signature
Bradley Belanger Project Authority	CBSA	Date	Signature
Nancy Clérout Contracting Authority	CBSA	Date	Signature

10. Basis of Payment & Invoicing

In Accordance with the article entitled "Basis of Payment" in the Contract.

Payment to be made based on receipt of detailed invoices for services rendered, subject to full acceptance by the Project/Technical Authority. Total of payments not to exceed the grand total.

Original invoices shall be sent to the Project/Technical Authority. One copy of each invoice, together with attachments, shall be sent to the Contracting Authority.

TASK AUTHORIZATION FORM			
Contractor:		Contract Number:	
Évaluation Personnel Sélection International (EPSI) 6 Sainte-Marie Gatineau, Québec J8Y 2A3		5500000955	
Task Number:	PR1000352848	Date:	May 27, 2020
Amendment Number:	0	Date:	
1. TA Request			
<p>Description of Work to Be Performed</p> <p>The Canada Border Services Agency (CBSA) has contracted out services to EPSI in order to transform the Agency's staffing processes for collectives, annual, specialized, and on-going and as-needed recruitment of candidates nationally and internationally.</p> <p>CBSA has recently seen transformation in all areas of its Human Resource (HR) department, and more specifically, Staffing. Part of this transformation is a change in the way in which staffing is being completed. The focus of this transformation is to change the organizational culture from conducting many individual processes to having fewer, larger scale processes. This change will require more depth and breadth in the assessments completed for each staffing action and the development of assessments that are well-suited to high-volume processes in a 24/7 work environment.</p> <p>PROJECT OVERVIEW</p> <p>Specifically, the Contractor must undertake and provide assessment support for the following national collective process:</p> <ul style="list-style-type: none"> ○ PE-01 National Collective Process (2020-IA-HRB-PE_01-337) <p>Key Project Considerations:</p> <p>As outlined in the contract no 5500000955, EPSI services will be provided on an "as and when requested basis." The following statement of work should corresponds directly to the scope of the services as per the contract between EPSI and the CBSA:</p> <ul style="list-style-type: none"> ○ Provide professional assessments services such as: advice, guidance, analyses, recommendations; ○ Provide access to standardized assessment tools; ○ Develop new standardized psychometric assessment tests and material; and ○ Integrate CBSA assessment tools on their bilingual and secure online testing platform. <p>THE STAFFING ASSESSMENT PROCESS</p> <p>To have EPSI administer, monitor and report on the <i>Situational Judgement Test for Professionals</i> (SJT-PRO) to assess the following competencies: Thinking Things Through, Showing initiative and Being Action-Oriented, Working Effectively with Others, for the PE-01 selection process.</p> <p>Outcomes of this stage include:</p> <ul style="list-style-type: none"> ○ Administration of the assessment (SJT-PRO) on EPSI's online testing platform. ○ Extraction of the results and create an Overview Document. ○ Provision of technical and administrative support to candidates throughout the test administration process. <p>The Contractor must:</p> <ul style="list-style-type: none"> ○ Review and confirm that competencies identified can be assessed separately (individual score per competency) using the SJT-PRO. ○ Administer two sessions of the SJT-PRO to a total of approximately 461 candidates within a specified timeframe, as indicated by the CBSA. ○ Support any accommodation requests for extended time, larger fonts, paper-pencil test copies, etc., as indicated by the CBSA when sending the list of candidates. 			

- Track activity during testing and disconnect if the candidate is trying to access other sources of information.
- **During the testing periods, provide ongoing technical support for the web-based platform to candidates, in both official languages and in multiple formats (i.e.: e-mail and/or telephone).**
- Advise the CBSA once the test sessions are administered.
- Provide test results using the Excel document provided by the CBSA.
- Respond to any investigations related to the Public Service Labour Relations and Employment Board complaints from candidates, when allegations are directly linked to the content, assessment and scoring of the exam, in addition to complaints related to the web-based platform, and any technological aspect of the exam

Constraints

- EPSI's online platform must be available 24/7 and must include the availability of technical support.
- Support any accommodation requests for extended time/ larger fonts etc., as indicated by the CBSA when sending the list of candidates.
- Exam must be available in both official languages.

Client Support

- CBSA will provide the list of candidates to EPSI for two separate testing sessions scheduled for **June 17-18, 2020** and **June 29-30, 2020**.
- CBSA will provide input regarding the messaging to candidates (heads-up and access code invitation) and approve the final messaging.
- CBSA will send the "Heads-Up email to candidates.
- CBSA will send results to candidates.

Schedule

- CBSA will send "Heads-Up" Email: on **June 11, 2020** for the first testing session and **June 22, 2020** for the second testing session.
- EPSI will send the access code invitation: By 10am (EST) - on **June 17, 2020** for the first testing session and **June 29, 2020** for the second testing session EPSI will administer the test: on **June 17-18, 2020** Alternate test date: **June 29-30, 2020**.
- EPSI will provide candidates' results within 3 days of the close of the testing period.
- EPSI will provide individual candidate reports within 5 days, as required for informal discussions.

Deliverables

Test Administration, Monitoring and Support — for testing dates of **June 17-18, 2020** and **June 29-30, 2020**:

- Send the access code invitation;
- Administer the SJT-PRO on EPSI's online testing platform for candidates, within a specified timeframe indicated by the CBSA;
- Support any accommodation requests for extended time / larger fonts etc., as indicated by the CBSA when sending the list of candidates;
- Track activity during testing and disconnect if the candidate is trying to access other sources of information;
- During the testing period, providing on-going technical and administrative support to candidates throughout the test administration process in both official languages and via multiple formats (e-mail, and/or telephone);
- Advise the CBSA once the test is administered;
- Respond to any investigations related to the Public Service Labour Relations and Employment Board complaints from candidates, when allegations are directly linked to the content, assessment and scoring of the exam, in addition to complaints related to the web-based platform, and any technological aspect of the exam;
- Invoice for all work completed before **July 31, 2020**.

Change in Management Process

An amended version of the Task Authorisation must be approved by the Project Authority and submitted to contracting, if changes to the level of effort are required and additional costs are incurred.

Estimate of Services:

Test Administration

- We estimate 461 candidates to be evaluated using one SJT-PRO test as part of the PE-01 National Collective Process on EPSI's online testing platform.
- (per test) x (candidates) = **\$4,610.00**


Technical Support

- We estimate that technical support will be required for different testing periods lasting each for a total of hours.
- days x hours x hour = **\$4,320.00**

Provision of Candidate Results and Overview Documents

- Staffing Consultant, Senior x days = **\$2,360.00**

2. PERIOD OF SERVICES	From: <u>TA award date</u>	To: July 31, 2020
3. Work Location	355 North River Road, Ottawa, Ontario K1A 0L8 or an alternative CBSA location in the National Capital Region.	
4. Other Conditions /Restraints	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Specify:	
5. Travel	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Specify:	
6. Basis of Payment	Limitation of Expenditure <input type="checkbox"/> Ceiling Price <input type="checkbox"/> Firm Price <input checked="" type="checkbox"/>	
7. METHOD OF PAYMENT		
<input type="checkbox"/> Single <input checked="" type="checkbox"/> Monthly <input type="checkbox"/> Milestones		
8. LEVEL OF SECURITY CLEARANCE REQUIRED FOR THE CONTRACTOR'S PERSONNEL		
<input checked="" type="checkbox"/> Reliability Status <input type="checkbox"/> Confidential <input type="checkbox"/> Secret <input type="checkbox"/> Not Applicable		
9. BILINGUALISM (if applicable)		
<input checked="" type="checkbox"/> English and French <input type="checkbox"/> French <input type="checkbox"/> English		
TA Proposal [For completion by Contractor]		
10. Estimated Cost Contract		
Category of Proposed Resource	Firm Per Diem Rate	Estimated # of Days
Total cost		
Name of Proposed Resource:		
Test Administration		4,610.00\$
Technical Support		4,320.00\$
Staffing Consultant, Senior		2,360.00\$
Sub-total Professional Fees:		11,290.00\$
HST (13%):		1,467.70\$
Total:		12,757.70
TA Approval		
11. Signing Authorities		
	Signatures of Authorized Representatives	Date
Nicolas Roy, Vice President Consulting Services and Business Development, EPSI Inc.		

		2020-06-03
Name & Title of Individual Authorized to Sign on Behalf of Contractor		
Isabelle Chartrand, Director National Staffing Operations, Talent Acquisition and Staffing Division		
Name & Title of Individual Authorized to Sign Pursuant to sub-section 32(1) of the <i>Financial Administration Act</i>		
Name & Title of Contracting Authority		
12. Invoicing		
<p>Payment to be made based on receipt of detailed invoices for services rendered, subject to full acceptance by the Project Authority. Total of payments not to exceed the grand total.</p> <p>The supplier should invoice in ¼, ½, ¾ or whole day increments. For example 1.00, 1.25, 1.50 or 1.75 days.</p> <p>Invoices must be sent electronically via email to: vendors-fournisseurs@cbsa-asfc.gc.ca</p>		
Financial Coding: 458033000/2001/30400		

ANNEX E, TASK AUTHORIZATION FORM

Contract Number	47419-178445/004/ZQ			
Task Authorization (TA) Number	1000352875 – 2021000295			
Contractor's Name and Address				
854679848PG001 MGIS Inc. 23 Ballyboy St, Ottawa, Ontario, K2S2H1				
Total Estimated Cost of Task (Applicable Taxes extra) before any revisions:	\$270,000.00			
TA Revisions Previously Authorized				
TA Revision Number:	Authorized Increase or Decrease (Applicable Taxes extra)			
Contract Security Requirements (as applicable)				
This task includes security requirements.				
Yes. Refer to the Security Requirements Checklist (SRCL) annex of the Contract.				
Remarks: Secret Level				
Required Work				
SECTION A – Task Description of the Work Required				
As per attached statement of work.				
Period of Service	From (Date)	June 3, 2020	To (Date)	March 31, 2021
Work Location	It is anticipated that the Work will be carried out on-site at CBSA premises in the National Capital Region (NCR).			
Travel Requirements	None			
Language Requirements	<p>The Contractor's resource will be required to adopt a flexible work arrangement, which may include one or more of the following:</p> <ul style="list-style-type: none"> Working on CBSA premises in the National Capital Region (NCR) Colocation / Shared office spaces Working remotely (on the contractor's premises, the resources domicile, or another approved remote location) 			
Level of Security Clearance Required for the Contractor's Personnel	Secret Level			

SECTION B – Applicable Basis of Payment

TA subject to a Limitation of Expenditure

When the basis of payment specified in a TA authorized and issued on the Contact is limitation of expenditure, the Contractor will be reimbursed for the costs reasonable and properly incurred in the performance of the Work specified in the authorized TA, as determined in accordance with the basis of payment cost elements, in Annex B, to the limitation of expenditure specified in the authorized TA.

Canada's total liability to the contractor under the authorized TA must not exceed the limitation of expenditure specified in the authorized TA. Customs duties are included and Applicable Taxes are extra.

No increase in the liability of Canada or in the price of the Work specified in the authorized TA resulting from any design changes, modification or interpretations of the Work specified in the authorized TA will be authorized or paid to the Contractor unless these design changes, modifications or interpretations have been authorized, in writing, by the TA Authority before their incorporation into the Work specified in the authorized TA. The Contractor must not perform any work or provide any service that would result in Canada's total liability being exceeded before obtaining the written authorization of the TA Authority. The Contractor must notify the TA Authority in writing as to the adequacy of this sum:

- a) When it is 75 percent committed, or
- b) Four (4) months before the final delivery date specified in the authorized TA, or
- c) As soon as the Contractor considers that the authorized TA funds are inadequate for the completion of the Work specified in the authorized TA,

Whichever comes first.

If the notification is for inadequate TA funds, the Contractor must provide to the TA Authority, a written estimate for the additional funds required. Provision of such information by the Contractor does not increase Canada's liability.

SECTION C - Cost Breakdown of Task

Category		Level of Expertise	Estimated Level Of Effort	Per Diem
2.8	Business Architect	Senior		
Name of Proposed Resource			Robert (ZHIQIANG)Ding	
Security Certificate/Clearance Number			95318084	
Expiry Date (YYY/MM/DD)			2028-02-02	

SECTION D- Applicable Method of Payment

Monthly Payment

Canada will pay the Contractor on a monthly basis for work performed during the month covered by the invoice in accordance with the payment provisions of the Contact if:

- a) An accurate and complete invoice and any other document required by the Contract have been submitted in accordance with the invoicing instructions provided in the Contract;
- b) All such documents have been verified by Canada;

The work performed has been accepted by Canada

Authorization - Autorization	
<p>By signing this TA, the Project Authority and CBSA Contracting Authority; or the PWGSC Contracting Authority or both, as applicable, certify (ies) that the content of this TA is in accordance with the Contract.</p> <p>En apposant sa signature sur cette AT, le chargé de projet et l'autorité contractante de l'ASFC; ou l'autorité contractante de TPSGC ou, s'il y a lieu, les deux atteste(nt) que le contenu de cette AT respecte les conditions du contrat.</p>	
<p>Name of Project Authority – Nom du chargé de projet _____</p>	
Signature MADELAINE HERVE	Digitally signed by MADELAINE HERVE Date: 2020.05.29 11:24:40 -04'00'
<p>Name of CBSA Contracting Authority - Nom de l'autorité contractante de ASFC <u>Stephen Alexander</u></p>	
Signature ALEXANDER STEPHEN	Digitally signed by ALEXANDER STEPHEN Date: 2020.05.28 19:29:50 -04'00'
<p>Name of PWGSC Contracting Authority (if required)- Nom de l'autorité contractante de TPSGC (si requis) _____</p> <p>Signature _____ Date _____</p>	
Contractor's Signature - Signature de l'entrepreneur	
<p>Name and title of individual authorized to sign for the Contractor Nom et titre de la personne autorisée à signer au nom de l'entrepreneur <u>Matt Page, Director of Professional Services</u></p>	
Signature <u>Matt Page</u>	Date <u>May 29, 2020</u>

STATEMENT OF WORK

1.0 TITLE

Business Architect, Level 3

2.0 BACKGROUND

CBSA's The Enforcement Systems Division requires 2 Technology Architects to work on standing up and evolving various enterprise IT services namely MDMS, SOAPS, ERASS, EIES, CAFRDS, Presentation Services as well as to advance several projects, initiatives, and assets namely: Integrated Customs Systems (ICS), Passenger Information System initiative (PAXIS), Passenger Protect Program (PPP). ICS is an enterprise level 3-tier web-enabled suite of services built with JAVA, executing on a Websphere application server on an OS390 environment. PAXIS is a CBSA mission critical system available 24/7. The Advance Passenger Information/Passenger Name Record (API/PNR) program is maintained under the PAXIS system.

Under Canadian law, all commercial carriers are required to provide the CBSA with API/PNR data relating to all persons travelling to Canada. The API/PNR is designed to protect Canadians by enabling the CBSA to perform a risk assessment of travelers prior to their arrival in Canada. Airlines collect API data when passengers check in. PNR is drawn from airline flight reservations systems. The API/PNR program will ultimately be implemented for all modes of transportation however, the current focus is on air travel.

3.0 BUSINESS AND TECHNICAL ENVIRONMENT

3.1 Business Environment

CBSA's regular working hours are Monday to Friday, between 7 a.m. to 6 p.m. Eastern Time (Standard Workday).

Work Outside Standard Workday Hours

- (a) All proposed personnel must be available to work outside normal office hours during the duration of the Contract.
- (b) The Technical Authority will advise the Contractor as soon as possible of any overtime requirements. All overtime must be pre-approved by the Technical Authority.
- (d) Under some special circumstances, the Contractor's resources must be available (On-Call) to be called back to work, outside the Standard Workday, at the regular per diem rate, as established in the Contract.
- (e) The Technical Authority will advise the Contractor as soon as possible of any On-Call requirements and their duration. All On-Call must be pre-approved by the Technical Authority.

3.2 Technical Environment

The Contractor will provide the Services in conformance with CBSA's standard desktop operating software, currently, Microsoft Office Suite (including Word, Excel, and PowerPoint).

All Deliverables provided by the Contractor will become integrated within CBSA's technical and operational environment as specified by CBSA.

The technical environment at CBSA is comprised of several technologies including but not limited to:

- JAVA on IBM Z O/S, SUN Solaris Server, or Microsoft Server
- J2EE, Servlets, Portlets
- DB2 and Sybase RDBMS/ IBM DB2 on z/OS, MS Access, MS SQL
- IBM Websphere Application Server on zOS (version 6 or more)
- Oracle WebLogic
- IBM Websphere Test Environment (version 6 or more)
- IBM Websphere MQ on zOS (version 6 or more)
- WSAD (WebSphere Studio Application Development), Eclipse
- CTG (CICS Transaction Gateway)
- Message Queue (formerly MQ Series)
- CVS, Maven, Git
- JAVA policy files
- CA Site Minder
- RESTFUL and SOAP Web Services
- Electronic Data Interchange (EDI) - MQ Series
- Business Rule Engines
- HTML, JavaScript, XML, HTTPS (SSL)
- Strong 2-factor security/authentication
- Virtual desktop and environment
- Secure Remote Access
- DNS and network routing
- Active Directory/Group Policy Object
- Microsoft Office Suite: PowerPoint, Visio, Word, Excel
- HP Quality Center
- Biometric technology including voice recognition

4.0 SCOPE OF WORK

The Enforcement Division requires 5 (five) Technology Architects (Level 3) to code and develop various components within the PAXIS application, documentation of the changes, develop unit test, integrate code, assist junior developers, resolve JIRA tickets, and troubleshoot issues/bugs.

The Technology Architect will be responsible for supporting the planning, the design and development of simple to complex application implementations. The Resource(s) will work within the Information Technology (IT) branch to support technical teams to deliver application and infrastructure implementations.

Key program initiatives to be supported include but are not limited to Entry/Exit, PPP, eManifest, Beyond the Border, Postal Modernization, CBSA Assessment and Revenue Management (CARM), Refugee Reform, Accounts Receivable Ledger and OGD Single Window.

In addition to these specific program initiatives, program initiatives that may be related to the declaration include but are not limited to:

- ▷ Database and data administration and management
- ▷ Research and development for new computer hardware and software
- ▷ Release and change management for IT applications and infrastructure
- ▷ Client desktop support
- ▷ Production support
- ▷ Maintenance and system enhancement
- ▷ Application and system testing
- ▷ Computer science program initiatives
- ▷ Business Intelligence program initiatives
- ▷ Data warehouse program initiatives
- ▷ Design and implementation of solutions
- ▷ Systems integration, development, maintenance and implementation
- ▷ E-business Integration and eportal Solutions
- ▷ Enterprise, Business, Solutions, Information and Security Architecture
- ▷ Information and Records Management
- ▷ Quality Management
- ▷ Infrastructure change and management
- ▷ Configuration Management
- ▷ Deployment and site management
- ▷ Legacy Systems management
- ▷ Managing and delivering projects
- ▷ Capacity management
- ▷ Just in time data transmission initiatives
- ▷ System outage fixes
- ▷ Enterprise-wide capability initiative

5.0 TASKS

The Technology Architect(s) - Level 3 will be responsible for, but not be limited to, doing the following:

- Develop technical architectures, frameworks and strategies, either for an organization or for a major application area, to meet the business and application requirements;
- Ensures the integration of all aspects of technology solutions;
- Monitor industry trends to ensure that solutions fit with government and industry directions for technology;
- Perform impact analysis of technology changes;
- Provide support to applications and technical support teams in the proper application of existing infrastructure;
- Coach, mentor and train the organization to perform any of the above;
- Analyze and support development in an integrated enforcement, enrolment of risk assessment functionality;
- Interact and coordinate activities with other team to ensure a successful delivery of the expected results;
- Support Application Analysis / Design;
- Design, Prototype, Build and Modify User Interfaces, Middle-Tier and Back-End Software Components;
- Application development & maintenance;
- Support for PAXIS systems; and

6.0 DELIVERABLES

Deliverables may include, but will not be limited to the following:

DELIVERABLE	SCHEDULE
<p>Project plans</p> <p>To be provided , including but not limited, in following format: MS Word, PDF, Spreadsheet</p>	<p>Medium deadline: within 1 week of Technical Authority request;</p>
<p>Impact documents which include detailed technical tasks to be completed as well as effort required to complete these tasks, assumptions and dependencies. This deliverable will be provided as Impacts are requested by PAXIS or another CBSA application</p> <p>To be provided , including but not limited, in following format: MS Word, PDF, Spreadsheet</p>	<p>Medium deadline: within 1 week of Technical Authority request</p>
<p>Analysis documents</p> <p>To be provided , including but not limited, in following format: MS Word, PDF, Spreadsheet</p>	<p>Medium deadline: within 1 week of Technical Authority request</p>
<p>Requirements studies</p> <p>To be provided , including but not limited, in following format: MS Word, PDF, Spreadsheet</p>	<p>Medium deadline: within 1 week of Technical Authority request</p>
<p>Use cases</p> <p>To be provided , including but not limited, in following format: MS Word, PDF, Spreadsheet</p>	<p>Medium deadline: within 1 week of Technical Authority request</p>
<p>Test plans and scripts</p> <p>To be provided , including but not limited, in following format: MS Word, PDF, Spreadsheet</p>	<p>Medium deadline: within 1 week of Technical Authority request</p>
<p>Architecture Variance</p> <p>To be provided , including but not limited, in following format: MS Word, PDF, Spreadsheet</p>	<p>Medium deadline: within 1 week of Technical Authority request</p>
<p>Business Context Models such as Business Use Case (BUC) Models</p>	<p>Medium deadline: within 1 week of Technical Authority request</p>

To be provided , including but not limited, in following format: MS Word, PDF, Spreadsheet	
System Use Case (SUC) Models To be provided , including but not limited, in following format: MS Word, PDF, Spreadsheet	Medium deadline: within 1 week of Technical Authority request
Preliminary Options Analysis (POA) To be provided , including but not limited, in following format: MS Word, PDF, Spreadsheet	Medium deadline: within 1 week of Technical Authority request
Conceptual System Design (CSD) To be provided , including but not limited, in following format: MS Word, PDF, Spreadsheet	Medium deadline: within 1 week of Technical Authority request
Technical Design Document (TDD) To be provided , including but not limited, in following format: MS Word, PDF, Spreadsheet	Medium deadline: within 1 week of Technical Authority request
Architecture Design Specification (ADS) To be provided , including but not limited, in following format: MS Word, PDF, Spreadsheet	Medium deadline: within 1 week of Technical Authority request
Consultation Documentation;	Medium deadline: within 1 week of Technical Authority request
Initial Project Plans (IPP) technical content To be provided , including but not limited, in following format: MS Word, PDF, Spreadsheet	Medium deadline: within 1 week of Technical Authority request
Development Strategy To be provided , including but not limited, in following format: MS Word, PDF, Spreadsheet	Medium deadline: within 1 week of Technical Authority request
Context Models To be provided , including but not limited, in following format: MS Word, PDF, Spreadsheet	Medium deadline: within 1 week of Technical Authority request

<p>Usability Engagement Plan</p> <p>To be provided , including but not limited, in following format: MS Word, PDF, Spreadsheet</p>	<p>Medium deadline: within 1 week of Technical Authority request</p>
<p>Usability Value and Risk Assessment</p> <p>To be provided , including but not limited, in following format: MS Word, PDF, Spreadsheet</p>	<p>Medium deadline: within 1 week of Technical Authority request</p>
<p>Business User Model</p> <p>To be provided , including but not limited, in following format: MS Word, PDF, Spreadsheet</p>	<p>Medium deadline: within 1 week of Technical Authority request</p>
<p>Critical Success Factors</p> <p>To be provided , including but not limited, in following format: MS Word, PDF, Spreadsheet</p>	<p>Medium deadline: within 1 week of Technical Authority request</p>
<p>Documentation according to CBSA's set of best practices, standards and methodologies</p> <p>To be provided , including but not limited, in following format: MS Word, PDF, Spreadsheet</p>	<p>Medium deadline: within 1 week of Technical Authority request</p>
<p>Development of technical documentation and procedures</p> <p>To be provided , including but not limited, in following format: MS Word, PDF, Spreadsheet</p>	<p>Medium deadline: within 1 week of Technical Authority request</p>
<p>Complete analysis of current environments and recommendations for increasing and optimizing performance</p> <p>To be provided , including but not limited, in following format: MS Word, PDF, Spreadsheet</p>	<p>Medium deadline: within 1 week of Technical Authority request</p>
<p>Perform monitoring of query usage and recommend ways to modify tables for increased performance (e.g., adding indices, joining tables, adding foreign keys, etc;</p>	<p>Medium deadline: within 1 week of Technical Authority request</p>

To be provided , including but not limited, in following format: MS Word, PDF, Spreadsheet	
Costing/Financial reports To be provided , including but not limited, in following format: MS Word, PDF, Spreadsheet	Medium deadline: within 1 week of Technical Authority request
Technical and/or Business level Presentations / Walkthroughs to interested parties at milestones determined for each release To be provided , including but not limited, in following format: MS Word, PDF, Spreadsheet	Medium deadline: within 1 week of Technical Authority request
Costing/Financial reports including monthly paper timesheets showing hours worked on a daily basis To be provided , including but not limited, in following format: MS Word, PDF, Spreadsheet	Medium deadline: within 1 week of Technical Authority request
During the Analysis and Design phases using Modeling tools such as Visio or RSA: <ul style="list-style-type: none"> - System Flow Diagrams - Detailed System Diagrams - Analysis and Design Models - User Interaction Diagrams To be provided , including but not limited, in following format: MS Word, PDF, Spreadsheet	Medium deadline: within 1 week of Technical Authority request
Weekly progress report To be provided , including but not limited, in following format: MS Word, PDF, Spreadsheet	Weekly;

The Contractor must submit all Deliverables to the Technical Authority in accordance with the timing set out above. All text Deliverables shall be delivered in both hard and electronic copy or to the specifications of CBSA. All Deliverables must be accurate, truthful and in accordance with the specifications required by the Contract.

The Contractor must store all technical or research documentation gathered or produced during the provision of the Services in CBSA's repository.

An initial schedule could include the specific deliverables and timelines:

Initiative/Project – Service – Asset	Timeline	Deliverables
PPP	November 2020	R1184-TRAS (PPP Centralized Screening Phase II). ADS Part 1 and 2. Analysis, and recommendations. Development coordination with Public Safety.
Dynamic Risking	April 2021	Integration of MDM within Dynamic Risking
BWL R1172 Phase 2	April 2021	Architecture activities in support of the implementation of BWL Phase II including architecture design and implementation.
CARM R1160 R2	April 2021	Architecture activities in support of the implementation of Business Control Data (BCD) on the Cloud. Development of ADS Part 1 and 2. Providing development guidance to the development teams. Alignment with Enterprise Building Block strategy from Enterprise Services.
Reference Data Management	April 2021	Providing a set of Work Locations in support of multiple projects across the Agency. Modernize Business Control Data Service for internal applications.
CAFRDS-ICS Single Sign On	August 2021	Delivery of an architecture to support ICS Single Sign On. Alignment of ICS Hub with Single Sign On.
SOAPS, MDMS, ERASS, EIES, CAFRDS, Presentation Services	FY 2020-21	Service oversight, business analysis activities, Security related tasks including security document reviews, EBB roadmaps, CARM Portal recommendations and oversight.
BWL R1172 Phase 1	On-going starting in June 2020	On-going production support and maintenance.
VRS R885	On-going	On-going support activities for the VRS production release. Supporting architecture activities in order to perform an eventual Cloud migration. Finding alternate Biometric technology solution in replacement of current legacy biometric product.

7.0 ACCEPTANCE CRITERIA

All deliverables are subject to review and acceptance by the Technical Authority. The Contractor will be required to remedy any errors, omissions or revisions identified by the Technical Authority within 5 business days of being notified.

8.0 SUPPORT PROVIDED BY CBSA

The following will be provided by the CBSA:

- Access to systems and tools;
- Workspace;
- Available templates;
- Project schedule for each release; and
- API-PNR initiative documentation

9.0 GREEN PROCUREMENT AND SERVICES

The Contractor must ensure, where possible, that all materials employed and work methods used by both the Contractor and its deployed personnel and resources will comply with CBSA's and the Government of Canada's Green Procurement Strategy.

10.0 REPORTING AND COMMUNICATION

It is the responsibility of the Contractor to facilitate and maintain regular communication with the Technical Authority. Status updates, verbal or written, may be requested by the Technical Authority over the course of the contract. Communication is defined as all reasonable effort to inform all parties of plans, decisions, proposed approaches, implementation, and results of work, to ensure that the project is progressing well and in accordance with expectations. Communication may include: phone calls; electronic mail; faxes; and meetings. In addition, the Contractor is to immediately notify the Technical Authority of any issues, problems or areas of concern in relation to any work completed under the contract, as they arise.

11.0 LANGUAGE OF WORK

The Resources will be required to perform the work in English. Every individual proposed in its bid must be fluent in English and must be able to communicate orally and in writing without any assistance and with minimal errors.

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The work will be completed within the Ottawa National Capital Region (NCR).

No travel outside of the National Capital Region (NCR) is anticipated or approved.

Contracted resources must be willing and able to accept a flexible work arrangement, which may include any or all of the following:

- Working remotely off-site
- Use of collaborative work spaces
- Shared cubicles when working on site within the National Capital Region (NCR).

As such, the contracted resource may be required to provide their own devices such as laptops or personal computers. In such cases, the CBSA will be responsible for providing the appropriate network and systems accesses.

<div><div></div><div><div>Canada Border Services Agency</div><div>Agence des services frontaliers du Canada</div></div></div>		<div>Purchase Order / Contract Commande / Contrat</div>				<div>Page 1 / 1</div>									
<div>To: - À : MGIS Inc. B D M K Consultants Inc In Joint Ve 23 BALLYBOY ST STITTSVILLE ON K2S 2H1</div>			<div>Contact - Personne-ressource Joshua Knox</div>		<div>Standing offer No. - N° d'offre permanente</div>		<div>Validity Period - Période de validité (D/M/Y J/M/A) From - De: 03/06/2020 To - À: 31/03/2021</div>		<div>Order No. N° de la demande 2021000477</div>						
					<div>Amendment Date/ Time Date de la modification/ Temps</div>		<div>Previous Value - Valeur précédente</div>		<div>Order date Date de la demande (D/M/Y J/M/A) 30/06/2020</div>						
<div>Vendor No. - N° du fournisseur 192573</div>		<div>Tel. No - N° du Tél.</div>		<div>Fax. No. - N° de télécop.</div>		<div>Tel. No - N° du Tél.*</div>		<div>Fax. No. - N° de télécop.</div>		<div>Inc./Dec. - Aug./Dim.</div>		<div>Revised value - Montant révisé</div>		<div>Date required Demandé pour le (D/M/Y J/M/A) 31/03/2021</div>	
<div>Item No. Article n°</div>		<div>Description Description</div>						<div>U of I U de D</div>		<div>Quantity Quantité</div>		<div>Unit Price Prix unitaire</div>		<div>Ext.Price Prix prévu</div>	
<div>00010</div>		<div>-TSPS Bus Arch 2of2 060320+033121 TSPS Business Architect 2 of 2. 47419-178445/004/ZQ Service Line 10 Details: TSPS Bus Arch 2of2 060320+033121</div>						<div>SU</div>							
<div>00020</div>		<div>-Corporate Incentive Corporate Incentive. Service Line 10 Details: Corporate Incentive</div>						<div>SU</div>							
<div>Delivery Address - Adresse de livraison (UNLESS SPECIFIED DIFFERENTLY ABOVE - SAUF INDICATION CONTRAIRE) CBSA/ASFC Program Tower A 355 NORTH RIVER RD, 14th floor OTTAWA ON K1A 0L8</div>			<div>Invoicing address - Adresse de facturation Invoices - Original and two copies are to be made out and sent to Factures - Remplir et envoyer l'original et deux copies à Vendors-fournisseurs@cbsa-asfc.gc.ca National Invoice Reception Unit/ Unité nationale de réception de factures 2e étage 105 RUE MCGILL, #260-01 MONTREAL QC H2Y 2E7</div>						<div>FOB - FAB</div>				<div>Amount - Montant CAD 253,968.75</div>		
									<div>Terms of payment - Modalités de paiement Net 30 days Direct Deposit</div>				<div>T. taxes - T. taxes CAD 33,015.94</div>		
													<div>T.Amount - Montant T. CAD 286,984.69</div>		
<div>Your proposal is accepted to sell to Her Majesty the Queen in right of Canada, in accordance with the terms and conditions set out herein, referred to herein or attached hereto, the goods, services, and construction listed herein and on any attached sheets at the price or prices set out therefor. Nous acceptons votre proposition de vendre à Sa Majesté la Reine du chef du Canada, aux conditions énoncées ou incluses par référence dans les présentes, et aux annexes ci-jointes, les biens, services et construction énumérés dans les présentes, et sur toute feuille ci-annexée, au(x) prix indiqué(s).</div>								<div>Signed for the Commissioner by/Signé pour le Commissaire par: Name (please print)/Nom (en lettres majuscules) TEST PRINT Position title/Titre du poste IMPRESSION TEST Signature Date(D/M/Y - J/M/A)</div>							

ANNEX E, TASK AUTHORIZATION FORM

Contract Number	47419-178445/004/ZQ			
Task Authorization (TA) Number	1000352876 – 2021000477			
Contractor's Name and Address				
854679848PG001 MGIS Inc. 23 Ballyboy St, Ottawa, Ontario, K2S2H1				
Total Estimated Cost of Task (Applicable Taxes extra) before any revisions:		\$241,875.00		
TA Revisions Previously Authorized				
TA Revision Number: 01		Authorized Increase or Decrease (Applicable Taxes extra) \$0.00		
Contract Security Requirements (as applicable)				
This task includes security requirements. Yes. Refer to the Security Requirements Checklist (SRCL) annex of the Contract. Remarks: Secret Level				
Required Work				
SECTION A – Task Description of the Work Required				
As per attached statement of work.				
Period of Service	From (Date)	Date of TA award	To (Date)	March 31, 2021
Work Location		<p>It is anticipated that the Work will be carried out on-site at CBSA premises in the National Capital Region (NCR).</p> <p>The Contractor's resource will be required to adopt a flexible work arrangement, which may include one or more of the following:</p> <ul style="list-style-type: none"> Working on CBSA premises in the National Capital Region (NCR) Colocation / Shared office spaces <p>Working remotely (on the contractor's premises, the resources domicile, or another approved remote location)</p>		
Travel Requirements		None		
Language Requirements		English		
Level of Security Clearance Required for the Contractor's Personnel		Secret Level		

SECTION B – Applicable Basis of Payment

TA subject to a Limitation of Expenditure

When the basis of payment specified in a TA authorized and issued on the Contact is limitation of expenditure, the Contractor will be reimbursed for the costs reasonable and properly incurred in the performance of the Work specified in the authorized TA, as determined in accordance with the basis of payment cost elements, in Annex B, to the limitation of expenditure specified in the authorized TA.

Canada's total liability to the contractor under the authorized TA must not exceed the limitation of expenditure specified in the authorized TA. Customs duties are included and Applicable Taxes are extra.

No increase in the liability of Canada or in the price of the Work specified in the authorized TA resulting from any design changes, modification or interpretations of the Work specified in the authorized TA will be authorized or paid to the Contractor unless these design changes, modifications or interpretations have been authorized, in writing, by the TA Authority before their incorporation into the Work specified in the authorized TA. The Contractor must not perform any work or provide any service that would result in Canada's total liability being exceeded before obtaining the written authorization of the TA Authority. The Contractor must notify the TA Authority in writing as to the adequacy of this sum:

- a) When it is 75 percent committed, or
- b) Four (4) months before the final delivery date specified in the authorized TA, or
- c) As soon as the Contractor considers that the authorized TA funds are inadequate for the completion of the Work specified in the authorized TA,

Whichever comes first.

If the notification is for inadequate TA funds, the Contractor must provide to the TA Authority, a written estimate for the additional funds required. Provision of such information by the Contractor does not increase Canada's liability.

SECTION C - Cost Breakdown of Task

Category	Level of Expertise	Estimated Level Of Effort	Per Diem
2.8	Business Architect	Senior	
Name of Proposed Resource		Harry Ramotar	
Security Certificate/Clearance Number		213917	
Expiry Date (YYY/MM/DD)			

SECTION D- Applicable Method of Payment

Monthly Payment

Canada will pay the Contractor on a monthly basis for work performed during the month covered by the invoice in accordance with the payment provisions of the Contact if:

- a) An accurate and complete invoice and any other document required by the Contract have been submitted in accordance with the invoicing instructions provided in the Contract;
- b) All such documents have been verified by Canada;

The work performed has been accepted by Canada

Authorization - Autorization	
<p>By signing this TA, the Project Authority and CBSA Contracting Authority; or the PWGSC Contracting Authority or both, as applicable, certify (ies) that the content of this TA is in accordance with the Contract.</p> <p>En apposant sa signature sur cette AT, le chargé de projet et l'autorité contractante de l'ASFC; ou l'autorité contractante de TPSGC ou, s'il y a lieu, les deux attestent(nt) que le contenu de cette AT respecte les conditions du contrat.</p>	
<p>Name of Project Authority – Nom du chargé de projet _____</p>	
Signature _____	Digitally signed by _____ Date: 2020.11.05 11:46:01 -05'00'
<p>Name of CBSA Contracting Authority - Nom de l'autorité contractante de ASFC _____</p>	
Signature LECLAIR MEAGAN	Digitally signed by LECLAIR MEAGAN Date: 2020.10.30 15:25:31 -04'00'
<p>Name of PWGSC Contracting Authority (if required)- Nom de l'autorité contractante de TPSGC (si requis) _____</p>	
Signature _____	Date _____
Contractor's Signature - Signature de l'entrepreneur	
<p>Name and title of individual authorized to sign for the Contractor Nom et titre de la personne autorisée à signer au nom de l'entrepreneur Matt Page, Director of Professional Services</p>	
Signature <i>Matt Page</i>	Date November 2, 2020

STATEMENT OF WORK

1.0 TITLE

Canada Border Services Agency (CBSA) requires Informatics Professional Services resources, two (2) Business Architects, Level 3, on an as-and-when-requested basis, to perform various functions within the Enterprise products and Capabilities Division within the Enterprise Collaboration and Digital Services Directorate.

2.0 BACKGROUND

CBSA's The Enforcement Systems Division requires 2 Business Architects to work on standing up and evolving various enterprise IT services namely MDMS, SOAPS, ERASS, EIES, CAFRDS, Presentation and Enterprise Services as well as to advance several projects, initiatives, and assets namely: Enterprise Single Sign On, API Management, Enterprise Services integration including an Enterprise Portal, App/Mod that consists in the migration of 20 applications to the new Cloud platform including the Business Control Data portion of the Integrated Customs Systems (ICS), Dynamic Risking, and the Passenger Protect Program (PPP).

3.0 BUSINESS AND TECHNICAL ENVIRONMENT

3.1 Business Environment

CBSA's regular working hours are Monday to Friday, between 7 a.m. to 6 p.m. Eastern Time (Standard Workday).

Work Outside Standard Workday Hours

- (a) All proposed personnel must be available to work outside normal office hours during the duration of the Contract.
- (b) The Technical Authority will advise the Contractor as soon as possible of any overtime requirements. All overtime must be pre-approved by the Technical Authority.
- (d) Under some special circumstances, the Contractor's resources must be available (On-Call) to be called back to work, outside the Standard Workday, at the regular per diem rate, as established in the Contract.
- (e) The Technical Authority will advise the Contractor as soon as possible of any On-Call requirements and their duration. All On-Call must be pre-approved by the Technical Authority.

3.2 Technical Environment

The Contractor will provide the Services in conformance with CBSA's standard desktop operating software, currently, Microsoft Office Suite (including Word, Excel, and PowerPoint).

All Deliverables provided by the Contractor will become integrated within CBSA's technical and operational environment as specified by CBSA.

The technical environment at CBSA is comprised of several technologies including but not limited to:

- JAVA on IBM Z O/S, SUN Solaris Server, or Microsoft Server
- J2EE, Servlets, Portlets
- DB2 and Sybase RDBMS/ IBM DB2 on z/OS, MS Access, MSSQL
- IBM Websphere Application Server on zOS (version 6 or more)
- Oracle WebLogic
- IBM Websphere Test Environment (version 6 or more)
- IBM Websphere MQ on zOS (version 6 or more)
- WSAD (WebSphere Studio Application Development), Eclipse
- CTG (CICS Transaction Gateway)
- Message Queue (formerly MQ Series)
- CVS, Maven, Git
- JAVA policy files
- CA Site Minder
- RESTFUL and SOAP Web Services
- Electronic Data Interchange (EDI) - MQ Series

- Business Rule Engines
- HTML, JavaScript, XML, HTTPS (SSL)
- Strong 2-factor security/authentication
- Virtual desktop and environment
- Secure Remote Access
- DNS and network routing
- Active Directory/Group Policy Object
- Microsoft Office Suite: PowerPoint, Visio, Word, Excel
- HP Quality Center
- Biometric technology including voice recognition

4.0 SCOPE OF WORK

The CBSA uses a service-centric model to design, develop, operate, maintain and enhance services in support of the CBSA's mission and objectives. IT Enabled Business Support Services for the Enterprise Products and Capabilities Division (EPCD) directly support the delivery of the CBSA enterprise services or functions.

Currently, the EPCD manages the following services:

- Service Oriented Architecture Platform Services (SOAPS)
- Master Data Management (MDM)
- Entity Relationship Resolution and Assessment Services (ERASS)
- Common Application Framework Reference Data System (CAFRDS)
- External Information Exchange Service (EIES)
- Presentation Services including the Enterprise Portal
- Enterprise Services

Each service that EPCD manages is tied to one or several key program initiatives that include but are not limited to PPP, CBSA Assessment and Revenue Management (CARM), Dynamic Risking (DR), Identity Management – Enterprise Single Sign On, API Management, App/Mod, and Enterprise Services integration including an Enterprise Portal.

The Business Architect will be responsible for supporting the planning, management of the above-mentioned services including the development of solution architecture, and oversight of IT services in support of the design and development of complex application and their implementations.

5.0 TASKS

The Business Architect(s) - Level 3 will be responsible for, but not be limited to, doing the following:

- Developing policies and rules that allow an organization to carry out its mandate and functional responsibilities, and that govern the organization's actual and planned capabilities in terms of computers, data, information, human resources, communication facilities, software and management responsibilities;
- Advising on the creation and implementation of enterprise business processes;
- Developing business architecture to align organization with strategic objectives and participate in the elaboration of technical architectures;
- Participate in the development of technical architectures, frameworks and strategies, aligned with the elaborated business architectures either for an organization or for a major application area, to meet the business and application requirements;
- Developing the specifications for where, how and why the various organizational components fit together as they do, and how they support the organization's mandate;
- Creating presentations and use cases; consulting and presenting to various stakeholders, and facilitating meetings and discussions;
- Constant training and provisioning of guidance of CBSA staff who are working on service management or

projects, which includes transfer of knowledge;

- Performing various data mapping include the ones related to Reference Data Management, Master Data Management, the World Custom Organization data model and the EDIFACT standards;
- Ensuring consistency and integration of all enterprise technology solution with the organization's and government architectures and business strategies;
- Evaluating the feasibility of the architecture and technologies related to a business change and perform impact assessments of technology changes;
- Provide support to applications and technical support teams for the development and maintenance of under-lying assets for each of the managed service including application analysis, design, prototyping, data mapping, use interfaces, Middle-Tier and Back-End Software Components;
- Identifying risks associated with the architecture and technologies and recommending risk mitigation;
- Analyzing and recommending alternative solutions, methodologies and strategies including the ones for enterprise services requirements, design and functionality;
- Assisting in the prioritization and assignment of architectural improvements; and
- Developing a service architectural strategy and plan.

6.0 DELIVERABLES

The Contractor will provide various reports, presentations (both business and technical) including but not limited to the following:

- plans (usability engagement, test, work breakdown structures)
- reports (weekly progress, gap analysis, business capabilities and feasibility)
- requirements analysis (including use cases e.g. business and system use cases, business context models)
- business/context models and target/end state architecture diagrams (architecture business, roadmaps, conceptual design, user interface, specifications)
- models (business model)
- assessments (Dashboards, Plans, Charts, Tables and Diagrams, business capability, legislative and operational requirement changes required to product and solution architectures, service and application)
- analysis documents including one or many of the following:
 - o preliminary options analysis, change and impact analysis, costing, financial, Key Performance Indicators (through performance monitoring) and the identification of critical success factors
- reviews (post projects, business, prioritization)
- architecture variance document, impact documents (including detailed technical tasks to be completed and the associated efforts, assumptions and dependencies)
- recommendations on improvements (information, procedures, decision flows)
- development of best practices, standards and methodologies, schedules and other related documents.
- Contribution to the delivery of expert advice on key initiative including the one related to technical documentation including models, design, and architecture diagrams and procedures aligned with the elaborated business architecture.

All deliverables are to be submitted in English in the requested associated formats (Archimate, Visio, PDF, MS-Word, Spreadsheet) on a per requested basis (generally a week timeline). Deliverables must be accurate, in accordance with the specifications required by the Contract. The Contractor must store all technical or research documentation gathered or produced during the provision of the Services in CBSA's repository.

An initial schedule could include the specific deliverables and timelines:

Initiative/Project – Service – Asset	Timeline	Deliverables
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Enterprise Single Sign On	August 2021	Delivery of an architecture to support, among other things, ICS Single Sign On. Alignment of ICS Hub with Single Sign On.
SOAPS, MDMS, ERASS, EIES, CAFRDS, Presentation Services	FY 2020-21	Service oversight, business analysis activities, Security related tasks including security document reviews, EBB roadmaps, CARM Portal recommendations and oversight.

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ANNEX E, TASK AUTHORIZATION FORM

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Task Authorization (TA) Number	1000352876 – 2021000477		
Contractor's Name and Address			
854679848PG001 MGIS Inc. 23 Ballyboy St, Ottawa, Ontario, K2S2H1			
Total Estimated Cost of Task (Applicable Taxes extra) before any revisions:	\$241,875.00		
TA Revisions Previously Authorized			
TA Revision Number:	A authorized Increase or Decrease (Applicable Taxes extra)		
Contract Security Requirements (as applicable)			
This task includes security requirements.			
Yes. Refer to the Security Requirements Checklist (SRCL) annex of the Contract.			
Remarks: Secret Level			
Required Work			
SECTION A – Task Description of the Work Required			
As per attached statement of work.			
Period of Service	From (Date)	July 8th, 2020	To (Date) March 31, 2021
Work Location	It is anticipated that the Work will be carried out on-site at CBSA premises in the National Capital Region (NCR).		
Travel Requirements	None		
Language Requirements	The Contractor's resource will be required to adopt a flexible work arrangement, which may include one or more of the following: <ul style="list-style-type: none"> Working on CBSA premises in the National Capital Region (NCR) Colocation / Shared office spaces Working remotely (on the contractor's premises, the resources domicile, or another approved remote location) 		
Level of Security Clearance Required for the Contractor's Personnel	Secret Level		

SECTION B – Applicable Basis of Payment

TA subject to a Limitation of Expenditure

When the basis of payment specified in a TA authorized and issued on the Contact is limitation of expenditure, the Contractor will be reimbursed for the costs reasonable and properly incurred in the performance of the Work specified in the authorized TA, as determined in accordance with the basis of payment cost elements, in Annex B, to the limitation of expenditure specified in the authorized TA.

Canada's total liability to the contractor under the authorized TA must not exceed the limitation of expenditure specified in the authorized TA. Customs duties are included and Applicable Taxes are extra.

No increase in the liability of Canada or in the price of the Work specified in the authorized TA resulting from any design changes, modification or interpretations of the Work specified in the authorized TA will be authorized or paid to the Contractor unless these design changes, modifications or interpretations have been authorized, in writing, by the TA Authority before their incorporation into the Work specified in the authorized TA. The Contractor must not perform any work or provide any service that would result in Canada's total liability being exceeded before obtaining the written authorization of the TA Authority. The Contractor must notify the TA Authority in writing as to the adequacy of this sum:

- When it is 75 percent committed, or
- Four (4) months before the final delivery date specified in the authorized TA, or
- As soon as the Contractor considers that the authorized TA funds are inadequate for the completion of the Work specified in the authorized TA,

Whichever comes first.

If the notification is for inadequate TA funds, the Contractor must provide to the TA Authority, a written estimate for the additional funds required. Provision of such information by the Contractor does not increase Canada's liability.

SECTION C - Cost Breakdown of Task

Category		Level of Expertise	Estimated Level Of Effort	Per Diem
2.8	Business Architect	Senior		
Name of Proposed Resource				
Security Certificate/Clearance Number			220145-2	
Expiry Date (YYY/MM/DD)			2027-10-04	

SECTION D- Applicable Method of Payment

Monthly Payment

Canada will pay the Contractor on a monthly basis for work performed during the month covered by the invoice in accordance with the payment provisions of the Contract if:

- An accurate and complete invoice and any other document required by the Contract have been submitted in accordance with the invoicing instructions provided in the Contract;
- All such documents have been verified by Canada;

The work performed has been accepted by Canada

Authorization - Authorization

By signing this TA, the Project Authority and CBSA Contracting Authority; or the PWGSC Contracting Authority or both, as applicable, certify (ies) that the content of this TA is in accordance with the Contract.

En apposant sa signature sur cette AT, le chargé de projet et l'autorité contractante ce l'ASFC; ou l'autorité contractante de TPSGC ou, s'il y a lieu, les deux atteste(nt) que le contenu de cette AT respecte les conditions du contrat.

Name of Project Authority –
 Nom du chargé de projet _____

Digitally signed by _____

Signature _____

Date: 2020.07.02 13:10:28 -04'00'
 Date _____

Name of CBSA Contracting Authority -
 Nom de l'autorité contractante de ASFC _____

Signature **CLOUTIER**
YVES

Digitally signed by CLOUTIER YVES
 DN: C=ca, O=gc, OU=ccra-adrc, OU=PERSONNEL,
 CN=CLOUTIER YVES +
 SERIALNUMBER=2018212163639225
 Reason: I am the author of this document
 Location:
 Date: 2020-07-02 10:28:10
 Foxit PhantomPDF Version: 9.4.1

Date _____

Name of PWGSC Contracting Authority (if required)-
 Nom de l'autorité contractante de TPSGC (si requis) _____

Signature _____

Date _____

Contractor's Signature - Signature de l'entrepreneur

Name and title of individual authorized to sign for the Contractor
 Nom et titre de la personne autorisée à signer au nom de l'entrepreneur
Matt Page, Director of Professional Services

Signature Matt Page

Date July 2, 2020

STATEMENT OF WORK

1.0 TITLE

Two (2) Business Architects, Level 3

2.0 BACKGROUND

CBSA's The Enforcement Systems Division requires 2 Technology Architects to work on standing up and evolving various enterprise IT services namely MDMS, SOAPS, ERASS, EIES, CAFRDS, Presentation Services as well as to advance several projects, initiatives, and assets namely: Integrated Customs Systems (ICS), Passenger Information System initiative (PAXIS), Passenger Protect Program (PPP). ICS is an enterprise level 3-tier web-enabled suite of services built with JAVA, executing on a Websphere application server on an OS390 environment. PAXIS is a CBSA mission critical system available 24/7. The Advance Passenger Information/Passenger Name Record (API/PNR) program is maintained under the PAXIS system.

Under Canadian law, all commercial carriers are required to provide the CBSA with API/PNR data relating to all persons travelling to Canada. The API/PNR is designed to protect Canadians by enabling the CBSA to perform a risk assessment of travelers prior to their arrival in Canada. Airlines collect API data when passengers check in. PNR is drawn from airline flight reservations systems. The API/PNR program will ultimately be implemented for all modes of transportation however, the current focus is on air travel.

3.0 BUSINESS AND TECHNICAL ENVIRONMENT

3.1 Business Environment

CBSA's regular working hours are Monday to Friday, between 7 a.m. to 6 p.m. Eastern Time (Standard Workday).

Work Outside Standard Workday Hours

- (a) All proposed personnel must be available to work outside normal office hours during the duration of the Contract.
- (b) The Technical Authority will advise the Contractor as soon as possible of any overtime requirements. All overtime must be pre-approved by the Technical Authority.
- (d) Under some special circumstances, the Contractor's resources must be available (On-Call) to be called back to work, outside the Standard Workday, at the regular per diem rate, as established in the Contract.
- (e) The Technical Authority will advise the Contractor as soon as possible of any On-Call requirements and their duration. All On-Call must be pre-approved by the Technical Authority.

3.2 Technical Environment

The Contractor will provide the Services in conformance with CBSA's standard desktop operating software, currently, Microsoft Office Suite (including Word, Excel, and PowerPoint).

All Deliverables provided by the Contractor will become integrated within CBSA's technical and operational environment as specified by CBSA.

The technical environment at CBSA is comprised of several technologies including but not limited to:

- JAVA on IBM Z O/S, SUN Solaris Server, or Microsoft Server
- J2EE, Servlets, Portlets
- DB2 and Sybase RDBMS/ IBM DB2 on z/OS, MS Access, MS SQL
- IBM Websphere Application Server on zOS (version 6 or more)
- Oracle WebLogic
- IBM Websphere Test Environment (version 6 or more)
- IBM Websphere MQ on zOS (version 6 or more)
- WSAD (WebSphere Studio Application Development), Eclipse
- CTG (CICS Transaction Gateway)
- Message Queue (formerly MQ Series)
- CVS, Maven, Git
- JAVA policy files
- CA Site Minder
- RESTFUL and SOAP Web Services
- Electronic Data Interchange (EDI) - MQ Series
- Business Rule Engines
- HTML, JavaScript, XML, HTTPS (SSL)
- Strong 2-factor security/authentication
- Virtual desktop and environment
- Secure Remote Access
- DNS and network routing
- Active Directory/Group Policy Object
- Microsoft Office Suite: PowerPoint, Visio, Word, Excel
- HP Quality Center
- Biometric technology including voice recognition

4.0 SCOPE OF WORK

The Enforcement Division requires 5 (five) Technology Architects (Level 3) to code and develop various components within the PAXIS application, documentation of the changes, develop unit test, integrate code, assist junior developers, resolve JIRA tickets, and troubleshoot issues/bugs.

The Technology Architect will be responsible for supporting the planning, the design and development of simple to complex application implementations. The Resource(s) will work within the Information Technology (IT) branch to support technical teams to deliver application and infrastructure implementations.

Key program initiatives to be supported include but are not limited to Entry/Exit, PPP, eManifest, Beyond the Border, Postal Modernization, CBSA Assessment and Revenue Management (CARM), Refugee Reform, Accounts Receivable Ledger and OGD Single Window.

In addition to these specific program initiatives, program initiatives that may be related to the declaration include but are not limited to:

- ▷ Database and data administration and management
- ▷ Research and development for new computer hardware and software
- ▷ Release and change management for IT applications and infrastructure
- ▷ Client desktop support
- ▷ Production support
- ▷ Maintenance and system enhancement
- ▷ Application and system testing
- ▷ Computer science program initiatives
- ▷ Business Intelligence program initiatives
- ▷ Data warehouse program initiatives
- ▷ Design and implementation of solutions
- ▷ Systems integration, development, maintenance and implementation
- ▷ E-business Integration and eportal Solutions
- ▷ Enterprise, Business, Solutions, Information and Security Architecture
- ▷ Information and Records Management
- ▷ Quality Management
- ▷ Infrastructure change and management
- ▷ Configuration Management
- ▷ Deployment and site management
- ▷ Legacy Systems management
- ▷ Managing and delivering projects
- ▷ Capacity management
- ▷ Just in time data transmission initiatives
- ▷ System outage fixes
- ▷ Enterprise-wide capability initiative

5.0 TASKS

The Technology Architect(s) - Level 3 will be responsible for, but not be limited to, doing the following:

- Develop technical architectures, frameworks and strategies, either for an organization or for a major application area, to meet the business and application requirements;
- Ensures the integration of all aspects of technology solutions;
- Monitor industry trends to ensure that solutions fit with government and industry directions for technology;
- Perform impact analysis of technology changes;
- Provide support to applications and technical support teams in the proper application of existing infrastructure;
- Coach, mentor and train the organization to perform any of the above;
- Analyze and support development in an integrated enforcement, enrolment of risk assessment functionality;
- Interact and coordinate activities with other team to ensure a successful delivery of the expected results;
- Support Application Analysis / Design;
- Design, Prototype, Build and Modify User Interfaces, Middle-Tier and Back-End Software Components;
- Application development & maintenance;
- Support for PAXIS systems; and

6.0 DELIVERABLES

Deliverables may include, but will not be limited to the following:

DELIVERABLE	SCHEDULE
<p>Project plans</p> <p>To be provided , including but not limited, in following format: MSWord, PDF, Spreadsheet</p>	<p>Medium deadline: within 1 week of Technical Authority request;</p>
<p>Impact documents which include detailed technical tasks to be completed as well as effort required to complete these tasks, assumptions and dependencies. This deliverable will be provided as Impacts are requested by PAXIS or another CBSA application</p> <p>To be provided , including but not limited, in following format: MSWord, PDF, Spreadsheet</p>	<p>Medium deadline: within 1 week of Technical Authority request</p>
<p>Analysis documents</p> <p>To be provided , including but not limited, in following format: MSWord, PDF, Spreadsheet</p>	<p>Medium deadline: within 1 week of Technical Authority request</p>
<p>Requirements studies</p> <p>To be provided , including but not limited, in following format: MSWord, PDF, Spreadsheet</p>	<p>Medium deadline: within 1 week of Technical Authority request</p>
<p>Use cases</p> <p>To be provided , including but not limited, in following format: MSWord, PDF, Spreadsheet</p>	<p>Medium deadline: within 1 week of Technical Authority request</p>
<p>Test plans and scripts</p> <p>To be provided , including but not limited, in following format: MSWord, PDF, Spreadsheet</p>	<p>Medium deadline: within 1 week of Technical Authority request</p>
<p>Architecture Variance</p> <p>To be provided , including but not limited, in following format: MSWord, PDF, Spreadsheet</p>	<p>Medium deadline: within 1 week of Technical Authority request</p>
<p>Business Context Models such as Business Use Case (BUC) Models</p>	<p>Medium deadline: within 1 week of Technical Authority request</p>

To be provided , including but not limited, in following format: MSWord, PDF, Spreadsheet	
System Use Case (SUC) Models To be provided , including but not limited, in following format: MSWord, PDF, Spreadsheet	Medium deadline: within 1 week of Technical Authority request
Preliminary Options Analysis (POA) To be provided , including but not limited, in following format: MSWord, PDF, Spreadsheet	Medium deadline: within 1 week of Technical Authority request
Conceptual System Design (CSD) To be provided , including but not limited, in following format: MSWord, PDF, Spreadsheet	Medium deadline: within 1 week of Technical Authority request
Technical Design Document (TDD) To be provided , including but not limited, in following format: MSWord, PDF, Spreadsheet	Medium deadline: within 1 week of Technical Authority request
Architecture Design Specification (ADS) To be provided , including but not limited, in following format: MSWord, PDF, Spreadsheet	Medium deadline: within 1 week of Technical Authority request
Consultation Documentation;	Medium deadline: within 1 week of Technical Authority request
Initial Project Plans (IPP) technical content To be provided , including but not limited, in following format: MSWord, PDF, Spreadsheet	Medium deadline: within 1 week of Technical Authority request
Development Strategy To be provided , including but not limited, in following format: MSWord, PDF, Spreadsheet	Medium deadline: within 1 week of Technical Authority request
Context Models To be provided , including but not limited, in following format: MSWord, PDF, Spreadsheet	Medium deadline: within 1 week of Technical Authority request

<p>Usability Engagement Plan</p> <p>To be provided , including but not limited, in following format: MSWord, PDF, Spreadsheet</p>	<p>Medium deadline: within 1 week of Technical Authority request</p>
<p>Usability Value and Risk Assessment</p> <p>To be provided , including but not limited, in following format: MSWord, PDF, Spreadsheet</p>	<p>Medium deadline: within 1 week of Technical Authority request</p>
<p>Business User Model</p> <p>To be provided , including but not limited, in following format: MSWord, PDF, Spreadsheet</p>	<p>Medium deadline: within 1 week of Technical Authority request</p>
<p>Critical Success Factors</p> <p>To be provided , including but not limited, in following format: MSWord, PDF, Spreadsheet</p>	<p>Medium deadline: within 1 week of Technical Authority request</p>
<p>Documentation according to CBSA's set of best practices, standards and methodologies</p> <p>To be provided , including but not limited, in following format: MSWord, PDF, Spreadsheet</p>	<p>Medium deadline: within 1 week of Technical Authority request</p>
<p>Development of technical documentation and procedures</p> <p>To be provided , including but not limited, in following format: MSWord, PDF, Spreadsheet</p>	<p>Medium deadline: within 1 week of Technical Authority request</p>
<p>Complete analysis of current environments and recommendations for increasing and optimizing performance</p> <p>To be provided , including but not limited, in following format: MSWord, PDF, Spreadsheet</p>	<p>Medium deadline: within 1 week of Technical Authority request</p>
<p>Perform monitoring of query usage and recommend ways to modify tables for increased performance (e.g., adding indices, joining tables, adding foreign keys, etc;</p>	<p>Medium deadline: within 1 week of Technical Authority request</p>

To be provided , including but not limited, in following format: MSWord, PDF, Spreadsheet	
Costing/Financial reports To be provided , including but not limited, in following format: MSWord, PDF, Spreadsheet	Medium deadline: within 1 week of Technical Authority request
Technical and/or Business level Presentations / Walkthroughs to interested parties at milestones determined for each release To be provided , including but not limited, in following format: MSWord, PDF, Spreadsheet	Medium deadline: within 1 week of Technical Authority request
Costing/Financial reports including monthly paper timesheets showing hours worked on a daily basis To be provided , including but not limited, in following format: MSWord, PDF, Spreadsheet	Medium deadline: within 1 week of Technical Authority request
During the Analysis and Design phases using Modeling tools such as Visio or RSA: <ul style="list-style-type: none"> - System Flow Diagrams - Detailed System Diagrams - Analysis and Design Models - User Interaction Diagrams To be provided , including but not limited, in following format: MSWord, PDF, Spreadsheet	Medium deadline: within 1 week of Technical Authority request
Weekly progress report To be provided , including but not limited, in following format: MSWord, PDF, Spreadsheet	Weekly;

The Contractor must submit all Deliverables to the Technical Authority in accordance with the timing set out above. All text Deliverables shall be delivered in both hard and electronic copy or to the specifications of CBSA. All Deliverables must be accurate, truthful and in accordance with the specifications required by the Contract.

The Contractor must store all technical or research documentation gathered or produced during the provision of the Services in CBSA's repository.

An initial schedule could include the specific deliverables and timelines:

Initiative/Project – Service – Asset	Timeline	Deliverables
PPP	November 2020	R1184-TRAS (PPP Centralized Screening Phase II). ADS Part 1 and 2. Analysis, and recommendations. Development coordination with Public Safety.
Dynamic Risking	April 2021	Integration of MDM within Dynamic Risking
BWL R1172 Phase 2	April 2021	Architecture activities in support of the implementation of BWL Phase II including architecture design and implementation.
CARM R1160 R2	April 2021	Architecture activities in support of the implementation of Business Control Data (BCD) on the Cloud. Development of ADS Part 1 and 2. Providing development guidance to the development teams. Alignment with Enterprise Building Block strategy from Enterprise Services.
Reference Data Management	April 2021	Providing a set of Work Locations in support of multiple projects across the Agency. Modernize Business Control Data Service for internal applications.
CAFRDS-ICS Single Sign On	August 2021	Delivery of an architecture to support ICS Single Sign On. Alignment of ICS Hub with Single Sign On.
SOAPS, MDMS, ERASS, EIES, CAFRDS, Presentation Services	FY 2020-21	Service oversight, business analysis activities, Security related tasks including security document reviews, EBB roadmaps, CARM Portal recommendations and oversight.
BWL R1172 Phase 1	On-going starting in June 2020	On-going production support and maintenance.
VRS R885	On-going	On-going support activities for the VRS production release. Supporting architecture activities in order to perform an eventual Cloud migration. Finding alternate Biometric technology solution in replacement of current legacy biometric product.

7.0 ACCEPTANCE CRITERIA

All deliverables are subject to review and acceptance by the Technical Authority. The Contractor will be required to remedy any errors, omissions or revisions identified by the Technical Authority within 5 business days of being notified.

8.0 SUPPORT PROVIDED BY CBSA

The following will be provided by the CBSA:

- Access to systems and tools;
- Workspace;
- Available templates;
- Project schedule for each release; and
- API-PNR initiative documentation

9.0 GREEN PROCUREMENT AND SERVICES

The Contractor must ensure, where possible, that all materials employed and work methods used by both the Contractor and its deployed personnel and resources will comply with CBSA's and the Government of Canada's Green Procurement Strategy.

10.0 REPORTING AND COMMUNICATION

It is the responsibility of the Contractor to facilitate and maintain regular communication with the Technical Authority. Status updates, verbal or written, may be requested by the Technical Authority over the course of the contract. Communication is defined as all reasonable effort to inform all parties of plans, decisions, proposed approaches, implementation, and results of work, to ensure that the project is progressing well and in accordance with expectations. Communication may include: phone calls; electronic mail; faxes; and meetings. In addition, the Contractor is to immediately notify the Technical Authority of any issues, problems or areas of concern in relation to any work completed under the contract, as they arise.

11.0 LANGUAGE OF WORK

The Resources will be required to perform the work in English. Every individual proposed in its bid must be fluent in English and must be able to communicate orally and in writing without any assistance and with minimal errors.

12.0 LOCATION OF WORK

The work will be completed within the Ottawa National Capital Region (NCR).

No travel outside of the National Capital Region (NCR) is anticipated or approved.

Contracted resources must be willing and able to accept a flexible work arrangement, which may include any or all of the following:

- Working remotely off-site
- Use of collaborative work spaces
- Shared cubicles when working on site within the National Capital Region (NCR).

As such, the contracted resource may be required to provide their own devices such as laptops or personal computers. In such cases, the CBSA will be responsible for providing the appropriate network and systems accesses.



ANNEX E, TASK AUTHORIZATION FORM

Contract Number	47419-178445/004/ZQ			
Task Authorization (TA) Number	1000352973 – PO # 2021000312			
Contractor's Name and Address				
883746117PG0001 MGIS INC. 23 Ballyboy Street, Ottawa, Ontario, K2S2H1				
Total Estimated Cost of Task (Applicable Taxes extra) before any revisions:	\$212,500.00			
TA Revisions Previously Authorized				
TA Revision Number:	Authorized Increase or Decrease (Applicable Taxes extra)			
Contract Security Requirements (as applicable)				
This task includes security requirements.				
Yes. Refer to the Security Requirements Checklist (SRCL) annex of the Contract.				
Remarks: Secret Level				
Required Work				
SECTION A – Task Description of the Work Required				
As per attached statement of work.				
Period of Service	From (Date)	June 04, 2020	To (Date)	March 31, 2021
Work Location		It is anticipated that the Work will be carried out on-site at CBSA premises in the National Capital Region (NCR).		
Travel Requirements		None		
Language Requirements		The contractor must be able to communicate orally and in writing in English without assistance and with minimal errors.		
Level of Security Clearance Required for the Contractor's Personnel		Secret Level		



SECTION B – Applicable Basis of Payment

TA subject to a Limitation of Expenditure

When the basis of payment specified in a TA authorized and issued on the Contact is limitation of expenditure, the Contractor will be reimbursed for the costs reasonable and properly incurred in the performance of the Work specified in the authorized TA, as determined in accordance with the basis of payment cost elements, in Annex B, to the limitation of expenditure specified in the authorized TA.

Canada's total liability to the contractor under the authorized TA must not exceed the limitation of expenditure specified in the authorized TA. Customs duties are included and Applicable Taxes are extra.

No increase in the liability of Canada or in the price of the Work specified in the authorized TA resulting from any design changes, modification or interpretations of the Work specified in the authorized TA will be authorized or paid to the Contractor unless these design changes, modifications or interpretations have been authorized, in writing, by the TA Authority before their incorporation into the Work specified in the authorized TA. The Contractor must not perform any work or provide any service that would result in Canada's total liability being exceeded before obtaining the written authorization of the TA Authority. The Contractor must notify the TA Authority in writing as to the adequacy of this sum:

- a) When it is 75 percent committed, or
- b) Four (4) months before the final delivery date specified in the authorized TA, or
- c) As soon as the Contractor considers that the authorized TA funds are inadequate for the completion of the Work specified in the authorized TA,

Whichever comes first.

If the notification is for inadequate TA funds, the Contractor must provide to the TA Authority, a written estimate for the additional funds required. Provision of such information by the Contractor does not increase Canada's liability.

SECTION C - Cost Breakdown of Task

Category		Level of Expertise	Estimated Level Of Effort	Per Diem
3.2	Project Manager	Senior		
Name of Proposed Resource			Gregory Scott O'Brien	
Security Certificate/Clearance Number				
Expiry Date (YYY/MM/DD)				

SECTION D- Applicable Method of Payment

Monthly Payment

Canada will pay the Contractor on a monthly basis for work performed during the month covered by the invoice in accordance with the payment provisions of the Contract if:

- a) An accurate and complete invoice and any other document required by the Contract have been submitted in accordance with the invoicing instructions provided in the Contract;
- b) All such documents have been verified by Canada;

The work performed has been accepted by Canada



Authorization - Authorization

By signing this TA, the Project Authority and CBSA Contracting Authority; or the PWGSC Contracting Authority or both, as applicable, certify (ies) that the content of this TA is in accordance with the Contract.

En apposant sa signature sur cette AT, le chargé de projet et l'autorité contractante de l'ASFC; ou l'autorité contractante de TPSGC ou, s'il y a lieu, les deux attestent(nt) que le contenu de cette AT respecte les conditions du contrat.

Name of Project Authority –

Nom du chargé de projet _____

Signature _____

Date _____

Name of CBSA Contracting Authority -

Nom de l'autorité contractante de ASFC : Stephen Alexander

Signature _____

Name of PWGSC Contracting Authority (if required)-

Nom de l'autorité contractante de TPSGC (si requis) _____

Signature _____

Date _____

Contractor's Signature - Signature de l'entrepreneur

Name and title of individual authorized to sign for the Contractor

Nom et titre de la personne autorisée à signer au nom de l'entrepreneur

Signature _____

Date _____



STATEMENT OF WORK

TITLE	Senior Project Leader/Executive for the Accelerated Radio Deployment Project (ARDP) & Success Factors Project (SFP)
BACKGROUND	<p>Canada Border Services Agency (CBSA) is responsible for providing integrated border services that support national security and public safety priorities and facilitate the free flow of persons and goods, including animals and plants that meet all requirements under its legislation. Under this mandate, CBSA enables effective and efficient border management through the design, development, implementation, delivery and operation of innovative solutions, science and technology for the major issues facing border management today and in the future.</p> <p>CBSA provides effective management of Canada's border through the strategic development, application and oversight of Information Technology and Information Management services. Integrated IT services are administered across Canada, including headquarters and seven regional locations - Atlantic, Quebec, Greater Toronto Area, Northern Ontario, Southern Ontario, Prairie and Pacific.</p> <p>On February 4, 2011, the Prime Minister of Canada and the President of the United States issued a declaration called "Beyond the Border: A Shared Vision for Perimeter Security and Economic Competitiveness", also called the "Declaration". The Declaration established a new long-term partnership built upon a perimeter approach to security and economic competitiveness. This means working together, not just at the border, but also beyond the border to enhance our security and accelerate the legitimate flow of persons, goods and services. Leaders called for the development of a joint action plan to realize this goal.</p> <p>To optimally manage border programs, corporate maturity and operational excellence, the Information, Science and Technology Branch (ISTB) of CBSA provides technical expertise to advance information management; enterprise architecture; IT infrastructure and solutions; and planning and portfolio management. Among other aspects, the ISTB provides technology leadership for a sustainable portfolio of business applications in support of CBSA's strategic priorities. It ensures effective delivery of technology products, applications and</p>



	<p>services to meet business needs, while ensuring integrity and availability of all technology infrastructures.</p> <p>The Projects and Service Management Directorate is responsible for the delivery and management of 25 mission critical systems to manage the flow of persons and goods at border entry points</p>
SCOPE OF WORK	<p>The Senior Project Leader/Executive will work closely with the Executive Director and the Senior Project Leader and project Manager to support the delivery of the ARDP & SFP deliverables and timelines. This includes but is not limited to developing and updating key project documents (eg. Project plan, dashboard, procurement & HR plans) and coordinating input from various stakeholders, to ensure that the project stays on time, budget and within performance parameters.</p>
TASKS	<p>The undernoted services may include, but are not limited to the following:</p> <ul style="list-style-type: none">a) Define and confirm the objectives for the project, determine budgetary requirements, the composition, roles and responsibilities and terms of reference for the project team;b) Develop and update Project Charter, Business Case and detailed project plans;c) Lead the development of briefings, solutions and status reports for presentation to executive management;d) Develop and deliver presentations to senior management and stakeholder groups as required, including the preparation of plans, charts, tables and diagrams to assist in analyzing or displaying problems;e) Oversee and provide guidance to several Project Managers, each responsible for an element of the project and its associated project team;f) Provide Requirements Management and Project Control throughout the project;g) Provide advice to ensure business strategies are developed and implemented; project schedules are developed, maintained and respected; risks and issues are managed; and change request procedures are followed;h) Provide guidance and recommendations for the design, development, test, implementation within the Agency as well as onboarding of users, and post implementation support phases;



	<ul style="list-style-type: none">i) Meet with other organizational executives to ensure all internal and external stakeholders are committed and moving forward on project and organizational goals;j) Manage internal and external stakeholder relations;k) Lead working groups and consultations and obtain consensus and reach decisions with respect to recommendations and strategic options pertaining to the project;l) Coordinate the efforts of multiple stakeholders and to support senior management, in delivering a portfolio approach to project management;m) Provide expert solution and business transformation leadership for the project with all stakeholders;n) Ensure compliance with portfolio-wide standards for business architecture and business transformation;o) Support the development of the transformation roadmap and transition plan;p) Report progress of the project on an ongoing basis and at scheduled points in the life cycle;q) Review and comment on all project deliverables from Initiation to project completion;r) Manage scope, context and business requirements, working with departmental leads and key clients;s) Provide project oversight during the development, implementation and operations start-up to ensure that resources are made available and that the project is developed and is fully operational within previously agreed time, cost and performance parameters;t) Other work as deemed necessary relating to business architecture, solutions, commercial products, industry best practices and business transformation.						
DELIVERABLES	<p>The following deliverables may include, but are not limited to the following:</p> <table><tr><th>Deliverable</th><th>Timeline</th></tr><tr><td>-Advice on a daily basis to ensure business strategies are developed and implemented, project schedules are developed, maintained and respected, risks and issues are managed, and change request procedures are followed;</td><td>Daily</td></tr><tr><td>-Guidance and recommendations required to coordinate the efforts of</td><td>Daily</td></tr></table>	Deliverable	Timeline	-Advice on a daily basis to ensure business strategies are developed and implemented, project schedules are developed, maintained and respected, risks and issues are managed, and change request procedures are followed;	Daily	-Guidance and recommendations required to coordinate the efforts of	Daily
Deliverable	Timeline						
-Advice on a daily basis to ensure business strategies are developed and implemented, project schedules are developed, maintained and respected, risks and issues are managed, and change request procedures are followed;	Daily						
-Guidance and recommendations required to coordinate the efforts of	Daily						



	multiple stakeholders and to support senior management and the respective Project Director in delivering a portfolio approach to project management, business transformation and change management, solution and transformation alignment and enterprise architecture;	
	Conduct and document Lessons learned and internal reviews as well as reviews and updates to strategic project documents (i.e. Project Charter, Business Case, detailed project plan etc.);	As required
	Document consensus and decisions with respect to recommendations and strategic options pertaining to the project;	As meetings occur some occur daily, weekly, and monthly
	Project plans and presentations as required; and A close-out report which will include a final evaluation and lessons learned to transfer knowledge to the project team and client staff through individual and group training and demonstrations and written instructions and documents.	As required
	All deliverables are subject to change in accordance to the project timelines and the date the resource is available to work.	
CONSTRAINTS	(a)The Work must be performed within CBSA's normal working hours of 7:00 AM to 6:00 PM. b) The Contractor may be required to attend meetings at CBSA and at Key GC Stakeholders within the National Capital Region. c) All project management work must follow the standards established by PMBOK and in adherence to the TBS Policy on the Management of Projects and CBSA Project Management Framework.	



	d) The Project Authority will review each deliverable upon submission to be completed. Should the deliverable not be completed, the Project Authority will reject the deliverable or require a correction by the Contractor.
WORK LOCATION	It is anticipated that the Work associated with each TA will be carried out on-site at CBSA premises in the National Capital Region (NCR).
TRAVEL REQUIREMENTS	There is no travel requirement expected outside the NCR. If travel is required outside the NCR, it will be identified in the TA.



ANNEX E, TASK AUTHORIZATION FORM

Contract Number	47419-178445/004/ZQ			
Task Authorization (TA) Number	1000352973 – PO # 2021000312			
Contractor's Name and Address				
883746117PG0001 MGIS INC. 23 Ballyboy Street, Ottawa, Ontario, K2S2H1				
Total Estimated Cost of Task (Applicable Taxes extra) before any revisions:	\$212,500.00			
TA Revisions Previously Authorized				
TA Revision Number: 1	Authorized Increase or Decrease (Applicable Taxes extra)			
Contract Security Requirements (as applicable)				
This task includes security requirements.				
Yes. Refer to the Security Requirements Checklist (SRCL) annex of the Contract.				
Remarks: Secret Level				
Required Work				
SECTION A – Task Description of the Work Required				
This Task Authorization is raised to change the consultant name from Gregory Scott O'Brien to Curtis Hillier without addin any additional funds.				
Period of Service	From (Date)	June 04, 2020	To (Date)	March 31, 2021
Work Location		It is anticipated that the Work will be carried out on-site at CBSA premises in the National Capital Region (NCR).		
Travel Requirements		None		
Language Requirements		The contractor must be able to communicate orally and in writing in English without assistance and with minimal errors.		
Level of Security Clearance Required for the Contractor's Personnel		Secret Level		



SECTION B – Applicable Basis of Payment

TA subject to a Limitation of Expenditure

When the basis of payment specified in a TA authorized and issued on the Contact is limitation of expenditure, the Contractor will be reimbursed for the costs reasonable and properly incurred in the performance of the Work specified in the authorized TA, as determined in accordance with the basis of payment cost elements, in Annex B, to the limitation of expenditure specified in the authorized TA.

Canada's total liability to the contractor under the authorized TA must not exceed the limitation of expenditure specified in the authorized TA. Customs duties are included and Applicable Taxes are extra.

No increase in the liability of Canada or in the price of the Work specified in the authorized TA resulting from any design changes, modification or interpretations of the Work specified in the authorized TA will be authorized or paid to the Contractor unless these design changes, modifications or interpretations have been authorized, in writing, by the TA Authority before their incorporation into the Work specified in the authorized TA. The Contractor must not perform any work or provide any service that would result in Canada's total liability being exceeded before obtaining the written authorization of the TA Authority. The Contractor must notify the TA Authority in writing as to the adequacy of this sum:

- a) When it is 75 percent committed, or
- b) Four (4) months before the final delivery date specified in the authorized TA, or
- c) As soon as the Contractor considers that the authorized TA funds are inadequate for the completion of the Work specified in the authorized TA,

Whichever comes first.

If the notification is for inadequate TA funds, the Contractor must provide to the TA Authority, a written estimate for the additional funds required. Provision of such information by the Contractor does not increase Canada's liability.

SECTION C - Cost Breakdown of Task

Category	Level of Expertise	Estimated Level Of Effort	Per Diem
3.2	Project Manager	Senior	
Name of Proposed Resource		Curtis Hillier	
Security Certificate/Clearance Number			
Expiry Date (YYY/MM/DD)			

SECTION D- Applicable Method of Payment

Monthly Payment

Canada will pay the Contractor on a monthly basis for work performed during the month covered by the invoice in accordance with the payment provisions of the Contact if:

- a) An accurate and complete invoice and any other document required by the Contract have been submitted in accordance with the invoicing instructions provided in the Contract;
- b) All such documents have been verified by Canada;

The work performed has been accepted by Canada



Authorization - Autorization

By signing this TA, the Project Authority and CBSA Contracting Authority; or the PWGSC Contracting Authority or both, as applicable, certify (ies) that the content of this TA is in accordance with the Contract.

En apposant sa signature sur cette AT, le chargé de projet et l'autorité contractante de l'ASFC; ou l'autorité contractante de TPSGC ou, s'il y a lieu, les deux attestent(nt) que le contenu de cette AT respecte les conditions du contrat.

Name of Project Authority –

Nom du chargé de projet _____

Signature _____

Date _____

Name of CBSA Contracting Authority -

Nom de l'autorité contractante de ASFC : Stephen Alexander

Signature _____

Name of PWGSC Contracting Authority (if required)-

Nom de l'autorité contractante de TPSGC (si requis) _____

Signature _____

Date _____

Contractor's Signature - Signature de l'entrepreneur

Name and title of individual authorized to sign for the Contractor

Nom et titre de la personne autorisée à signer au nom de l'entrepreneur

Signature _____

Date _____



STATEMENT OF WORK

TITLE	Senior Project Leader/Executive for the Accelerated Radio Deployment Project (ARDP) & Success Factors Project (SFP)
BACKGROUND	<p>Canada Border Services Agency (CBSA) is responsible for providing integrated border services that support national security and public safety priorities and facilitate the free flow of persons and goods, including animals and plants that meet all requirements under its legislation. Under this mandate, CBSA enables effective and efficient border management through the design, development, implementation, delivery and operation of innovative solutions, science and technology for the major issues facing border management today and in the future.</p> <p>CBSA provides effective management of Canada's border through the strategic development, application and oversight of Information Technology and Information Management services. Integrated IT services are administered across Canada, including headquarters and seven regional locations - Atlantic, Quebec, Greater Toronto Area, Northern Ontario, Southern Ontario, Prairie and Pacific.</p> <p>On February 4, 2011, the Prime Minister of Canada and the President of the United States issued a declaration called "Beyond the Border: A Shared Vision for Perimeter Security and Economic Competitiveness", also called the "Declaration". The Declaration established a new long-term partnership built upon a perimeter approach to security and economic competitiveness. This means working together, not just at the border, but also beyond the border to enhance our security and accelerate the legitimate flow of persons, goods and services. Leaders called for the development of a joint action plan to realize this goal.</p> <p>To optimally manage border programs, corporate maturity and operational excellence, the Information, Science and Technology Branch (ISTB) of CBSA provides technical expertise to advance information management; enterprise architecture; IT infrastructure and solutions; and planning and portfolio management. Among other aspects, the ISTB provides technology leadership for a sustainable portfolio of business applications in support of CBSA's strategic priorities. It ensures effective delivery of technology products, applications and</p>



	<p>services to meet business needs, while ensuring integrity and availability of all technology infrastructures.</p> <p>The Projects and Service Management Directorate is responsible for the delivery and management of 25 mission critical systems to manage the flow of persons and goods at border entry points</p>
SCOPE OF WORK	<p>The Senior Project Leader/Executive will work closely with the Executive Director and the Senior Project Leader and project Manager to support the delivery of the ARDP & SFP deliverables and timelines. This includes but is not limited to developing and updating key project documents (eg. Project plan, dashboard, procurement & HR plans) and coordinating input from various stakeholders, to ensure that the project stays on time, budget and within performance parameters.</p>
TASKS	<p>The undernoted services may include, but are not limited to the following:</p> <ul style="list-style-type: none">a) Define and confirm the objectives for the project, determine budgetary requirements, the composition, roles and responsibilities and terms of reference for the project team;b) Develop and update Project Charter, Business Case and detailed project plans;c) Lead the development of briefings, solutions and status reports for presentation to executive management;d) Develop and deliver presentations to senior management and stakeholder groups as required, including the preparation of plans, charts, tables and diagrams to assist in analyzing or displaying problems;e) Oversee and provide guidance to several Project Managers, each responsible for an element of the project and its associated project team;f) Provide Requirements Management and Project Control throughout the project;g) Provide advice to ensure business strategies are developed and implemented; project schedules are developed, maintained and respected; risks and issues are managed; and change request procedures are followed;h) Provide guidance and recommendations for the design, development, test, implementation within the Agency as well as onboarding of users, and post implementation support phases;



	<ul style="list-style-type: none">i) Meet with other organizational executives to ensure all internal and external stakeholders are committed and moving forward on project and organizational goals;j) Manage internal and external stakeholder relations;k) Lead working groups and consultations and obtain consensus and reach decisions with respect to recommendations and strategic options pertaining to the project;l) Coordinate the efforts of multiple stakeholders and to support senior management, in delivering a portfolio approach to project management;m) Provide expert solution and business transformation leadership for the project with all stakeholders;n) Ensure compliance with portfolio-wide standards for business architecture and business transformation;o) Support the development of the transformation roadmap and transition plan;p) Report progress of the project on an ongoing basis and at scheduled points in the life cycle;q) Review and comment on all project deliverables from Initiation to project completion;r) Manage scope, context and business requirements, working with departmental leads and key clients;s) Provide project oversight during the development, implementation and operations start-up to ensure that resources are made available and that the project is developed and is fully operational within previously agreed time, cost and performance parameters;t) Other work as deemed necessary relating to business architecture, solutions, commercial products, industry best practices and business transformation.						
DELIVERABLES	<p>The following deliverables may include, but are not limited to the following:</p> <table><tr><th>Deliverable</th><th>Timeline</th></tr><tr><td>-Advice on a daily basis to ensure business strategies are developed and implemented, project schedules are developed, maintained and respected, risks and issues are managed, and change request procedures are followed;</td><td>Daily</td></tr><tr><td>-Guidance and recommendations required to coordinate the efforts of</td><td>Daily</td></tr></table>	Deliverable	Timeline	-Advice on a daily basis to ensure business strategies are developed and implemented, project schedules are developed, maintained and respected, risks and issues are managed, and change request procedures are followed;	Daily	-Guidance and recommendations required to coordinate the efforts of	Daily
Deliverable	Timeline						
-Advice on a daily basis to ensure business strategies are developed and implemented, project schedules are developed, maintained and respected, risks and issues are managed, and change request procedures are followed;	Daily						
-Guidance and recommendations required to coordinate the efforts of	Daily						



	multiple stakeholders and to support senior management and the respective Project Director in delivering a portfolio approach to project management, business transformation and change management, solution and transformation alignment and enterprise architecture;	
	Conduct and document Lessons learned and internal reviews as well as reviews and updates to strategic project documents (i.e. Project Charter, Business Case, detailed project plan etc.);	As required
	Document consensus and decisions with respect to recommendations and strategic options pertaining to the project;	As meetings occur some occur daily, weekly, and monthly
	Project plans and presentations as required; and A close-out report which will include a final evaluation and lessons learned to transfer knowledge to the project team and client staff through individual and group training and demonstrations and written instructions and documents.	As required
	All deliverables are subject to change in accordance to the project timelines and the date the resource is available to work.	
CONSTRAINTS	(a)The Work must be performed within CBSA's normal working hours of 7:00 AM to 6:00 PM. b) The Contractor may be required to attend meetings at CBSA and at Key GC Stakeholders within the National Capital Region. c) All project management work must follow the standards established by PMBOK and in adherence to the TBS Policy on the Management of Projects and CBSA Project Management Framework.	



	d) The Project Authority will review each deliverable upon submission to be completed. Should the deliverable not be completed, the Project Authority will reject the deliverable or require a correction by the Contractor.
WORK LOCATION	It is anticipated that the Work associated with each TA will be carried out on-site at CBSA premises in the National Capital Region (NCR).
TRAVEL REQUIREMENTS	There is no travel requirement expected outside the NCR. If travel is required outside the NCR, it will be identified in the TA.



ANNEX E, TASK AUTHORIZATION FORM

Contract Number	47419-178445/004/ZQ			
Task Authorization (TA) Number	1000352973 – PO # 2021000312			
Contractor's Name and Address				
883746117PG0001 MGIS INC. 23 Ballyboy Street, Ottawa, Ontario, K2S2H1				
Total Estimated Cost of Task (Applicable Taxes extra) before any revisions:	\$212,500.00			
TA Revisions Previously Authorized				
TA Revision Number: 1	Authorized Increase or Decrease (Applicable Taxes extra)			
Contract Security Requirements (as applicable)				
This task includes security requirements.				
Yes. Refer to the Security Requirements Checklist (SRCL) annex of the Contract.				
Remarks: Secret Level				
Required Work				
SECTION A – Task Description of the Work Required				
This Task Authorization is raised to change the consultant name from Gregory Scott O'Brien to Curtis Hillier without addin any additional funds.				
Period of Service	From (Date)	June 04, 2020	To (Date)	March 31, 2021
Work Location	It is anticipated that the Work will be carried out on-site at CBSA premises in the National Capital Region (NCR).			
Travel Requirements	None			
Language Requirements	The contractor must be able to communicate orally and in writing in English without assistance and with minimal errors.			
Level of Security Clearance Required for the Contractor's Personnel	Secret Level			



SECTION B – Applicable Basis of Payment

TA subject to a Limitation of Expenditure

When the basis of payment specified in a TA authorized and issued on the Contact is limitation of expenditure, the Contractor will be reimbursed for the costs reasonable and properly incurred in the performance of the Work specified in the authorized TA, as determined in accordance with the basis of payment cost elements, in Annex B, to the limitation of expenditure specified in the authorized TA.

Canada's total liability to the contractor under the authorized TA must not exceed the limitation of expenditure specified in the authorized TA. Customs duties are included and Applicable Taxes are extra.

No increase in the liability of Canada or in the price of the Work specified in the authorized TA resulting from any design changes, modification or interpretations of the Work specified in the authorized TA will be authorized or paid to the Contractor unless these design changes, modifications or interpretations have been authorized, in writing, by the TA Authority before their incorporation into the Work specified in the authorized TA. The Contractor must not perform any work or provide any service that would result in Canada's total liability being exceeded before obtaining the written authorization of the TA Authority. The Contractor must notify the TA Authority in writing as to the adequacy of this sum:

- a) When it is 75 percent committed, or
- b) Four (4) months before the final delivery date specified in the authorized TA, or
- c) As soon as the Contractor considers that the authorized TA funds are inadequate for the completion of the Work specified in the authorized TA,

Whichever comes first.

If the notification is for inadequate TA funds, the Contractor must provide to the TA Authority, a written estimate for the additional funds required. Provision of such information by the Contractor does not increase Canada's liability.

SECTION C - Cost Breakdown of Task

Category		Level of Expertise	Estimated Level Of Effort	Per Diem
3.2	Project Manager	Senior		
Name of Proposed Resource			Curtis Hillier	
Security Certificate/Clearance Number				
Expiry Date (YYY/MM/DD)				

SECTION D- Applicable Method of Payment

Monthly Payment

Canada will pay the Contractor on a monthly basis for work performed during the month covered by the invoice in accordance with the payment provisions of the Contact if:

- a) An accurate and complete invoice and any other document required by the Contract have been submitted in accordance with the invoicing instructions provided in the Contract;
- b) All such documents have been verified by Canada;

The work performed has been accepted by Canada



Authorization - Autorization

By signing this TA, the Project Authority and CBSA Contracting Authority; or the PWGSC Contracting Authority or both, as applicable, certify (ies) that the content of this TA is in accordance with the Contract.

En apposant sa signature sur cette AT, le chargé de projet et l'autorité contractante de l'ASFC; ou l'autorité contractante de TPSGC ou, s'il y a lieu, les deux atteste(nt) que le contenu de cette AT respecte les conditions du contrat.

Name of Project Authority –

Nom du chargé de projet _____

Signature _____

Digitally signed by
- Date: 2020.08.11 17:54:40 -04'00'

Date _____

Name of CBSA Contracting Authority -

Nom de l'autorité contractante de ASFC : Stephen Alexander

Signature */*

Digitally signed by

Date: 2020.08.11 14:36:47 -04'00'

Name of PWGSC Contracting Authority (if required)-

Nom de l'autorité contractante de TPSGC (si requis) _____

Signature _____

Date _____

Contractor's Signature - Signature de l'entrepreneur

Name and title of individual authorized to sign for the Contractor

Nom et titre de la personne autorisée à signer au nom de l'entrepreneur

Matt Page, Director of Professional Services

Signature *Matt Page*

Date August 13, 2020



STATEMENT OF WORK

TITLE	Senior Project Leader/Executive for the Accelerated Radio Deployment Project (ARDP) & Success Factors Project (SFP)
BACKGROUND	<p>Canada Border Services Agency (CBSA) is responsible for providing integrated border services that support national security and public safety priorities and facilitate the free flow of persons and goods, including animals and plants that meet all requirements under its legislation. Under this mandate, CBSA enables effective and efficient border management through the design, development, implementation, delivery and operation of innovative solutions, science and technology for the major issues facing border management today and in the future.</p> <p>CBSA provides effective management of Canada's border through the strategic development, application and oversight of Information Technology and Information Management services. Integrated IT services are administered across Canada, including headquarters and seven regional locations - Atlantic, Quebec, Greater Toronto Area, Northern Ontario, Southern Ontario, Prairie and Pacific.</p> <p>On February 4, 2011, the Prime Minister of Canada and the President of the United States issued a declaration called "Beyond the Border: A Shared Vision for Perimeter Security and Economic Competitiveness", also called the "Declaration". The Declaration established a new long-term partnership built upon a perimeter approach to security and economic competitiveness. This means working together, not just at the border, but also beyond the border to enhance our security and accelerate the legitimate flow of persons, goods and services. Leaders called for the development of a joint action plan to realize this goal.</p> <p>To optimally manage border programs, corporate maturity and operational excellence, the Information, Science and Technology Branch (ISTB) of CBSA provides technical expertise to advance information management; enterprise architecture; IT infrastructure and solutions; and planning and portfolio management. Among other aspects, the ISTB provides technology leadership for a sustainable portfolio of business applications in support of CBSA's strategic priorities. It ensures effective delivery of technology products, applications and</p>



	<p>services to meet business needs, while ensuring integrity and availability of all technology infrastructures.</p> <p>The Projects and Service Management Directorate is responsible for the delivery and management of 25 mission critical systems to manage the flow of persons and goods at border entry points</p>
SCOPE OF WORK	<p>The Senior Project Leader/Executive will work closely with the Executive Director and the Senior Project Leader and project Manager to support the delivery of the ARDP & SFP deliverables and timelines. This includes but is not limited to developing and updating key project documents (eg. Project plan, dashboard, procurement & HR plans) and coordinating input from various stakeholders, to ensure that the project stays on time, budget and within performance parameters.</p>
TASKS	<p>The undernoted services may include, but are not limited to the following:</p> <ul style="list-style-type: none">a) Define and confirm the objectives for the project, determine budgetary requirements, the composition, roles and responsibilities and terms of reference for the project team;b) Develop and update Project Charter, Business Case and detailed project plans;c) Lead the development of briefings, solutions and status reports for presentation to executive management;d) Develop and deliver presentations to senior management and stakeholder groups as required, including the preparation of plans, charts, tables and diagrams to assist in analyzing or displaying problems;e) Oversee and provide guidance to several Project Managers, each responsible for an element of the project and its associated project team;f) Provide Requirements Management and Project Control throughout the project;g) Provide advice to ensure business strategies are developed and implemented; project schedules are developed, maintained and respected; risks and issues are managed; and change request procedures are followed;h) Provide guidance and recommendations for the design, development, test, implementation within the Agency as well as onboarding of users, and post implementation support phases;



	<ul style="list-style-type: none">i) Meet with other organizational executives to ensure all internal and external stakeholders are committed and moving forward on project and organizational goals;j) Manage internal and external stakeholder relations;k) Lead working groups and consultations and obtain consensus and reach decisions with respect to recommendations and strategic options pertaining to the project;l) Coordinate the efforts of multiple stakeholders and to support senior management, in delivering a portfolio approach to project management;m) Provide expert solution and business transformation leadership for the project with all stakeholders;n) Ensure compliance with portfolio-wide standards for business architecture and business transformation;o) Support the development of the transformation roadmap and transition plan;p) Report progress of the project on an ongoing basis and at scheduled points in the life cycle;q) Review and comment on all project deliverables from Initiation to project completion;r) Manage scope, context and business requirements, working with departmental leads and key clients;s) Provide project oversight during the development, implementation and operations start-up to ensure that resources are made available and that the project is developed and is fully operational within previously agreed time, cost and performance parameters;t) Other work as deemed necessary relating to business architecture, solutions, commercial products, industry best practices and business transformation.						
DELIVERABLES	<p>The following deliverables may include, but are not limited to the following:</p> <table><tr><th>Deliverable</th><th>Timeline</th></tr><tr><td>-Advice on a daily basis to ensure business strategies are developed and implemented, project schedules are developed, maintained and respected, risks and issues are managed, and change request procedures are followed;</td><td>Daily</td></tr><tr><td>-Guidance and recommendations required to coordinate the efforts of</td><td>Daily</td></tr></table>	Deliverable	Timeline	-Advice on a daily basis to ensure business strategies are developed and implemented, project schedules are developed, maintained and respected, risks and issues are managed, and change request procedures are followed;	Daily	-Guidance and recommendations required to coordinate the efforts of	Daily
Deliverable	Timeline						
-Advice on a daily basis to ensure business strategies are developed and implemented, project schedules are developed, maintained and respected, risks and issues are managed, and change request procedures are followed;	Daily						
-Guidance and recommendations required to coordinate the efforts of	Daily						



	multiple stakeholders and to support senior management and the respective Project Director in delivering a portfolio approach to project management, business transformation and change management, solution and transformation alignment and enterprise architecture;	
	Conduct and document Lessons learned and internal reviews as well as reviews and updates to strategic project documents (i.e. Project Charter, Business Case, detailed project plan etc.);	As required
	Document consensus and decisions with respect to recommendations and strategic options pertaining to the project;	As meetings occur some occur daily, weekly, and monthly
	Project plans and presentations as required; and A close-out report which will include a final evaluation and lessons learned to transfer knowledge to the project team and client staff through individual and group training and demonstrations and written instructions and documents.	As required
	All deliverables are subject to change in accordance to the project timelines and the date the resource is available to work.	
CONSTRAINTS	(a)The Work must be performed within CBSA's normal working hours of 7:00 AM to 6:00 PM. b) The Contractor may be required to attend meetings at CBSA and at Key GC Stakeholders within the National Capital Region. c) All project management work must follow the standards established by PMBOK and in adherence to the TBS Policy on the Management of Projects and CBSA Project Management Framework.	



	d) The Project Authority will review each deliverable upon submission to be completed. Should the deliverable not be completed, the Project Authority will reject the deliverable or require a correction by the Contractor.
WORK LOCATION	It is anticipated that the Work associated with each TA will be carried out on-site at CBSA premises in the National Capital Region (NCR).
TRAVEL REQUIREMENTS	There is no travel requirement expected outside the NCR. If travel is required outside the NCR, it will be identified in the TA.

Doc. Date	Award Date	Validity Start	Validity End	type	Orig. Act	DI	Desc	Purch. doc	Item	PO#	Material	Short Text	P#	Description	Section	Name 1	Vendor	Inv. P#	SOA Number	Delivery date	Cost Ctr	Order	WBS Element	Asset	G/L acct.	Fund	Func. Area	DAO	RFQ	RFQ Item	Purch. Res.	Item	PO quantity	PO quantity Unit	Net Price	Currency	Order value	Currency	Procurement Value	Target Value	Mail group	Plant	Delivery complete	nd	GR cond	Tx Del	Vol	Val	Dist	FY	Quarter	Month
2020-06-30	2020-06-03	2020-06-03	2021-03-31	NB			Standard PO	2021000477	8530			TPSP Bus Arch 2027 060320+033121	ZEW	Joshua Kuc		MGS Inc.	192573	192573		2021-03-31	192030040			C-0004-24-03		74907	2001	11200			0.00	1000052876		SU		CAD	CAD	286,984.69	0.00	R123AH	8530			X	HI					2021	Q1	JUN
2020-04-02	2020-04-02	2020-04-02	2021-03-31	ZTA			Task Authorization	2021000012	8530			TPSP Senior PM 040120+033121	ZEW	Abroad, Linda		MGS Inc.	181389	6602T-16T9P/26T/2T		2021-03-31	191180000			H-0050-01		74709	2001	11200			0.00	1000050486		SU		CAD	CAD	414,215.63	0.00	R123AH	8530			X	HI			2021	Q1	APR		
2020-04-28	2020-04-28	2020-04-28	2021-03-31	ZTA			Task Authorization	2021000026	8530			TPSP Bus Arch 16027 040520+033121	ZEW	Alexander Stephen		MGS Inc.	181389	6602T-16T9P/26T/2T		2021-03-31	195020070			H-0050-01		74907	2001	10700			0.00	1000052876		SU		CAD	CAD	320,385.00	0.00	R123AH	8530			X	HI			2021	Q1	APR		
2020-04-01	2020-04-01	2020-04-01	2020-07-29	942			20006943	2021000000	8500			Parcel Return Label (Commercial)	ZER	Sophia Kuc		Moore Canada Corporation	178830	178830	47000-159176001/CW		2020-06-25	181210010			C-0004-21-04		73451	2001	10500			0.00	1000050777		S		CAD	CAD	1,592.40	0.00	T01463	8506	X	HI			2021	Q1	APR			
2020-04-01	2020-04-01	2020-04-01	2020-09-30	942				2021000001	8560			Commissioner's Services	ZAO	Caosacs Michael		Canadian Corps of Commissioners	10685	10685	E00N8-17A/50/012AH		2020-04-01	397181000			C-0004-21-04		74301	2001	30500			0.00	1000052553		EA		CAD	CAD	28,550.87	0.00	K103AO	8560	X	HI			2021	Q1	APR			
2020-04-01	2020-04-01	2020-04-01	2020-09-30	942				2021000001	8560			Commissioner's Services	ZAO	Caosacs Michael		Canadian Corps of Commissioners	10685	10685	E00N8-17A/50/012AH		2020-04-01	397181000			C-0004-21-04		74301	2001	30100			0.00	1000052553		EA		CAD	CAD	28,550.87	0.00	K103AO	8560	X	HI			2021	Q1	APR			
2020-04-01	2020-04-01	2020-04-01	2021-03-31	942				2021000013	8535			Second Language Training - Erics Lane	ZWI1	HQ Procurement		Université Sainte-Anne	133284	133284	E00N5-1759176001/NCT		2021-03-31	451000210			C-0004-21-04		74229	2001	30400			0.00	1000051512		EA		CAD	CAD	1,040.00	0.00	U099D	8535	X	HI			2021	Q1	APR			
2020-04-03	2020-04-03	2020-04-03	2021-03-31	942				2021000021	8580			COVID-19 Vaccine douglas waiting area	ZFH	Helmi Bai		Conti Electronics Ltd	181548	181548	E60N8-17A/50/012AH		2021-03-31	396162000	724512			77120	2001	10400			0.00	1000052534		CAD		CAD	CAD	5,894.68	0.00	N5820C	8580	X	HI			2021	Q1	APR				
2020-04-03	2020-04-03	2020-04-03	2021-03-31	942				2021000021	8580			COVID-19 Vaccine douglas waiting area	ZFH	Helmi Bai		Conti Electronics Ltd	181548	181548	E60N8-17A/50/012AH		2021-03-31	396162000	724512			77120	2001	10400			0.00	1000052534		CAD		CAD	CAD	5,894.68	0.00	N5820C	8580	X	HI			2021	Q1	APR				
2020-04-03	2020-04-03	2020-04-03	2021-03-31	942				2021000021	8580			COVID-19 Vaccine douglas waiting area	ZFH	Helmi Bai		Conti Electronics Ltd	181548	181548	E60N8-17A/50/012AH		2021-03-31	396162000	724512			77120	2001	10400			0.00	1000052534		CAD		CAD	CAD	5,894.68	0.00	N5820C	8580	X	HI			2021	Q1	APR				
2020-04-03	2020-04-03	2020-04-03	2021-03-31	942				2021000021	8580			COVID-19 LABOURS	ZFH	Helmi Bai		Conti Electronics Ltd	181548	181548	E60N8-17A/50/012AH		2021-03-31	396162000	724512			77120	2001	10400			0.00	1000052534		CAD		CAD	CAD	5,894.68	0.00	J8820	8580	X	HI			2021	Q1	APR				
2020-04-06	2020-04-06	2020-04-06	2021-03-31	942				2021000024	8500			Ductless Fume Hood - Halifax	ZEV	Timothy Ambrose		Heairste Products (1986) Corporation	191971	191971	M7594-177606/002/PV		2021-03-31			C-0004-21-04		500000000431	16022	6001	11100			0.00	1000051512		EA		CAD	CAD	215,971.21	0.00	N6640	8504	X	HI			2021	Q1	APR			
2020-04-06	2020-04-06	2020-04-06	2021-03-31	942				2021000024	8500			Ductless Fume Hood - Edmundston	ZEV	Timothy Ambrose		Heairste Products (1986) Corporation	191971	191971	M7594-177606/002/PV		2021-03-31			C-0004-21-04		500000000432	16022	6001	11100			0.00	1000051512		EA		CAD	CAD	215,971.21	0.00	N6640	8504	X	HI			2021	Q1	APR			
2020-04-06	2020-04-06	2020-04-06	2021-03-31	942				2021000024	8500			Ductless Fume Hood - Corner Brook	ZEV	Timothy Ambrose		Heairste Products (1986) Corporation	191971	191971	M7594-177606/002/PV		2021-03-31			C-0004-21-04		500000000433	16022	6001	11100			0.00	1000051512		EA		CAD	CAD	215,971.21	0.00	N6640	8504	X	HI			2021	Q1	APR			
2020-04-06	2020-04-06	2020-04-06	2021-03-31	942				2021000024	8500			Ductless Fume Hood - Goose Bay	ZEV	Timothy Ambrose		Heairste Products (1986) Corporation	191971	191971	M7594-177606/002/PV		2021-03-31			C-0004-21-04		500000000434	16022	6001	11100			0.00	1000051512		EA		CAD	CAD	215,971.21	0.00	N6640	8504	X	HI			2021	Q1	APR			
2020-04-06	2020-04-06	2020-04-06	2021-03-31	942				2021000024	8500			Ductless Fume Hood - Saint John NB	ZEV	Timothy Ambrose		Heairste Products (1986) Corporation	191971	191971	M7594-177606/002/PV		2021-03-31			C-0004-21-04		500000000435	16022	6001	11100			0.00	1000051512		EA		CAD	CAD	215,971.21	0.00	N6640	8504	X	HI			2021	Q1	APR			
2020-04-06	2020-04-06	2020-04-06	2021-03-31	942				2021000024	8500			Ductless Fume Hood - Fredericton	ZEV	Timothy Ambrose		Heairste Products (1986) Corporation	191971	191971	M7594-177606/002/PV		2021-03-31			C-0004-21-04		500000000436	16022	6001	11100			0.00	1000051512		EA		CAD	CAD	215,971.21	0.00	N6640	8504	X	HI			2021	Q1	APR			
2020-04-06	2020-04-06	2020-04-06	2021-03-31	942				2021000024	8500			Ductless Fume Hood - North Bay	ZEV	Timothy Ambrose		Heairste Products (1986) Corporation	191971	191971	M7594-177606/002/PV		2021-03-31			C-0004-21-04		500000000437	16022	6001	11100			0.00	1000051512		EA		CAD	CAD	215,971.21	0.00	N6640	8504	X	HI			2021	Q1	APR			
2020-04-06	2020-04-06	2020-04-06	2021-03-31	942				2021000024	8500			Ductless Fume Hood - London	ZEV	Timothy Ambrose		Heairste Products (1986) Corporation	191971	191971	M7594-177606/002/PV		2021-03-31			C-0004-21-04		500000000438	16022	6001	11100			0.00	1000051512		EA		CAD	CAD	215,971.21	0.00	N6640	8504	X	HI			2021	Q1	APR			
2020-04-06	2020-04-06	2020-04-06	2021-03-31	942				2021000024	8500			Ductless Fume Hood - St. Bernard	ZEV	Timothy Ambrose		Heairste Products (1986) Corporation	191971	191971	M7594-177606/002/PV		2021-03-31			C-0004-21-04		500000000439	16022	6001	11100			0.00	1000051512		EA		CAD	CAD	215,971.21	0.00	N6640	8504	X	HI			2021	Q1	APR			
2020-04-06	2020-04-06	2020-04-06	2021-03-31	942				2021000024	8500			Ductless Fume Hood - Ottawa	ZEV	Timothy Ambrose		Heairste Products (1986) Corporation	191971	191971	M7594-177606/002/PV		2021-03-31			C-0004-21-04		500000000440	16022	6001	11100			0.00	1000051512		EA		CAD	CAD	215,971.21	0.00	N6640	8504	X	HI			2021	Q1	APR			
2020-04-06	2020-04-06	2020-04-06	2021-03-31	942				2021000024	8500			Ductless Fume Hood - Emerson	ZEV	Timothy Ambrose		Heairste Products (1986) Corporation	191971	191971	M7594-177606/002/PV		2021-03-31			C-0004-21-04		500000000441	16022	6001	11100			0.00	1000051512		EA		CAD	CAD	215,971.21	0.00	N6640	8504	X	HI			2021	Q1	APR			
2020-04-06	2020-04-06	2020-04-06	2021-03-31	942				2021000024	8500			Ductless Fume Hood - Trenton	ZEV	Timothy Ambrose		Heairste Products (1986) Corporation	191971	191971	M7594-177606/002/PV		2021-03-31			C-0004-21-04		500000000442	16022	6001	11100			0.00	1000051512		EA		CAD	CAD	215,971.21	0.00	N6640	8504	X	HI			2021	Q1	APR			
2020-04-06	2020-04-06	2020-04-06	2021-03-31	942				2021000024	8500			Ductless Fume Hood - Carleton Place	ZEV	Timothy Ambrose		Heairste Products (1986) Corporation	191971	191971	M7594-177606/002/PV		2021-03-31			C-0004-21-04		500000000443	16022	6001	11100			0.00	1000051512		EA		CAD	CAD	215,971.21	0.00	N6640	8504	X	HI			2021	Q1	APR			
2020-04-06	2020-04-06	2020-04-06	2021-03-31	942				2021000024	8500			Ductless Fume Hood - Boissevain	ZEV	Timothy Ambrose		Heairste Products (1986) Corporation	191971	191971	M7594-177606/002/PV		2021-03-31			C-0004-21-04		500000000444	16022	6001	11100			0.00	1000051512		EA		CAD	CAD	215,971.21	0.00	N6640	8504	X	HI			2021	Q1	APR			
2020-04-06	2020-04-06	2020-04-06	2021-03-31	942				2021000024	8500			Halifax - Installation	ZEV	Timothy Ambrose		Heairste Products (1986) Corporation	191971	191971	M7594-177606/002/PV		2021-03-31			C-0004-21-04		500000000445	16022	6001	11100			0.00	1000051512		EA		CAD	CAD	215,971.21	0.00	N6640	8504	X	HI			2021	Q1	APR			
2020-04-06	2020-04-06	2020-04-06	2021-03-31	942				2021000024	8500			Edmonton - Delivery	ZEV	Timothy Ambrose		Heairste Products (1986) Corporation	191971	191971	M7594-177606/002/PV		2021-03-31			C-0004-21-04		500000000446	16022	6001	11100			0.00	1000051512		EA		CAD	CAD	215,971.21	0.00	N6640	8504	X	HI			2021	Q1	APR			
2020-04-06	2020-04-06	2020-04-06	2021-03-31	942				2021000024	8500		</																																									

Doc. Date	Award Date	Validity Start	Validity End	Type	Orig. Acct. Dt.	Desc	Purch. doc.	Item	PO#	Material	Short Text	PGr	Description	Section	Name 1	Vendor	Inv. P#	SOA Number	Delivery date	Cost Ctr	Order	WBS Element	Asset	G/L Acct.	Fund	Func. Area	DAO	RFQ	RFQ Item	Purch. Res.	Item	PO quantity	PO quantity Unit	Net Price	Currency	Order value	Currency	Procurement Value	Target Value	Mail group	Plant	Delivery complete	nd	GR cond	Tx	Ind	Val	Dist	FF	Quarter	Month
2020-04-20	2020-04-20	2020-04-20	2020-12-31	942		2020-04-17	PSPC	2021000080	8510	20000914	Customs Postal Import Form	Z9E	Viau, Leah	Moore Canada Corporation		110933	110933	4741946680	2020-12-31	181210010					73451	2001	10500			0.00	10000352422		EA	CAD	CAD	303,941.76	0.00	T014KA	8506			X	HU				2021	Q1	APR		
2020-04-20	2020-04-20	2020-04-20	2020-12-31	942		2020-04-17	PSPC	2021000080	8510	20000914	Customs Postal Import Form	Z9E	Viau, Leah	Moore Canada Corporation		110933	110933	4741946680	2020-12-31	181210010					73451	2001	10500			0.00	10000352422		EA	CAD	CAD	303,941.76	0.00	T014KA	8506			X	HU				2021	Q1	APR		
2020-04-22	2020-04-22	2020-04-22	2020-09-30	942		2020-04-21	PSPC	2021000087	8570		Nasid Serv - Cens 740	Z4D	RICHARD EGAN	Adapt Pharma Canada Inc.		180129	180129	609941794N001/PH	2020-09-30	190312200	724512				73451	2001	10500			0.00	10000352685		FRIG	CAD	CAD	15,808.00	0.00	W630IC	8570	X				X	HU				2021	Q1	APR
2020-04-22	2020-04-22	2020-04-22	2021-03-31	942		2020-04-21	PSPC	2021000088	8560		Arm'd Serv - Cens 740	Z55	Lafford Kevin	Valuex Security Inc.		195455	195455	5500000104	2020-04-01	397145000					74302	2001	10400			0.00	10000353963		EA	CAD	CAD	34,423.23	0.00	K105AB	8560			X	HU				2021	Q1	APR		
2020-04-22	2020-04-22	2020-04-22	2021-03-31	942		2020-04-21	PSPC	2021000088	8560		Arm'd Serv - Cens 740	Z55	Lafford Kevin	Valuex Security Inc.		195455	195455	5500000104	2020-04-01	397145000					74302	2001	10400			0.00	10000353963		EA	CAD	CAD	34,423.23	0.00	K105AB	8560			X	HU				2021	Q1	APR		
2020-04-22	2020-04-22	2020-04-22	2021-03-31	942		2020-04-21	PSPC	2021000088	8560		Arm'd Serv - Term # 183 (2020/21)	Z55	Lafford Kevin	Valuex Security Inc.		195455	195455	5500000104	2020-04-01	397145000					74302	2001	10400			0.00	10000353963		SU	CAD	CAD	34,423.23	0.00	K105AB	8560			X	HU				2021	Q1	APR		
2020-04-22	2020-04-22	2020-04-22	2021-03-31	942		2020-04-21	PSPC	2021000088	8560		Arm'd Serv - H&A (2020/21)	Z55	Lafford Kevin	Valuex Security Inc.		195455	195455	5500000104	2020-04-01	397145000					74302	2001	10400			0.00	10000353963		SU	CAD	CAD	34,423.23	0.00	K105AB	8560			X	HU				2021	Q1	APR		
2020-04-22	2020-04-22	2020-04-22	2021-03-31	942		2020-04-21	PSPC	2021000088	8560		Arm'd Serv - H&A (2020/21)	Z55	Lafford Kevin	Valuex Security Inc.		195455	195455	5500000104	2020-04-01	397145000					74302	2001	10400			0.00	10000353963		SU	CAD	CAD	34,423.23	0.00	K105AB	8560			X	HU				2021	Q1	APR		
2020-04-23	2020-04-23	2020-04-23	2020-12-31	942		2020-04-23	PSPC	2021000096	8580		Software	Z19	Kim Shum	Acme Future Security Controls Inc.		180229	180229	609H-1604S/004H	2020-12-31	396163000					77129	2001	10400			0.00	10000352703		CAD	CAD	5,190.62	0.00	N7030	8580	X				X	GI				2021	Q1	APR	
2020-04-23	2020-04-23	2020-04-23	2020-12-31	942		2020-04-23	PSPC	2021000096	8580		Software	Z19	Kim Shum	Acme Future Security Controls Inc.		180229	180229	609H-1604S/004H	2020-12-31	396163000					77129	2001	10400			0.00	10000352703		CAD	CAD	5,190.62	0.00	N7030	8580	X				X	GI				2021	Q1	APR	
2020-04-23	2020-04-23	2020-04-23	2020-12-31	942		2020-04-23	PSPC	2021000096	8580		Software	Z19	Kim Shum	Acme Future Security Controls Inc.		180229	180229	609H-1604S/004H	2020-12-31	396163000					77129	2001	10400			0.00	10000352703		CAD	CAD	5,190.62	0.00	N7030	8580	X				X	GI				2021	Q1	APR	
2020-04-23	2020-04-23	2020-04-23	2020-12-31	942		2020-04-23	PSPC	2021000096	8580		Software	Z19	Kim Shum	Acme Future Security Controls Inc.		180229	180229	609H-1604S/004H	2020-12-31	396163000					77129	2001	10400			0.00	10000352703		CAD	CAD	5,190.62	0.00	N7030	8580	X				X	GI				2021	Q1	APR	
2020-04-23	2020-04-23	2020-04-23	2020-12-31	942		2020-04-23	PSPC	2021000096	8580		Software	Z19	Kim Shum	Acme Future Security Controls Inc.		180229	180229	609H-1604S/004H	2020-12-31	396163000					77129	2001	10400			0.00	10000352703		CAD	CAD	5,190.62	0.00	N7030	8580	X				X	GI				2021	Q1	APR	
2020-04-23	2020-04-23	2020-04-23	2020-12-31	942		2020-04-23	PSPC	2021000096	8580		Software	Z19	Kim Shum	Acme Future Security Controls Inc.		180229	180229	609H-1604S/004H	2020-12-31	396163000					77129	2001	10400			0.00	10000352703		CAD	CAD	5,190.62	0.00	N7030	8580	X				X	GI				2021	Q1	APR	
2020-04-23	2020-04-23	2020-04-23	2020-12-31	942		2020-04-23	PSPC	2021000096	8580		Software	Z19	Kim Shum	Acme Future Security Controls Inc.		180229	180229	609H-1604S/004H	2020-12-31	396163000					77129	2001	10400			0.00	10000352703		CAD	CAD	5,190.62	0.00	N7030	8580	X				X	GI				2021	Q1	APR	
2020-04-23	2020-04-23	2020-04-23	2020-12-31	942		2020-04-23	PSPC	2021000096	8580		Software	Z19	Kim Shum	Acme Future Security Controls Inc.		180229	180229	609H-1604S/004H	2020-12-31	396163000					77129	2001	10400			0.00	10000352703		CAD	CAD	5,190.62	0.00	N7030	8580	X				X	GI				2021	Q1	APR	
2020-04-23	2020-04-23	2020-04-23	2020-12-31	942		2020-04-23	PSPC	2021000096	8580		Software	Z19	Kim Shum	Acme Future Security Controls Inc.		180229	180229	609H-1604S/004H	2020-12-31	396163000					77129	2001	10400			0.00	10000352703		CAD	CAD	5,190.62	0.00	N7030	8580	X				X	GI				2021	Q1	APR	
2020-04-23	2020-04-23	2020-04-23	2020-12-31	942		2020-04-23	PSPC	2021000096	8580		Software	Z19	Kim Shum	Acme Future Security Controls Inc.		180229	180229	609H-1604S/004H	2020-12-31	396163000					77129	2001	10400			0.00	10000352703		CAD	CAD	5,190.62	0.00	N7030	8580	X				X	GI				2021	Q1	APR	
2020-04-23	2020-04-23	2020-04-23	2020-12-31	942		2020-04-23	PSPC	2021000096	8580		Software	Z19	Kim Shum	Acme Future Security Controls Inc.		180229	180229	609H-1604S/004H	2020-12-31	396163000					77129	2001	10400			0.00	10000352703		CAD	CAD	5,190.62	0.00	N7030	8580	X				X	GI				2021	Q1	APR	
2020-04-23	2020-04-23	2020-04-23	2020-12-31	942		2020-04-23	PSPC	2021000096	8580		Software	Z19	Kim Shum	Acme Future Security Controls Inc.		180229	180229	609H-1604S/004H	2020-12-31	396163000					77129	2001	10400			0.00	10000352703		CAD	CAD	5,190.62	0.00	N7030	8580	X				X	GI				2021	Q1	APR	
2020-04-23	2020-04-23	2020-04-23	2020-12-31	942		2020-04-23	PSPC	2021000096	8580		Software	Z19	Kim Shum	Acme Future Security Controls Inc.		180229	180229	609H-1604S/004H	2020-12-31	396163000					77129	2001	10400			0.00	10000352703		CAD	CAD	5,190.62	0.00	N7030	8580	X				X	GI				2021	Q1	APR	
2020-04-23	2020-04-23	2020-04-23	2020-12-31	942		2020-04-23	PSPC	2021000096	8580		Software	Z19	Kim Shum	Acme Future Security Controls Inc.		180229	180229	609H-1604S/004H	2020-12-31	396163000					77129	2001	10400			0.00	10000352703		CAD	CAD	5,190.62	0.00	N7030	8580	X				X	GI				2021	Q1	APR	
2020-04-23	2020-04-23	2020-04-23	2020-12-31	942		2020-04-23	PSPC	2021000096	8580		Software	Z19	Kim Shum	Acme Future Security Controls Inc.		180229	180229	609H-1604S/004H	2020-12-31	396163000					77129	2001	10400			0.00	10000352703		CAD	CAD	5,190.62	0.00	N7030	8580	X				X	GI				2021	Q1	APR	
2020-04-23	2020-04-23	2020-04-23	2020-12-31	942		2020-04-23	PSPC	2021000096	8580		Software	Z19	Kim Shum	Acme Future Security Controls Inc.		180229	180229	609H-1604S/004H	2020-12-31	396163000					77129	2001	10400			0.00	10000352703		CAD	CAD	5,190.62	0.00	N7030	8580	X				X	GI				2021	Q1	APR	
2020-04-23	2020-04-23	2020-04-23	2020-12-31	942		2020-04-23	PSPC	2021000096	8580		Software	Z19	Kim Shum	Acme Future Security Controls Inc.		180229	180229	609H-1604S/004H	2020-12-31	396163000					77129	2001	10400			0.00	10000352703		CAD	CAD	5,190.62	0.00	N7030	8580	X				X	GI				2021	Q1	APR	
2020-04-23	2020-04-23	2020-04-23	2020-12-31	942		2020-04-23	PSPC	2021000096	8580		Software	Z19	Kim Shum	Acme Future Security Controls Inc.		180229	180229	609H-1604S/004H	2020-12-31	396163000					77129	2001	10400			0.00	10000352703		CAD	CAD	5,190.62	0.00	N7030	8580	X				X	GI				2021	Q1	APR	
2020-04-23	2020-04-23	2020-04-23	2020-12-31	942		2020-04-23	PSPC	2021000096	8580		Software	Z19	Kim Shum	Acme Future Security Controls Inc.		180229	180229	609H-1604S/004H	2020-12-31	396163000					77129	2001	10400			0.00	10000352703		CAD	CAD	5,190.62	0.00	N7030	8580	X				X	GI				2021	Q1	APR	
2020-04-23	2020-04-23	2020-04-23	2020-12-31	942		2020-04-23	PSPC	2021000096	8580		Software	Z19	Kim Shum	Acme Future Security Controls Inc.		180229	180229	609H-1604S/004H	2020-12-31	396163000					77129	2001	104																								

Doc. Date	Award Date	Validity Start	Validity End	Type	Orig. Acpt. Dt.	Desc	Purch. doc.	Item	PO#	Material	Short Text	P#	Description	Section	Name 1	Vendor	Inv. P#	SOA Number	Delivery date	Cost Ctr	Order	WBS Element	Asset	G/L Acct.	Fund.	Func. Area	DAO	RFQ	RFQ Item	Purch. Res.	Item	PO quantity	PO quantity Unit	Net Price	Currency	Order value	Currency	Procurement Value	Target Value	Matl group	Plant	Delivery complete	nd	GR cond	Tx	Ind	Val	Dist	FF	Quarter	Month
2020-05-27	2020-05-27	2020-06-01	2021-06-01	942		2020-05-27	PSPC	2021000289	8500		Harrasment Investigation	Z80	O'Toole, Tammy	Samson & Associates		126214	126214	E602G-180493-024-2G	2021-06-01	393162100					74425	2001	10400		0.00	10000352966		SU			CAD	CAD		34,960.45	0.00	R019M	8540		X	GI					2021	Q1	MAY
2020-05-27	2020-05-27	2020-06-01	2021-06-01	942		2020-05-27	PSPC	2021000289	8500		Travel and accommodation.	Z80	O'Toole, Tammy	Samson & Associates		126214	126214	E602G-180493-024-2G	2021-06-01	393162100					74425	2001	10400		0.00	10000352966		SU			CAD	CAD		34,960.45	0.00	R019M	8540		X	GI					2021	Q1	MAY
2020-05-28	2020-05-28	2020-06-01	2021-06-01	942		2020-05-28	PSPC	2021000293	8570		armess secondary chairs	Z40	RICHARD EGAN	Global Upholstery Co. Inc.		310161	101611	E60PQ-140003/071/PQ1	2021-03-31	398133700					77113	2001	10400		0.00	10000353130		EA			CAD	CAD		1,331.63	0.00	N711OC	8570	X	HI					2021	Q1	JUN	
2020-05-28	2020-05-28	2020-06-01	2021-06-01	942		2020-05-28	PSPC	2021000293	8570		Furniture	Z40	RICHARD EGAN	Global Upholstery Co. Inc.		310161	101611	E60PQ-140003/071/PQ1	2021-03-31	398133700					77113	2001	10400		0.00	10000352990		EA			CAD	CAD		1,331.63	0.00	N711OC	8570	X	HI					2021	Q1	JUN	
2020-05-28	2020-05-28	2020-06-01	2021-06-01	942		2020-05-28	PSPC	2021000293	8570		delivery & installation	Z40	RICHARD EGAN	Global Upholstery Co. Inc.		310161	101611	E60PQ-140003/071/PQ1	2021-03-31	398133700					77113	2001	10400		0.00	10000352990		EA			CAD	CAD		1,331.63	0.00	N711OC	8570	X	HI					2021	Q1	MAY	
2020-05-28	2020-05-28	2020-06-01	2021-06-01	942		2020-05-28	PSPC	2021000294	8500		Workplace Violence Invest.	Z70	O'Toole, Tammy	Les Enquêtes Herri Inc.		195540	195540	E602G-180493/017/2G	2021-04-30	453022060					74425	2001	11000		0.00	10000352800		CAD			CAD	CAD		30,706.00	0.00	R019M	8535	X	GI					2021	Q1	MAY	
2020-05-28	2020-05-28	2020-06-01	2021-06-01	942		2020-05-28	PSPC	2021000294	8500		Admission	Z80	O'Toole, Tammy	Les Enquêtes Herri Inc.		195540	195540	E602G-180493/017/2G	2021-04-30	453022060					74425	2001	11000		0.00	10000352800		SU			CAD	CAD		30,706.00	0.00	R019M	8535	X	GI					2021	Q1	MAY	
2020-06-01	2020-06-01	2020-06-01	2020-06-01	942		2020-06-01	PSPC	2021000309	8550		Vapourisateur Naloxone	Z76	Gervais Nathalie	Adapt Pharma Canada Ltd		189129	189129	E60PH-174MNN/001/2M	2020-06-30	396188840					77728	2001	10500		0.00	10000352987		BOX			CAD	CAD		634.46	0.00	N6545H	8550	X	HI					2021	Q1	JUN	
2020-06-02	2020-06-02	2020-06-02	2020-06-02	942		2020-06-02	PSPC	2021000314	8550		Scanner Fujitsu X7260 w/ flatbed	ZEU	Oliver Décarie	Acme Canada Ltd		146588	146588	Z8B-9-1004742/02/002	2020-06-29	392113000					77126	2001	10500		0.00	10000353010		CAD			CAD	CAD		918.94	0.00	N702513A	8550	X	HI					2021	Q1	JUN	
2020-06-02	2020-06-02	2020-06-02	2020-06-02	942		2020-06-02	PSPC	2021000316	8580		Travel	Z80	O'Toole, Tammy	Samson & Associates		146588	146588	Z8B-9-1004742/02/002	2021-03-31	396188840					77126	2001	10500		0.00	10000352990		CAD			CAD	CAD		918.94	0.00	N702513A	8550	X	HI					2021	Q1	JUN	
2020-06-02	2020-06-02	2020-06-02	2020-06-02	942		2020-06-02	PSPC	2021000317	8550		preliminary consultation	Z80	O'Toole, Tammy	Samson & Associates		180229	180229	E60Hn-17c7c01/010/hn	2021-03-31	396188840					76120	2001	10200		0.00	10000352599		EA			CAD	CAD		1,687.26	0.00	N5820D	8550	X	HI					2021	Q1	JUN	
2020-06-02	2020-06-02	2020-06-02	2020-06-02	942		2020-06-02	PSPC	2021000317	8550		Incidental Installation Materials - cons	ZFJ	Sonia Denis	Acme Future Security Controls Inc.		180229	180229	E60Hn-17c7c01/010/hn	2021-03-31	396188840					76120	2001	10200		0.00	10000352599		EA			CAD	CAD		1,687.26	0.00	N5820D	8550	X	HI					2021	Q1	JUN	
2020-06-02	2020-06-02	2020-06-02	2020-06-02	942		2020-06-02	PSPC	2021000326	8580		RENTAL JULY 1, 2020 - MAR 31, 2022	Z80	Helmi Bal	Xerox Canada Ltd		166706	166706	Z8B-9-1004742/02/003	2021-03-31	396188840					75201	2001	10200		0.00	10000352989		MON			CAD	CAD		9,711.50	0.00	WR3610A4	8580	X	GI					2021	Q1	JUN	
2020-06-02	2020-06-02	2020-06-02	2020-06-02	942		2020-06-02	PSPC	2021000326	8580		BW COPY JULY 1, 2020 - MAR 31, 2021	Z80	Helmi Bal	Xerox Canada Ltd		166706	166706	Z8B-9-1004742/02/003	2021-03-31	396188840					75201	2001	10200		0.00	10000352989		MON			CAD	CAD		9,711.50	0.00	WR3610A4	8580	X	GI					2021	Q1	JUN	
2020-06-02	2020-06-02	2020-06-02	2020-06-02	942		2020-06-02	PSPC	2021000326	8580		COLOR COPY JULY 1, 2020 - MAR 31, 2021	Z80	Helmi Bal	Xerox Canada Ltd		166706	166706	Z8B-9-1004742/02/003	2021-03-31	396188840					75201	2001	10200		0.00	10000352989		MON			CAD	CAD		9,711.50	0.00	WR3610A4	8580	X	GI					2021	Q1	JUN	
2020-06-02	2020-06-02	2020-06-02	2020-06-02	942		2020-06-02	PSPC	2021000326	8580		RENTAL APR 1, 2021 - MAR 31, 2022	Z80	Helmi Bal	Xerox Canada Ltd		166706	166706	Z8B-9-1004742/02/003	2022-03-31	396188840					75201	2001	10200		0.00	10000352989		MON			CAD	CAD		9,711.50	0.00	WR3610A4	8580	X	GI					2021	Q1	JUN	
2020-06-02	2020-06-02	2020-06-02	2020-06-02	942		2020-06-02	PSPC	2021000326	8580		COLOR COPY APR 1, 2021 - MAR 31, 2022	Z80	Helmi Bal	Xerox Canada Ltd		166706	166706	Z8B-9-1004742/02/003	2022-03-31	396188840					75201	2001	10200		0.00	10000352989		MON			CAD	CAD		9,711.50	0.00	WR3610A4	8580	X	GI					2021	Q1	JUN	
2020-06-02	2020-06-02	2020-06-02	2020-06-02	942		2020-06-02	PSPC	2021000326	8580		RENTAL APR 1, 2022 - JUN 30, 2022	Z80	Helmi Bal	Xerox Canada Ltd		166706	166706	Z8B-9-1004742/02/003	2022-06-30	396188840					75201	2001	10200		0.00	10000352989		MON			CAD	CAD		9,711.50	0.00	WR3610A4	8580	X	GI					2021	Q1	JUN	
2020-06-02	2020-06-02	2020-06-02	2020-06-02	942		2020-06-02	PSPC	2021000326	8580		BW COPY APR 1, 2022 - JUN 30, 2022	Z80	Helmi Bal	Xerox Canada Ltd		166706	166706	Z8B-9-1004742/02/003	2022-06-30	396188840					75201	2001	10200		0.00	10000352989		MON			CAD	CAD		9,711.50	0.00	WR3610A4	8580	X	GI					2021	Q1	JUN	
2020-06-02	2020-06-02	2020-06-02	2020-06-02	942		2020-06-02	PSPC	2021000326	8580		COLOR COPY APR 1, 2022 - JUN 30, 2022	Z80	Helmi Bal	Xerox Canada Ltd		166706	166706	Z8B-9-1004742/02/003	2022-06-30	396188840					75201	2001	10200		0.00	10000352989		MON			CAD	CAD		9,711.50	0.00	WR3610A4	8580	X	GI					2021	Q1	JUN	
2020-06-02	2020-06-02	2020-06-02	2020-06-02	942		2020-06-02	PSPC	2021000326	8580		ENVIRO FEE ONE TIME	Z80	Helmi Bal	Xerox Canada Ltd		166706	166706	Z8B-9-1004742/02/003	2020-07-01	396188840					75201	2001	10200		0.00	10000352989		MON			CAD	CAD		9,711.50	0.00	WR3610A4	8580	X	GI					2021	Q1	JUN	
2020-06-02	2020-06-02	2020-06-02	2020-06-02	942		2020-06-02	PSPC	2021000327	8580		RENTAL JULY 1, 2020 - MAR 31, 2021	Z80	Helmi Bal	Xerox Canada Ltd		166706	166706	Z8B-9-1004742/02/003	2021-03-31	396188840					75201	2001	10200		0.00	10000352990		MON			CAD	CAD		9,711.50	0.00	WR3610A4	8580	X	GI					2021	Q1	JUN	
2020-06-02	2020-06-02	2020-06-02	2020-06-02	942		2020-06-02	PSPC	2021000327	8580		BW COPY APR 1, 2020 - MAR 31, 2021	Z80	Helmi Bal	Xerox Canada Ltd		166706	166706	Z8B-9-1004742/02/003	2021-03-31	396188840					75201	2001	10200		0.00	10000352990		MON			CAD	CAD		9,711.50	0.00	WR3610A4	8580	X	GI					2021	Q1	JUN	
2020-06-02	2020-06-02	2020-06-02	2020-06-02	942		2020-06-02	PSPC	2021000327	8580		COLOR COPY APR 1, 2021 - MAR 31, 2021	Z80	Helmi Bal	Xerox Canada Ltd		166706	166706	Z8B-9-1004742/02/003	2021-03-31	396188840					75201	2001	10200		0.00	10000352990		MON			CAD	CAD		9,711.50	0.00	WR3610A4	8580	X	GI					2021	Q1	JUN	
2020-06-02	2020-06-02	2020-06-02	2020-06-02	942		2020-06-02	PSPC	2021000327	8580		RENTAL APR 1, 2021 - MAR 31, 2022	Z80	Helmi Bal	Xerox Canada Ltd		166706	166706	Z8B-9-1004742/02/003	2022-03-31	396188840					75201	2001	10200		0.00	10000352990		MON			CAD	CAD		9,711.50	0.00	WR3610A4	8580	X	GI					2021	Q1	JUN	
2020-06-02	2020-06-02	2020-06-02	2020-06-02	942		2020-06-02	PSPC	2021000327	8580		RENTAL APR 1, 2022 - JUN 30, 2022	Z80	Helmi Bal	Xerox Canada Ltd		166706	166706	Z8B-9-1004742/02/003	2022-06-30	396188840					75201	2001	10200		0.00	10000352990		MON			CAD	CAD		9,711.50	0.00	WR3610A4	8580	X	GI					2021	Q1	JUN	
2020-06-02	2020-06-02	2020-06-02	2020-06-02	942		2020-06-02	PSPC	2021000327	8580		BW COPY APR 1, 2022 - JUN 30, 2022	Z80	Helmi Bal	Xerox Canada Ltd		166706	166706	Z8B-9-1004742/02/003	2022-06-30	396188840					75201	2001	102																								

Doc. Date	Award Date	Validity Start	Validity End	type	Org Acpt. Dt	Desc	Purch. doc	Item	PORG	Material	Short Text	PGR	Description	Section	Name 1	Vendor	Inv. Piv	SOA Number	Delivery date	Cost Ctr	Order	WBS Element	Asset	G/L acct.	Fund	Func. Area	DAO	REQ	RFQ Item	Purch. Req.	Item	PO quantity	PO quantity Unit	Net Price	Currency	Order value	Currency	Procurement value	Target Value	Mail arose	Plant	Delivery complete	nd	GR cond	Tx	Id	Ind	Val	Dst	FF	Quarter	Month
2020-06-09	2020-06-09	2020-07-01	2022-06-30	942		2020-06-09	P5PC	2021000364	8580		One time EHI Fee	ZFH	Helmi Bai	Xerox Canada Ltd		166706	166706	28P-9-10047402/F/003	2020-07-01	3961502010			C-00002-22		75201	2001	10500		0.00	1000035099	1				CAD	CAD		7,916.00	0.00		WR3E10AA	8580		X	GI				2021	Q1	JUN	
2020-06-09	2020-06-09	2020-07-01	2020-06-30	942		2020-06-09	P5PC	2021000365	8580		Rental Xerox C-8055 Apr-July-Mar 2021	ZFH	Helmi Bai	Xerox Canada Ltd		166706	166706	28P-9-10047402/F/003	2021-03-31	3961500516				75201	2001	10400		0.00	1000035116						CAD	CAD		5,742.50	0.00		WR3E10AA	8580		X	GI				2021	Q1	JUN	
2020-06-09	2020-06-09	2020-07-01	2022-06-30	942		2020-06-09	P5PC	2021000365	8580		Est. B&W Copy Charge July-Mar 31 2021	ZFH	Helmi Bai	Xerox Canada Ltd		166706	166706	28P-9-10047402/F/003	2021-03-31	3961500520				75201	2001	10400		0.00	1000035116						CAD	CAD		5,742.50	0.00		WR3E10AA	8580		X	GI				2021	Q1	JUN	
2020-06-09	2020-06-09	2020-07-01	2022-06-30	942		2020-06-09	P5PC	2021000365	8580		Est. Color Copy Charge July-Mar 31 2021	ZFH	Helmi Bai	Xerox Canada Ltd		166706	166706	28P-9-10047402/F/003	2021-03-31	3961500520				75201	2001	10400		0.00	1000035116						CAD	CAD		5,742.50	0.00		WR3E10AA	8580		X	GI				2021	Q1	JUN	
2020-06-09	2020-06-09	2020-07-01	2022-06-30	942		2020-06-09	P5PC	2021000365	8580		Rental Xerox C-8055 Apr 1 -Mar 31 2022	ZFH	Helmi Bai	Xerox Canada Ltd		166706	166706	28P-9-10047402/F/003	2022-03-31	3961500550				75201	2001	10400		0.00	1000035116						CAD	CAD		5,742.50	0.00		WR3E10AA	8580		X	GI				2021	Q1	JUN	
2020-06-09	2020-06-09	2020-07-01	2022-06-30	942		2020-06-09	P5PC	2021000365	8580		Est. B&W Copy Charge Apr 1 - Mar 31 2022	ZFH	Helmi Bai	Xerox Canada Ltd		166706	166706	28P-9-10047402/F/003	2022-03-31	3961500550				75201	2001	10400		0.00	1000035116						CAD	CAD		5,742.50	0.00		WR3E10AA	8580		X	GI				2021	Q1	JUN	
2020-06-09	2020-06-09	2020-07-01	2022-06-30	942		2020-06-09	P5PC	2021000365	8580		Est. Color Copy Charge Apr-Mar 31 2022	ZFH	Helmi Bai	Xerox Canada Ltd		166706	166706	28P-9-10047402/F/003	2022-03-31	3961500550				75201	2001	10400		0.00	1000035116						CAD	CAD		5,742.50	0.00		WR3E10AA	8580		X	GI				2021	Q1	JUN	
2020-06-09	2020-06-09	2020-07-01	2022-06-30	942		2020-06-09	P5PC	2021000365	8580		Rental Xerox C-8055 Apr 1 - June 30 2022	ZFH	Helmi Bai	Xerox Canada Ltd		166706	166706	28P-9-10047402/F/003	2022-06-30	3961500550				75201	2001	10400		0.00	1000035116						CAD	CAD		5,742.50	0.00		WR3E10AA	8580		X	GI				2021	Q1	JUN	
2020-06-09	2020-06-09	2020-07-01	2022-06-30	942		2020-06-09	P5PC	2021000365	8580		Est. B&W Copy Charge Apr - June 30 2022	ZFH	Helmi Bai	Xerox Canada Ltd		166706	166706	28P-9-10047402/F/003	2022-06-30	3961500550				75201	2001	10400		0.00	1000035116						CAD	CAD		5,742.50	0.00		WR3E10AA	8580		X	GI				2021	Q1	JUN	
2020-06-09	2020-06-09	2020-07-01	2022-06-30	942		2020-06-09	P5PC	2021000365	8580		Est. Color Copy Charge Apr-June 30 2022	ZFH	Helmi Bai	Xerox Canada Ltd		166706	166706	28P-9-10047402/F/003	2022-06-30	3961500550				75201	2001	10400		0.00	1000035116						CAD	CAD		5,742.50	0.00		WR3E10AA	8580		X	GI				2021	Q1	JUN	
2020-06-09	2020-06-09	2020-07-01	2022-06-30	942		2020-06-09	P5PC	2021000365	8580		One time Environmental Handling Fee	ZFH	Helmi Bai	Xerox Canada Ltd		166706	166706	28P-9-10047402/F/003	2020-07-01	3961500521				75201	2001	10400		0.00	1000035116	1					CAD	CAD		5,742.50	0.00		WR3E10AA	8580		X	GI				2021	Q1	JUN	
2020-06-10	2020-06-10	2020-06-10	2021-03-31	942		2020-06-10	P5PC	2021000366	8500		Workplace Violence Investigation	ZEN	Castoncuw, Karica	Proactive Security Inc.		187420	184710	E6026-180493/021/ZG	2021-03-31	3912000000				74425	2001	30100		0.00	1000035286						CAD	CAD		59,614.54	0.00		R019M	8550		X	IP				2021	Q1	JUN	
2020-06-10	2020-06-10	2020-06-10	2020-11-30	942		2020-06-10	P5PC	2021000367	8500		Investigations and Harassment Services	ZER	Sophia Kucia	Les Enquêtes Heurt Inc.		195440	191540	E6026-180493/017/ZG	2020-11-30	3912000000				74425	2001	30100		0.00	1000035184						CAD	CAD		25,399.70	0.00		R019M	8550		X	HI				2021	Q1	JUN	
2020-06-11	2020-06-11	2020-06-11	2021-05-30	942		2020-06-11	P5PC	2021000370	8500		Harassment Investigation	ZER	Sophia Kucia	Les Enquêtes Heurt Inc.		195440	191540	E6026-180493/017/ZG	2021-05-30	3912000000				74425	2001	30100		0.00	1000035185						CAD	CAD		18,818.00	0.00		R019M	8550		X	GI				2021	Q1	JUN	
2020-06-12	2020-06-12	2020-06-12	2021-03-31	942		2020-06-12	P5PC	2021000377	8500		IMPRES Hi-Cap Li-Ion 2500 mAh Battery	ZEV	Timothy Arentube	Motorola Solutions Canada Inc.		139885	139885	E600D-18443/001/ZG	2021-03-31	1930000202				H-00506-03	77119	2001	11200		0.00	1000035162						EA	EA		328,609.65	0.00		NS820	8530		X	HI				2021	Q1	JUN
2020-06-12	2020-06-12	2020-06-12	2021-03-31	942		2020-06-12	P5PC	2021000377	8500		IMPRES Hi-Cap Li-Ion 2500 mAh Battery, UL IP68	ZEV	Timothy Arentube	Motorola Solutions Canada Inc.		139885	139885	E600D-18443/001/ZG	2021-03-31	1930000202				H-00506-03	77119	2001	11200		0.00	1000035162						EA	EA		328,609.65	0.00		NS820	8530		X	HI				2021	Q1	JUN
2020-06-12	2020-06-12	2020-07-01	2021-03-31	942		2020-06-12	P5PC	2021000381	8560		Containerized Waste DRUM Truck	Z55	Lafford Kevin	Terraure Corporation		191705	191705	EW479-168800/01/NCS	2020-07-01	3971491000				74762	2001	10400		0.00	1000035298						CAD	CAD		14,950.36	0.00		E10RCA	8560		X	HI				2021	Q1	JUN	
2020-06-12	2020-06-12	2020-07-01	2021-03-31	942		2020-06-12	P5PC	2021000381	8560		Bulk Material/ Collection Vacuum Truck	Z55	Lafford Kevin	Terraure Corporation		191705	191705	EW479-168800/01/NCS	2020-07-01	3971491000				74762	2001	10400		0.00	1000035298						CAD	CAD		14,950.36	0.00		E10RCA	8560		X	HI				2021	Q1	JUN	
2020-06-12	2020-06-12	2020-07-01	2021-03-31	942		2020-06-12	P5PC	2021000381	8560		Site Clean-up-Hazardous Tech & Labourer	Z55	Lafford Kevin	Terraure Corporation		191705	191705	EW479-168800/01/NCS	2020-07-01	3971491000				74762	2001	10400		0.00	1000035298						CAD	CAD		14,950.36	0.00		E10RCA	8560		X	HI				2021	Q1	JUN	
2020-06-12	2020-06-12	2020-07-01	2021-03-31	942		2020-06-12	P5PC	2021000381	8560		Site Clean-up-Hazardous Tech & Labourer	Z55	Lafford Kevin	Terraure Corporation		191705	191705	EW479-168800/01/NCS	2020-07-01	3971491000				74762	2001	10400		0.00	1000035298						CAD	CAD		14,950.36	0.00		E10RCA	8560		X	HI				2021	Q1	JUN	
2020-06-12	2020-06-12	2020-07-01	2021-03-31	942		2020-06-12	P5PC	2021000381	8560		UNX Rated 45-55 Drum & Supplies	Z55	Lafford Kevin	Terraure Corporation		191705	191705	EW479-168800/01/NCS	2020-07-01	3971491000				74762	2001	10400		0.00	1000035298						CAD	CAD		14,950.36	0.00		E10RCA	8560		X	HI				2021	Q1	JUN	
2020-06-12	2020-06-12	2020-07-01	2021-03-31	942		2020-06-12	P5PC	2021000381	8560		Containerized Waste DRUM Truck	Z55	Lafford Kevin	Terraure Corporation		191705	191705	EW479-168800/01/NCS	2020-07-01	3971491000				74762	2001	10400		0.00	1000035298						CAD	CAD		14,950.36	0.00		E10RCA	8560		X	HI				2021	Q1	JUN	
2020-06-12	2020-06-12	2020-07-01	2021-03-31	942		2020-06-12	P5PC	2021000383	8560		Bulk Material/ Collection Vacuum Truck	Z55	Lafford Kevin	Terraure Corporation		191705	191705	EW479-168800/01/NCS	2020-07-01	3971310000				74425	2001	10500		0.00	1000035298						EA	EA		8,040.63	0.00		E10RCA	8560		X	HI				2021	Q1	JUN	
2020-06-12	2020-06-12	2020-07-01	2021-03-31	942		2020-06-12	P5PC	2021000383	8560		Site Clean-up-Hazardous Tech & Labourer	Z55	Lafford Kevin	Terraure Corporation		191705	191705	EW479-168800/01/NCS	2020-07-01	3971310000				74425	2001	10500		0.00	1000035298						EA	EA		8,040.63	0.00		E10RCA	8560		X	HI				2021	Q1	JUN	
2020-06-12	2020-06-12	2020-07-01	2021-03-31	942		2020-06-12	P5PC	2021000383	8560		UNX Rated 45-55 Drum & Supplies	Z55	Lafford Kevin	Terraure Corporation		191705	191705	EW479-168800/01/NCS	2020-07-01	3971310000				74425	2001	10500		0.00	1000035298						EA	EA		8,040.63	0.00		E10RCA	8560		X	HI				2021	Q1	JUN	
2020-06-12	2020-06-12	2020-07-01	2021-03-31	942		2020-06-12	P5PC	2021000383	8560		Containerized Waste DRUM Truck	Z55	Lafford Kevin	Terraure Corporation		191705	191705	EW479-168800/01/NCS	2020-07-01	3971310000				74425	2001	10500		0.00	1000035298						EA	EA		8,040.63	0.00		E10RCA	8560		X	HI				2021	Q1	JUN	
2020-06-12	2020-06-12	2020-07-01	2021-03-31	942		2020-06-12	P5PC	2021000383	8560		Containerized Waste DRUM Truck	Z55	Lafford Kevin	Terraure Corporation		191705	191705	EW479-168800/01/NCS	2020-07-01	3971310000				74425	2001	10500		0.00	1000035298						EA	EA																

Doc. Date	Award Date	Validity Start	Validity End	type	Org. Acct. Dt.	Desc	Purch. doc.	Item	PORA	Material	Short Text	PGR	Description	Section	Name 1	Vendor	Inv. Piv	SOA Number	Delivery date	Cont. Ctr	Order	WBS Element	Asset	G/L Acct.	fund.	Func. Area	DAO	RFQ	RFQ Item	Purch. Res.	Item	PO quantity	PO quantity Unit	Net Price	Currency	Order value	Currency	Procurement Value	Target Value	Mail group	Plant	Delivery complete	nd	GR cont	Del Ind	Val Dist	FY	Quarter	Month
2020-06-23	2020-06-23	2020-06-23	2022-06-30	942		2020-06-22	PSPC	202100428	8545		Useac Colour Apr 1/21-Mar 31/22	ZV7	Gordie Hehrichuk	Xerox Canada Ltd		125776	125776	ZBP-9-10047402/F003	2022-03-31	391105000	724251		75201	2001	30100		0.00	1000035086		EA				CAD	CAD	4,289.32	0.00	WL3610C	8545	X	HJ					2021	Q1	JUN	
2020-06-23	2020-06-23	2020-06-23	2022-06-30	942		2020-06-22	PSPC	202100428	8545		Lesise I & E Monton Apr 1/22-Jun 30/22	ZV7	Gordie Hehrichuk	Xerox Canada Ltd		125776	125776	ZBP-9-10047402/F003	2022-06-30	391105000	724251		75201	2001	30100		0.00	1000035086		MON					CAD	CAD	4,289.32	0.00	WL3610C	8545	X	HJ					2021	Q1	JUN
2020-06-23	2020-06-23	2020-06-23	2022-06-30	942		2020-06-22	PSPC	202100428	8545		Useac B&W Apr 1/22-Jun 30/22	ZV7	Gordie Hehrichuk	Xerox Canada Ltd		125776	125776	ZBP-9-10047402/F003	2022-06-30	391105000	724251		75201	2001	30100		0.00	1000035086		EA					CAD	CAD	4,289.32	0.00	WL3610C	8545	X	HJ					2021	Q1	JUN
2020-06-23	2020-06-23	2020-06-23	2022-06-30	942		2020-06-22	PSPC	202100428	8545		Useac Colour Apr 1/22-Jun 30/22	ZV7	Gordie Hehrichuk	Xerox Canada Ltd		125776	125776	ZBP-9-10047402/F003	2022-06-30	391105000	724251		75201	2001	30100		0.00	1000035086		MON					CAD	CAD	4,289.32	0.00	WL3610C	8545	X	HJ					2021	Q1	JUN
2020-06-23	2020-06-23	2020-06-23	2022-06-30	942		2020-06-22	PSPC	202100429	8545		Lesise Saint John E&I Jul/Ju20-Mar/J21	ZV7	Gordie Hehrichuk	Xerox Canada Ltd		125776	125776	ZBP-9-10047402/F003	2021-03-31	391105000	724251		75201	2001	30100		0.00	1000035192		MON					CAD	CAD	4,214.80	0.00	WL3610C	8545	X	HJ					2021	Q1	JUN
2020-06-23	2020-06-23	2020-06-23	2022-06-30	942		2020-06-22	PSPC	202100429	8545		Useac B&W Jul/Ju20-Mar 31/21	ZV7	Gordie Hehrichuk	Xerox Canada Ltd		125776	125776	ZBP-9-10047402/F003	2021-03-31	391105000	724251		75201	2001	30100		0.00	1000035192		EA					CAD	CAD	4,214.80	0.00	WL3610C	8545	X	HJ					2021	Q1	JUN
2020-06-23	2020-06-23	2020-06-23	2022-06-30	942		2020-06-22	PSPC	202100429	8545		Lesise Saint John E&I Apr/J21-Mar/J22	ZV7	Gordie Hehrichuk	Xerox Canada Ltd		125776	125776	ZBP-9-10047402/F003	2022-03-31	391105000	724251		75201	2001	30100		0.00	1000035192		MON					CAD	CAD	4,214.80	0.00	WL3610C	8545	X	HJ					2021	Q1	JUN
2020-06-23	2020-06-23	2020-06-23	2022-06-30	942		2020-06-22	PSPC	202100429	8545		Useac B&W April 1/21-Mar 31/22	ZV7	Gordie Hehrichuk	Xerox Canada Ltd		125776	125776	ZBP-9-10047402/F003	2022-03-31	391105000	724251		75201	2001	30100		0.00	1000035192		EA					CAD	CAD	4,214.80	0.00	WL3610C	8545	X	HJ					2021	Q1	JUN
2020-06-23	2020-06-23	2020-06-23	2022-06-30	942		2020-06-22	PSPC	202100429	8545		Useac B&W April 1/21-Mar 31/22	ZV7	Gordie Hehrichuk	Xerox Canada Ltd		125776	125776	ZBP-9-10047402/F003	2022-03-31	391105000	724251		75201	2001	30100		0.00	1000035192		MON					CAD	CAD	4,214.80	0.00	WL3610C	8545	X	HJ					2021	Q1	JUN
2020-06-23	2020-06-23	2020-06-23	2022-06-30	942		2020-06-22	PSPC	202100429	8545		Useac Colour Apr 1/22-Jun 30/22	ZV7	Gordie Hehrichuk	Xerox Canada Ltd		125776	125776	ZBP-9-10047402/F003	2022-06-30	391105000	724251		75201	2001	30100		0.00	1000035192		EA					CAD	CAD	4,214.80	0.00	WL3610C	8545	X	HJ					2021	Q1	JUN
2020-06-23	2020-06-23	2020-06-23	2022-06-30	942		2020-06-22	PSPC	202100433	8575		MAREAN-VAL-MAGNONE H&I - WPS	Z57	Colbert Christine	Adapt Pharma Canada Ltd		189129	197906	ESOPH-17MAN/001/PH	2020-07-01	391105000	724251		77778	2001	10500		0.00	1000035312		EA					CAD	CAD	1,545.00	0.00		8575	X	HJ					2021	Q1	JUN
2020-06-24	2020-06-19	2020-06-19	2021-03-31	942		2020-06-19	PSPC	202100438	8500		QME DDS Inserts - Chevrolet Tahoe SSV	ZEX	Mark Boschman	D & R Electronics CO Ltd		134083	134083	21120-206763/001/AS	2021-03-31	255090010		H-00501-01	77137	2001	30900		0.00	1000035283		EA					CAD	CAD	47,250.85	0.00	N2590	8510	X	HJ					2021	Q1	JUN
2020-06-24	2020-06-19	2020-06-19	2021-03-31	942		2020-06-19	PSPC	202100438	8500		ONT DDS Inserts - Chevrolet Tahoe SSV	ZEX	Mark Boschman	D & R Electronics CO Ltd		134083	134083	21120-206763/001/AS	2021-03-31	255090010		H-00501-01	77137	2001	30900		0.00	1000035283		EA					CAD	CAD	47,250.85	0.00	N2590	8510	X	HJ					2021	Q1	JUN
2020-06-24	2020-06-19	2020-06-19	2021-03-31	942		2020-06-19	PSPC	202100438	8500		PKA DDS Inserts - Chevrolet Tahoe SSV	ZEX	Mark Boschman	D & R Electronics CO Ltd		134083	134083	21120-206763/001/AS	2021-03-31	255090010		H-00501-01	77137	2001	30900		0.00	1000035283		EA					CAD	CAD	47,250.85	0.00	N2590	8510	X	HJ					2021	Q1	JUN
2020-06-24	2020-06-24	2020-07-01	2020-09-30	942		2020-06-24	PSPC	202100440	8580		Interport-Agriculture Jul/Ju1/20toDec30/20	ZEG	Grace Tan	Interport Logistics Ltd		192724	192724	47890-211207/01/AN	2020-09-30	396105040			74762	2001	30100		0.00	10000352415		EA					CAD	CAD	6,562.50	0.00	K104A	8580	X	GI					2021	Q1	JUN
2020-06-24	2020-06-24	2020-07-01	2020-09-30	942		2020-06-24	PSPC	202100441	8580		Interport-Prohibited Jul/Ju1/20toDec30/20	ZEG	Grace Tan	Interport Logistics Ltd		192724	192724	47890-211207/02/AN	2020-09-30	396105040			74762	2001	30100		0.00	10000352416		EA					CAD	CAD	6,562.50	0.00	K104A	8580	X	GI					2021	Q1	JUN
2020-06-24	2020-06-24	2020-06-24	2020-12-31	942		2020-06-24	PSPC	202100443	8560		Phase 1 & 2	ZAQ	Caocacs Michael	Charon Human Resources Inc.		194020	194020	ES02G-180493/008/EG	2020-07-27	397145100			74425	2001	10400		0.00	10000352993		D					CAD	CAD	48,477.00	0.00	R015M	8560	X	HJ					2021	Q1	JUN
2020-06-24	2020-06-24	2020-06-24	2020-12-31	942		2020-06-24	PSPC	202100443	8560		Estimate 10 witnesses	ZAQ	Caocacs Michael	Charon Human Resources Inc.		194020	194020	ES02G-180493/008/EG	2020-07-27	397145100			74425	2001	10400		0.00	10000352993		D					CAD	CAD	48,477.00	0.00	R015M	8560	X	HJ					2021	Q1	JUN
2020-06-24	2020-06-24	2020-06-24	2020-12-31	942		2020-06-24	PSPC	202100443	8560		Phase 3	ZAQ	Caocacs Michael	Charon Human Resources Inc.		194020	194020	ES02G-180493/008/EG	2020-07-27	397145100			74425	2001	10400		0.00	10000352993		D					CAD	CAD	48,477.00	0.00	R015M	8560	X	HJ					2021	Q1	JUN
2020-06-25	2020-06-25	2020-06-25	2021-06-25	942		2020-06-25	PSPC	202100445	8500		External Harassment Investigation	ZND	O'Toole, Tammy	QMR Staffing Solutions Inc.		130366	130366	ES02G-180493/022/EG	2021-06-25	333000000			74425	2001	30100		0.00	10000350196		EA					CAD	CAD	24,408.00	0.00	R019M	8540	X	HJ					2021	Q1	JUN
2020-06-25	2020-06-25	2020-06-25	2021-03-31	942		2020-06-25	PSPC	202100446	8580		PAC BC Van Douglas POE Sien - 457 x 1219	Z19	Kim Shum	Enseignes Pattison Sien Group		165370	165370	EOHMS-160001/001/AS	2021-03-31	255030000		H-00501-02	76213	2001	11100		0.00	10000353358		S					CAD	CAD	7,070.81	0.00	NN905	8580	X	GI					2021	Q1	JUN
2020-06-25	2020-06-25	2020-06-25	2021-03-31	942		2020-06-25	PSPC	202100446	8580		PAC BC Van Douglas POE Sien - 338 x 1129	Z19	Kim Shum	Enseignes Pattison Sien Group		165370	165370	EOHMS-160001/001/AS	2021-03-31	255030000		H-00501-02	76213	2001	11100		0.00	10000353358		S					CAD	CAD	7,070.81	0.00	NN905	8580	X	GI					2021	Q1	JUN
2020-06-25	2020-06-25	2020-06-25	2021-03-31	942		2020-06-25	PSPC	202100446	8580		PAC BC Van Douglas POE Sien - 993 x 2380	Z19	Kim Shum	Enseignes Pattison Sien Group		165370	165370	EOHMS-160001/001/AS	2021-03-31	255030000		H-00501-02	76213	2001	11100		0.00	10000353358		S					CAD	CAD	7,070.81	0.00	NN905	8580	X	GI					2021	Q1	JUN
2020-06-25	2020-06-25	2020-06-25	2021-03-31	942		2020-06-25	PSPC	202100446	8580		PAC BC Van Douglas POE Sien - 166 x 742	Z19	Kim Shum	Enseignes Pattison Sien Group		165370	165370	EOHMS-160001/001/AS	2021-03-31	255030000		H-00501-02	76213	2001	11100		0.00	10000353358		S					CAD	CAD	7,070.81	0.00	NN905	8580	X	GI					2021	Q1	JUN
2020-06-25	2020-06-25	2020-06-25	2021-03-31	942		2020-06-25	PSPC	202100446	8580		PAC BC Van Douglas POE Sien - 150 x 275	Z19	Kim Shum	Enseignes Pattison Sien Group		165370	165370	EOHMS-160001/001/AS	2021-03-31	255030000		H-00501-02	76213	2001	11100		0.00	10000353358		S					CAD	CAD	7,070.81	0.00	NN905	8580	X	GI					2021	Q1	JUN
2020-06-25	2020-06-25	2020-06-25	2021-03-31	942		2020-06-25	PSPC	202100446	8580		PAC BC Van Douglas POE Sien - 305 x 305	Z19	Kim Shum	Enseignes Pattison Sien Group		165370	165370	EOHMS-160001/001/AS	2021-03-31	255030000		H-00501-02	76213	2001	11100		0.00	10000353358		S					CAD	CAD	7,070.81	0.00	NN905	8580	X	GI					2021	Q1	JUN
2020-06-25	2020-06-25	2020-06-25	2021-03-31	942		2020-06-25	PSPC	202100446	8580		PAC BC Van Douglas POE Sien - 200 x 600	Z19	Kim Shum	Enseignes Pattison Sien Group		165370	165370	EOHMS-160001/001/AS	2021-03-31	255030000		H-00501-02	76213	2001	11100		0.00	10000353358		S																			

[illegible]

Doc. Date	Award Date	Validity Start	Validity End	type	Orig. Acpt. Dt.	Desc	Purch. doc.	Item	PO#	Material	Short Text	PG#	Description	Section	Name 1	Vendor	Inv. P#	SOA Number	Delivery date	Cost Ctr	Order	WBS Element	Asset	G/L Acct.	fund.	Func. Area	DAO	RFQ	RFQ Item	Purch. Res.	Item	PO quantity	PO quantity Unit	Net Price	Currency	Order value	Currency	Procurement value	Target Value	Mail group	Plant	Delivery complete	md	GR Cond	Tx Del	Ind	Vol	Dist	FY	Quarter	Month
2020-05-05	2020-05-05	2020-05-05	2020-07-01	NB		2020-05-06	Standard PO	2021000180	8575		MISC SERVICE - 35R/CDDOR	Z52	Colbert Christine	Absolute Autoafterguard		198121	198121			2020-05-25	255090010		H-00500-01		77137	201	30900		0.00	1000052497	EA	CAD		CAD		CAD	18,234.23	0.00	N2590C	8575	X		X	GI					2021	Q1	MAY
2020-05-05	2020-05-05	2020-05-05	2020-07-01	NB		2020-05-06	Standard PO	2021000180	8575		MISC SERVICE - SHIPPING	Z52	Colbert Christine	Absolute Autoafterguard		198121	198121			2020-05-25	255090010		H-00500-01		77137	201	30900		0.00	1000052497	EA	CAD		CAD	18,234.23	0.00	N2590C	8575	X		X	GI					2021	Q1	MAY		
2020-05-05	2020-05-05	2020-05-05	2020-07-01	NB		2020-05-06	Standard PO	2021000180	8575		MISC SERVICE - AIT-654AP	Z52	Colbert Christine	Absolute Autoafterguard		198121	198121			2020-05-25	255090010		H-00500-01		77137	201	30900		0.00	1000052497	EA	CAD		CAD	18,234.23	0.00	N2590C	8575	X		X	GI					2021	Q1	MAY		
2020-05-05	2020-05-05	2020-05-05	2020-07-01	NB		2020-05-06	Standard PO	2021000180	8575		MISC SERVICE - AIT-4F-R55325	Z52	Colbert Christine	Absolute Autoafterguard		198121	198121			2020-05-25	255090010		H-00500-01		77137	201	30900		0.00	1000052497	EA	CAD		CAD	18,234.23	0.00	N2590C	8575	X		X	GI					2021	Q1	MAY		
2020-05-05	2020-05-05	2020-05-05	2020-07-01	NB		2020-05-06	Standard PO	2021000180	8575		MISC SERVICE - 533-0313A STORAGE SYSTEM	Z52	Colbert Christine	Absolute Autoafterguard		198121	198121			2020-05-25	255090010		H-00500-01		77137	201	30900		0.00	1000052497	EA	CAD		CAD	18,234.23	0.00	N2590C	8575	X		X	GI					2021	Q1	MAY		
2020-05-05	2020-05-05	2020-05-05	2020-07-01	NB		2020-05-06	Standard PO	2021000180	8575		MISC SERVICE - OFFICE H11 - 934-0736A	Z52	Colbert Christine	Absolute Autoafterguard		198121	198121			2020-05-25	255090010		H-00500-01		77137	201	30900		0.00	1000052497	EA	CAD		CAD	18,234.23	0.00	N2590C	8575	X		X	GI					2021	Q1	MAY		
2020-05-08	2020-05-08	2020-05-08	2020-05-30	NB		2020-05-08	Standard PO	2021000129	8500		HP OfficeJet Z5500 Mobile	Z76	Gervais Nathalie	1135378 Ontario Ltd		109493	109493			2020-05-08	453020000			77701	201	11000		0.00	1000052912	EA	CAD		CAD	1,908.50	0.00	N70120A	8510	X		X	IP					2021	Q1	MAY			
2020-05-12	2020-05-12	2020-04-01	2020-06-12	NB		2020-05-14	Standard PO	2021000216	8500		ATT - Latitude 5500 Laptops	Z92	Cristina Lima	Nissha Technologies Inc.		108290	108290			2020-05-19	191160000			77126	201	10400		0.00	10000348955	EA	CAD		CAD	25,811.63	0.00	N70121B	8530	X		X	HI					2021	Q1	MAY			
2020-05-12	2020-05-12	2020-04-01	2020-06-12	NB		2020-05-14	Standard PO	2021000216	8500		ATT - Uperate to 512GB SSD SATA	Z92	Cristina Lima	Nissha Technologies Inc.		108290	108290			2020-05-19	191160000			77126	201	10400		0.00	10000348955	EA	CAD		CAD	25,811.63	0.00	N70121B	8530	X		X	HI					2021	Q1	MAY			
2020-05-12	2020-05-12	2020-04-01	2020-06-12	NB		2020-05-14	Standard PO	2021000216	8500		ATT - Uperate to 512GB SSD SATA	Z92	Cristina Lima	Nissha Technologies Inc.		108290	108290			2020-05-19	191160000			77126	201	10400		0.00	10000348955	EA	CAD		CAD	25,811.63	0.00	N70121B	8530	X		X	HI					2021	Q1	MAY			
2020-05-12	2020-05-12	2020-04-01	2020-06-12	NB		2020-05-14	Standard PO	2021000216	8500		ATT - Uperate to 512GB SSD SATA	Z92	Cristina Lima	Nissha Technologies Inc.		108290	108290			2020-05-19	191160000			77126	201	10400		0.00	10000348955	EA	CAD		CAD	25,811.63	0.00	N70121B	8530	X		X	HI					2021	Q1	MAY			
2020-05-13	2020-05-13	2020-05-13	2021-03-31	NB		2020-05-13	Standard PO	2021000227	8500		Enhanced Cleaning Services COVID-19	ZEN	Castonjauy, Karla	Bee Clean Building Maintenance		196175	196175			2021-03-31	255072000	724512		74703	201	11100		0.00	10000532903	EA	CAD		CAD	48,061.16	0.00	K100A	8555	X		X	HI					2021	Q1	MAY			
2020-05-13	2020-05-14	2020-05-14	2020-05-30	NB		2020-05-14	Standard PO	2021000229	8500		Purchase of Canine NANO	ZEX	Mark Boschman	Linda Cline		191918	191918			2020-05-08	453020000			77701	201	11000		0.00	1000052912	EA	CAD		CAD	5,177.88	0.00	N6615	8530	X		X	HI					2021	Q1	MAY			
2020-05-14	2020-05-14	2020-05-14	2021-03-31	NB		2020-05-14	Standard PO	2021000230	8500		Windstop Tunnel Enhanced Cleaning - COVID	ZEN	Castonjauy, Karla	Windsor Detroit Borderline limited		159369	159369			2021-03-31	255071000	724512		74703	201	11100		0.00	1000052800	EA	CAD		CAD	281,500.00	0.00	K100A	8510	X		X	HI					2021	Q1	MAY			
2020-05-14	2020-05-14	2020-05-14	2021-03-31	NB		2020-05-14	Standard PO	2021000231	8500		BW Enhanced Cleaning - COVID 19	ZEN	Castonjauy, Karla	Brandeau Bridge Corporation Ltd		192424	192424			2021-03-31	255071000	724512		74703	201	11100		0.00	10000532797	EA	CAD		CAD	281,500.00	0.00	K100A	8510	X		X	HI					2021	Q1	MAY			
2020-05-14	2020-05-14	2020-05-14	2021-03-31	NB		2020-05-14	Standard PO	2021000232	8500		AMB Enhanced Cleaning - COVID 19	ZEN	Castonjauy, Karla	Canadian Transit Company		174699	174699			2021-03-31	255071000	724512		74703	201	11100		0.00	10000532798	EA	CAD		CAD	281,500.00	0.00	N70121A	8510	X		X	HI					2021	Q1	MAY			
2020-05-19	2020-05-19	2021-01-31	2021-03-31	NB		2020-05-20	Standard PO	2021000246	8550		Service Transcrits - 1 nov - 31 mars	Z81	Sauve Huzo	3639551 CANADA INC		154589	154589			2021-03-31	392128000			74754	201	20100		0.00	10000348770	EA	CAD		CAD	14,652.43	0.00	K104B	8550	X		X	IP					2021	Q1	MAY			
2020-05-19	2020-05-19	2020-05-20	2021-03-31	NB		2020-05-20	Standard PO	2021000247	8570		Disposal of loose leaf tobacco	Z40	RICHARD EGAN	Environmental Services Inc.		158595	158595			2021-03-31	398122000			74762	201	10500		0.00	10000532904	EA	CAD		CAD	10,351.58	0.00	E1990	8570	X		X	HI					2021	Q1	MAY			
2020-05-19	2020-05-19	2020-05-20	2021-03-31	NB		2020-05-20	Standard PO	2021000247	8570		hourly rate for disposal	Z40	RICHARD EGAN	Environmental Services Inc.		158595	158595			2021-03-31	398122000			74762	201	10500		0.00	10000532905	EA	CAD		CAD	10,351.58	0.00	E1990	8570	X		X	HI					2021	Q1	MAY			
2020-05-19	2020-05-19	2020-05-20	2021-03-31	NB		2020-05-20	Standard PO	2021000247	8570		Trailer & rental fee	Z40	RICHARD EGAN	Environmental Services Inc.		158595	158595			2021-03-31	398122000			74762	201	10500		0.00	10000532904	EA	CAD		CAD	10,351.58	0.00	E1990	8570	X		X	HI					2021	Q1	MAY			
2020-05-19	2020-05-19	2020-05-20	2021-03-31	NB		2020-05-20	Standard PO	2021000247	8570		ERK Surcharge	Z40	RICHARD EGAN	Environmental Services Inc.		158595	158595			2021-03-31	398122000			74762	201	10500		0.00	10000532904	EA	CAD		CAD	10,351.58	0.00	E1990	8570	X		X	HI					2021	Q1	MAY			
2020-05-19	2020-05-19	2020-05-19	2020-12-31	NB		2020-05-19	Standard PO	2021000249	8570		Lifetime new IDS Vehicle- Intake 205	Z25	Vikki McMullen	MJI Automotive Services Ltd		116397	116397			2020-05-25	255090010		H-00500-01		77137	201	30900		0.00	10000531701	S	CAD		CAD	17,854.00	0.00	N2310	8570	X		X	HI					2021	Q1	MAY		
2020-05-20	2020-05-20	2020-05-20	2021-03-31	NB		2020-05-20	Standard PO	2021000252	8500		Air Service/Oil Disinfectant - COVID-19	ZEY	Glenm Tucker	Flexo Products Limited		145438	145438			2021-03-31	334080000	724512		77763	201	10400		0.00	10000532899	EA	CAD		CAD	34,324.00	0.00	N6615	8530	X		X	HI					2021	Q1	MAY			
2020-05-20	2020-05-20	2020-05-20	2021-03-31	NB		2020-05-20	Standard PO	2021000252	8500		35000064 Trigerer - COVID-19	ZEY	Glenm Tucker	Flexo Products Limited		145438	145438			2021-03-31	334080000	724512		77763	201	10400		0.00	10000532899	EA	CAD		CAD	34,324.00	0.00	N6615	8530	X		X	HI					2021	Q1	MAY			
2020-05-20	2020-05-20	2020-05-20	2021-03-31	NB		2020-05-20	Standard PO	2021000252	8500		Shoipene	ZEY	Glenm Tucker	Flexo Products Limited		145438	145438			2021-03-31	334080000	724512		77763	201	10400		0.00	10000532899	EA	CAD		CAD	34,324.00	0.00	N7930	8530	X		X	HI					2021	Q1	MAY			
2020-05-20	2020-05-20	2020-05-20	2021-03-31	NB		2020-05-20	Standard PO	2021000252	8500		Enhanced Cleaning Services COVID-19	ZEL	E-Halawany, Ahmed	Aerofarm management inc.		114488	114488			2021-03-31	255072000	724512		74703	201	11100		0.00	10000532902	EA	CAD		CAD	6,073.75	0.00	K100A	8555	X		X	HI					2021	Q1	MAY			
2020-05-20	2020-05-20	2020-05-20	2021-03-31	NB		2020-05-20	Standard PO	2021000254	8500		10 traitiers de recherche pour chaise	ZEL	E-Halawany, Ahmed	ADP Art & Technique International Inc.		112971	112971			2021-03-31	391105000			77136	201	30100		0.00	10000532895	EA	CAD		CAD	78.18	0.00	N7125	8580	X		X	GI					2021	Q1	MAY			
2020-05-22	2020-05-22	2020-05-22	2021-03-31	NB		2020-05-22	Standard PO	2021000262	8545		4 Bar Code Scanners- Commercial Woodstock	ZV7	Gordie Hrehniuk	1135378 Ontario Ltd		109493	109493			2021-03-31	391105000	724251		77126	201	30100		0.00	10000532843	S	CAD		CAD	1,021.20	0.00	N70251B	8545	X		X	HI					2021	Q1	MAY			
2020-05-22	2020-05-22	2020-05-22	2020-09-25	NB		2020-05-22	Standard PO	2021000265	8500		Tahoe uplifters - MEGATECH	ZEX	Mark Boschman	Meach-tech		109437	109																																		

Doc. Date	Award Date	Validity Start	Validity End	type	Orig. Acpt. DI	Desc	Purch. doc.	Item	PORG	Material	Short Text	PGR	Description	Section	Name 1	Vendor	Inv. Piv	SOA Number	Delivery date	Cont. Ctr	Order	WBS Element	Asset	G/L Acct.	Fund.	Func. Area	DAO	RFQ	RFQ Item	Purch. Res.	Item	PO quantity	PO quantity Unit	Net Price	Currency	Order value	Currency	Procurement Value	Target Value	Mail group	Plant	Delivery complete	md	GR ord	Tx	Id	Ind	Val	Dat	FY	Quarter	Month
2020-06-15	2020-06-15	2020-06-15	2020-08-24	NB		Standard PO	2021000392	8560			COVID-19 Plexiglas Install Plac T1-T3	ZAQ	Ceasat Michael	Greater Toronto Airport Authority		115983	115983			2020-07-31	255077000			400002-01-01	74762	2001	11100		0.00	1000352938	S		CAD		45,200.00	0.00	N9500	8560		X	H				2021	Q1	JUN					
2020-06-15	2020-06-15	2020-06-15	2020-08-30	NB		Standard PO	2021000399	8550			Destruction documents	ZAE	Stephane Nachar	Iron Mountain Canada Operations ULC		197702	197702			2020-08-30	392188880				74753	2001	20200		0.00	1000351891	S		CAD		87,757.00	0.00	V505A	8550		X	IP				2021	Q1	JUN					
2020-06-15	2020-06-15	2020-06-15	2020-08-30	NB		Standard PO	2021000399	8550			option 100N pour audit suspect	ZAE	Stephane Nachar	Iron Mountain Canada Operations ULC		197702	197702			2020-08-30	392188880				74753	2001	20200		0.00	1000351891	S		CAD		87,757.00	0.00	V505A	8550		X	IP				2021	Q1	JUN					
2020-06-16	2020-06-16	2020-06-16	2020-07-31	NB		Standard PO	2021000401	8550			COVID-19 Blue Water Bridge Plexiglas	ZEL	E-Halawany, Ahmed	Federal Bridge Corporation Inc		192424	192424			2020-06-17	255071000	724512		74704	2001	11100		0.00	1000353085	EA		CAD		13,596.00	0.00	N9530	8550		X	H				2021	Q1	JUN						
2020-06-16	2020-06-16	2020-06-17	2020-06-17	NB		Standard PO	2021000402	8550			Service lièvre sécuritaire	Z76	Gervais Nathalie	Ronald C. Lester Canada		108725	108725			2020-06-17	392188881				77142	2001	20300		0.00	1000353227	EA		CAD		666.85	0.00	R019E	8550	X		X	IP				2021	Q1	JUN				
2020-06-16	2020-06-16	2020-06-17	2020-06-17	NB		Standard PO	2021000402	8550			Main d'oeuvre	Z76	Gervais Nathalie	Ronald C. Lester Canada		108725	108725			2020-06-17	392188881				77142	2001	20300		0.00	1000353227	EA		CAD		666.85	0.00	R019E	8550	X		X	IP				2021	Q1	JUN				
2020-06-16	2020-06-16	2020-06-17	2020-06-17	NB		Standard PO	2021000402	8550			Quverture lièvre sécuritaire	Z76	Gervais Nathalie	Ronald C. Lester Canada		108725	108725			2020-06-17	392188881				77142	2001	20300		0.00	1000353227	EA		CAD		666.85	0.00	R019E	8550	X		X	IP				2021	Q1	JUN				
2020-06-16	2020-06-16	2020-06-18	2021-03-31	NB		Standard PO	2021000408	8555			Sneeze guard Acrylic COVID-19	ZE1	Brian Browne	Maquette Canada		198331	198331			2021-03-31	255072000	724512		74762	2001	11100		0.00	1000353085	EA		CAD		12,995.00	0.00	N9330	8555	X		X	H				2021	Q1	JUN					
2020-06-17	2020-06-18	2020-06-18	2021-03-31	NB		Standard PO	2021000408	8555			Sneeze guard Acrylic COVID-19	ZE1	Brian Browne	Maquette Canada		198331	198331			2021-03-31	255072000	724512		74762	2001	11100		0.00	1000353085	EA		CAD		12,995.00	0.00	N9330	8555	X		X	H				2021	Q1	JUN					
2020-06-17	2020-06-18	2020-06-18	2021-03-31	NB		Standard PO	2021000408	8555			Sneeze guard Acrylic COVID-19	ZE1	Brian Browne	Maquette Canada		198331	198331			2021-03-31	255072000	724512		74762	2001	11100		0.00	1000353085	EA		CAD		12,995.00	0.00	N9330	8555	X		X	H				2021	Q1	JUN					
2020-06-17	2020-06-18	2020-06-18	2021-03-31	NB		Standard PO	2021000408	8555			Sneeze guard Acrylic COVID-19	ZE1	Brian Browne	Maquette Canada		198331	198331			2021-03-31	255072000	724512		74762	2001	11100		0.00	1000353085	EA		CAD		12,995.00	0.00	N9330	8555	X		X	H				2021	Q1	JUN					
2020-06-17	2020-06-18	2020-06-18	2021-03-31	NB		Standard PO	2021000408	8555			Sneeze guard Acrylic COVID-19	ZE1	Brian Browne	Maquette Canada		198331	198331			2021-03-31	255072000	724512		74762	2001	11100		0.00	1000353085	EA		CAD		12,995.00	0.00	N9330	8555	X		X	H				2021	Q1	JUN					
2020-06-17	2020-06-18	2020-06-18	2021-03-31	NB		Standard PO	2021000408	8555			Sneeze guard Acrylic COVID-19	ZE1	Brian Browne	Maquette Canada		198331	198331			2021-03-31	255072000	724512		74762	2001	11100		0.00	1000353085	EA		CAD		12,995.00	0.00	N9330	8555	X		X	H				2021	Q1	JUN					
2020-06-17	2020-06-18	2020-06-18	2021-03-31	NB		Standard PO	2021000408	8555			Sneeze guard Acrylic COVID-19	ZE1	Brian Browne	Maquette Canada		198331	198331			2021-03-31	255072000	724512		74762	2001	11100		0.00	1000353085	EA		CAD		12,995.00	0.00	N9330	8555	X		X	H				2021	Q1	JUN					
2020-06-17	2020-06-18	2020-06-18	2021-03-31	NB		Standard PO	2021000408	8555			Sneeze guard Acrylic COVID-19	ZE1	Brian Browne	Maquette Canada		198331	198331			2021-03-31	255072000	724512		74762	2001	11100		0.00	1000353085	EA		CAD		12,995.00	0.00	N9330	8555	X		X	H				2021	Q1	JUN					
2020-06-17	2020-06-18	2020-06-18	2021-03-31	NB		Standard PO	2021000408	8555			Sneeze guard Acrylic COVID-19	ZE1	Brian Browne	Maquette Canada		198331	198331			2021-03-31	255072000	724512		74762	2001	11100		0.00	1000353085	EA		CAD		12,995.00	0.00	N9330	8555	X		X	H				2021	Q1	JUN					
2020-06-17	2020-06-18	2020-06-18	2021-03-31	NB		Standard PO	2021000408	8555			Sneeze guard Acrylic COVID-19	ZE1	Brian Browne	Maquette Canada		198331	198331			2021-03-31	255072000	724512		74762	2001	11100		0.00	1000353085	EA		CAD		12,995.00	0.00	N9330	8555	X		X	H				2021	Q1	JUN					
2020-06-17	2020-06-18	2020-06-18	2021-03-31	NB		Standard PO	2021000408	8555			Sneeze guard Acrylic COVID-19	ZE1	Brian Browne	Maquette Canada		198331	198331			2021-03-31	255072000	724512		74762	2001	11100		0.00	1000353085	EA		CAD		12,995.00	0.00	N9330	8555	X		X	H				2021	Q1	JUN					
2020-06-17	2020-06-18	2020-06-18	2021-03-31	NB		Standard PO	2021000408	8555			Sneeze guard Acrylic COVID-19	ZE1	Brian Browne	Maquette Canada		198331	198331			2021-03-31	255072000	724512		74762	2001	11100		0.00	1000353085	EA		CAD		12,995.00	0.00	N9330	8555	X		X	H				2021	Q1	JUN					
2020-06-17	2020-06-18	2020-06-18	2021-03-31	NB		Standard PO	2021000408	8555			Sneeze guard Acrylic COVID-19	ZE1	Brian Browne	Maquette Canada		198331	198331			2021-03-31	255072000	724512		74762	2001	11100		0.00	1000353085	EA		CAD		12,995.00	0.00	N9330	8555	X		X	H				2021	Q1	JUN					
2020-06-17	2020-06-18	2020-06-18	2021-03-31	NB		Standard PO	2021000408	8555			Sneeze guard Acrylic COVID-19	ZE1	Brian Browne	Maquette Canada		198331	198331			2021-03-31	255072000	724512		74762	2001	11100		0.00	1000353085	EA		CAD		12,995.00	0.00	N9330	8555	X		X	H				2021	Q1	JUN					
2020-06-17	2020-06-18	2020-06-18	2021-03-31	NB		Standard PO	2021000408	8555			Sneeze guard Acrylic COVID-19	ZE1	Brian Browne	Maquette Canada		198331	198331			2021-03-31	255072000	724512		74762	2001	11100		0.00	1000353085	EA		CAD		12,995.00	0.00	N9330	8555	X		X	H				2021	Q1	JUN					
2020-06-17	2020-06-18	2020-06-18	2021-03-31	NB		Standard PO	2021000408	8555			Sneeze guard Acrylic COVID-19	ZE1	Brian Browne	Maquette Canada		198331	198331			2021-03-31	255072000	724512		74762	2001	11100		0.00	1000353085	EA		CAD		12,995.00	0.00	N9330	8555	X		X	H				2021	Q1	JUN					
2020-06-17	2020-06-18	2020-06-18	2021-03-31	NB		Standard PO	2021000408	8555			Sneeze guard Acrylic COVID-19	ZE1	Brian Browne	Maquette Canada		198331	198331			2021-03-31	255072000	724512		74762	2001	11100		0.00	1000353085	EA		CAD		12,995.00	0.00	N9330	8555	X		X	H				2021	Q1	JUN					
2020-06-17	2020-06-18	2020-06-18	2021-03-31	NB		Standard PO	2021000408	8555			Sneeze guard Acrylic COVID-19	ZE1	Brian Browne	Maquette Canada		198331	198331			2021-03-31	255072000	724512		74762	2001	11100		0.00	1000353085	EA		CAD		12,995.00	0.00	N9330	8555	X		X	H				2021	Q1	JUN					
2020-06-17	2020-06-18	2020-06-18	2021-03-31	NB		Standard PO	2021000408	8555			Sneeze guard Acrylic COVID-19	ZE1	Brian Browne	Maquette Canada		198331	198331			2021-03-31	255072000	724512		74762	2001	11100		0.00	1000353085	EA		CAD		12,995.00	0.00	N9330	8555	X		X	H				2021	Q1	JUN					
2020-06-17	2020-06-18	2020-06-18	2021-03-31	NB		Standard PO	2021000408	8555			Sneeze guard Acrylic COVID-19	ZE1	Brian Browne	Maquette Canada		198331	198331			2021-03-31	255072000	724512		74762	2001	11100		0.00	1000353085	EA		CAD		12,995.00	0.00	N9330	8555	X		X	H				2021	Q1	JUN					
2020-06-17	2020-06-18	2020-06-18	2021-03-31	NB		Standard PO	2021000408	8555			Sneeze guard Acrylic COVID-19	ZE1	Brian Browne	Maquette Canada		198331	198331			2021-03-31	255072000	724512		74762	2001	11100		0.00	1000353085	EA		CAD		12,995.00	0.00	N9330	8555	X		X	H				2021	Q1	JUN					
2020-06-17	2020-06-18	2020-06-18	2021-03-31	NB		Standard PO	2021000408	8555			Sneeze guard Acrylic COVID-19	ZE1	Brian Browne	Maquette Canada		198331	198331			2021-03-31	255072000	724512		74762	2001	11100		0.00	1000353085	EA		CAD		12,995.00	0.00	N9330	8555	X		X	H				2021	Q1	JUN					
2020-06-17	2020-06-18	2020-06-18	2021-03-31	NB		Standard PO	2021000408	8555			Sneeze guard Acrylic COVID-19	ZE1	Brian Browne	Maquette Canada		198331	198331			2021-03-31	255072000	724512		74762	2001	11100		0.00	1000353085	EA		CAD		12,995.00	0.00	N9330	8555	X		X	H				2							

Doc. Date	Award Date	Validity Start	Validity End	type	Orig. Acpt. Dt.	Descr	Purch. doc.	Item	PORG	Material	Short Text	PGR	Description	Section	Name 1	Vendor	Inv. Pny	SOA Number	Delivery date	Cost Ctr	Order	WBS Element	Asset	G/A acct.	Fund. Func. Area	DAO	RFQ	RFQ Item	Purch. Res.	Item	PO quantity	PO quantity Unit	Net Price	Currency	Order value	Currency	Procurement Value	Target Value	Mail group	Plant	Delivery complete	ind	GR ord	Tx	Ind	Val	Dist	FF	Quarter	Month				
2020-04-16	2019-11-25	2019-11-25	2021-03-31	ZSC	2020-06-30	HP Zbook 17 7-8550H	2804309578	8500				ZBE	Viaui, Leah	PureSight Systems Inc.		187601	187601	E60E1-1000C/0071FE	2021-03-31	256020040					77126	2001	30400		0.00	1000349957				CAD	CAD		5,045.53	0.00		N702126	8510	X									2020	Q3		
2020-04-11	2019-11-01	2019-11-01	2020-03-31	ZSC	2020-06-30	CCDA 4 Licenses MS 12 Month	2804309578	8500				ZBE	Antonio Faranda	Carahsoft Technology Corporation		160965	160966	E05F8-1000B/155EE	2019-11-30	110109997				77127	2001	30700		0.00	1000349971				EA	CAD		5,014.94	0.00		JK7030	8510	X									2020	Q3	NOV		
2020-04-01	2020-03-01	2020-03-01	2020-03-31	ZSC	2020-06-30	24 Samsung Monitor-C971502	2803032262	8500				ZFL	Antonio Faranda	Northview Metro Inc.		103461	103461	E60E1-1000C/0071FE	2020-03-31	191092020				77128	2001	30700		0.00	1000349971				EA	CAD		86,445.00	0.00		JK7030	8510	X									2020	Q4	MAY		
2020-06-10	2020-06-10	2020-06-10	2020-07-15	ZSC	2020-06-30	Konica Minolta Business Solutions	2803032484	8500				ZBE	Konica Minolta Business Solutions	Konica Minolta Business Solutions		165321	165321	Z8B-9-10047402/FJ003	2020-06-10	271000000				77129	2001	30100		0.00	1000351534				EA	CAD		605.06	0.00															2021	Q1	JUN
2020-04-29	2020-04-29	2020-04-29	2020-05-25	ZSC	2020-06-30	enovo ThinkPad P70 - port replicator	2812345616	8500				ZBE	Viaui, Leah	CDW Canada Ltd.		169936	169996	E06E1-1000C/0071FE	2019-01-29	450100000				77126	2001	30400		0.00	1000345616				EA	CAD		227.58	0.00		N702126	8510	X										2021	Q1	APR	
2020-04-03	2020-02-25	2020-02-25	2020-03-31	ZSC	2020-06-30	Altavox Designer SW licenses	2812345625	8500				ZEX	Mark Boschman	Le Groupe Corsair Brosseon		121537	121537	E05F8-1000B/155EE	2019-01-29	110109997				77127	2001	30700		0.00	1000349971				EA	CAD		17,646.70	0.00		JK7030	8510	X									2020	Q4	FEB		
2020-05-25	2020-05-25	2020-05-25	2021-03-31	ZSC	2020-06-30	Kosaka 150725	2812350725	8500				ZBE	Kosaka 150725	Kosaka 150725		165321	165321	Z8B-9-10047402/FJ003	2021-03-31	334020070				77126	2001	30400		0.00	1000351534				EA	CAD		62.46	0.00		N702126	8510	X									2021	Q1	MAY		
2020-05-25	2020-05-25	2020-05-25	2021-03-31	ZSC	2020-06-30	Preventative Maintenance	2812345975	8500				ZBE	Timothy Ambrose	Konica Minolta Business Solutions		165321	165321	Z8B-9-10047402/FJ003	2021-03-31	334020070				77126	2001	30500		0.00	1000350925				EA	CAD		652.46	0.00		N702134	8504	X									2021	Q1	MAY		
2020-04-08	2020-03-31	2020-03-31	2021-03-31	ZSC	2020-06-30	7 IBM License + SW Subs. & 12 Months Sup	2812350811	8500				Z09	Alexander Steinhilber	IBM Canada Ltd.		116667	116667		2020-03-30	110109997				77127	2001	30700		0.00	1000350811				CAD	CAD		34,866.77	0.00		JK7030	8510	X									2020	Q4	MAR		
2020-05-05	2020-05-05	2020-05-05	2020-05-31	ZSC	2020-06-30	Xerox Altalink C4055 (010620A+110322)	2812351538	8500				ZEX	Mark Boschman	Xerox Canada Ltd.		102542	102542	Z8B-9-10047402/FJ003	2020-05-05	458000000				75201	2001	30400		0.00	1000351534				MON	CAD		8,723.73	0.00													2021	Q1	MAY		
2020-05-05	2020-05-05	2020-05-05	2020-05-31	ZSC	2020-06-30	B/W PAPER US405 (010620A+110322)	2812351538	8500				ZEX	Mark Boschman	Xerox Canada Ltd.		102542	102542	Z8B-9-10047402/FJ003	2021-03-31	458000000				75201	2001	30400		0.00	1000351534				S	CAD		8,723.73	0.00		WR8510A4	8535	X									2021	Q1	MAY		
2020-05-05	2020-05-05	2020-05-05	2020-05-31	ZSC	2020-06-30	COLOR PAPER US405 (010620A+110322)	2812351538	8500				ZEX	Mark Boschman	Xerox Canada Ltd.		102542	102542	Z8B-9-10047402/FJ003	2021-03-31	458000000				75201	2001	30400		0.00	1000351534				S	CAD		8,723.73	0.00		WR8510A4	8535	X									2021	Q1	MAY		
2020-05-15	2020-05-15	2020-06-01	2022-03-31	ZSC	2020-06-30	Xerox Altalink C4055 (010620A+110322)	2812351538	8500				ZEX	Mark Boschman	Xerox Canada Ltd.		102542	102542	Z8B-9-10047402/FJ003	2022-03-31	458000000				75201	2001	30400		0.00	1000351534				MON	CAD		8,723.73	0.00		WR8510A4	8535	X									2021	Q1	MAY		
2020-05-15	2020-05-15	2020-06-01	2022-03-31	ZSC	2020-06-30	B/W PAPER US405 (010620A+110322)	2812351538	8500				ZEX	Mark Boschman	Xerox Canada Ltd.		102542	102542	Z8B-9-10047402/FJ003	2022-03-31	458000000				75201	2001	30400		0.00	1000351534				S	CAD		8,723.73	0.00		WR8510A4	8535	X									2021	Q1	MAY		
2020-05-15	2020-05-15	2020-06-01	2022-03-31	ZSC	2020-06-30	COLOR PAPER US405 (010620A+110322)	2812351538	8500				ZEX	Mark Boschman	Xerox Canada Ltd.		102542	102542	Z8B-9-10047402/FJ003	2022-03-31	458000000				75201	2001	30400		0.00	1000351534				S	CAD		8,723.73	0.00		WR8510A4	8535	X									2021	Q1	MAY		
2020-05-15	2020-05-15	2020-06-01	2022-03-31	ZSC	2020-06-30	Xerox Altalink C4055 (010620A+110322)	2812351538	8500				ZEX	Mark Boschman	Xerox Canada Ltd.		102542	102542	Z8B-9-10047402/FJ003	2022-03-31	458000000				75201	2001	30400		0.00	1000351534				MON	CAD		8,723.73	0.00		WR8510A4	8535	X									2021	Q1	MAY		
2020-05-15	2020-05-15	2020-06-01	2022-03-31	ZSC	2020-06-30	COLOR PAPER US405 (010620A+110322)	2812351538	8500				ZEX	Mark Boschman	Xerox Canada Ltd.		102542	102542	Z8B-9-10047402/FJ003	2022-03-31	458000000				75201	2001	30400		0.00	1000351534				S	CAD		8,723.73	0.00		WR8510A4	8535	X									2021	Q1	MAY		
2020-05-15	2020-05-15	2020-06-01	2022-03-31	ZSC	2020-06-30	Xerox Altalink C4055 (010620A+110322)	2812351538	8500				ZEX	Mark Boschman	Xerox Canada Ltd.		102542	102542	Z8B-9-10047402/FJ003	2022-03-31	458000000				75201	2001	30400		0.00	1000351534				MON	CAD		8,723.73	0.00		WR8510A4	8535	X									2021	Q1	MAY		
2020-05-15	2020-05-15	2020-06-01	2022-03-31	ZSC	2020-06-30	COLOR PAPER US405 (010620A+110322)	2812351538	8500				ZEX	Mark Boschman	Xerox Canada Ltd.		102542	102542	Z8B-9-10047402/FJ003	2022-03-31	458000000				75201	2001	30400		0.00	1000351534				S	CAD		8,723.73	0.00		WR8510A4	8535	X									2021	Q1	MAY		
2020-05-15	2020-05-15	2020-06-01	2022-03-31	ZSC	2020-06-30	Xerox Altalink C4055 (010620A+110322)	2812351538	8500				ZEX	Mark Boschman	Xerox Canada Ltd.		102542	102542	Z8B-9-10047402/FJ003	2022-03-31	458000000				75201	2001	30400		0.00	1000351534				MON	CAD		8,723.73	0.00		WR8510A4	8535	X									2021	Q1	MAY		
2020-05-15	2020-05-15	2020-06-01	2022-03-31	ZSC	2020-06-30	COLOR PAPER US405 (010620A+110322)	2812351538	8500				ZEX	Mark Boschman	Xerox Canada Ltd.		102542	102542	Z8B-9-10047402/FJ003	2022-03-31	458000000				75201	2001	30400		0.00	1000351534				S	CAD		8,723.73	0.00		WR8510A4	8535	X									2021	Q1	MAY		
2020-05-15	2020-05-15	2020-06-01	2022-03-31	ZSC	2020-06-30	Xerox Altalink C4055 (010620A+110322)	2812351538	8500				ZEX	Mark Boschman	Xerox Canada Ltd.		102542	102542	Z8B-9-10047402/FJ003	2022-03-31	458000000				75201	2001	30400		0.00	1000351534				MON	CAD		8,723.73	0.00		WR8510A4	8535	X									2021	Q1	MAY		
2020-05-15	2020-05-15	2020-06-01	2022-03-31	ZSC	2020-06-30	COLOR PAPER US405 (010620A+110322)	2812351538	8500				ZEX	Mark Boschman	Xerox Canada Ltd.		102542	102542	Z8B-9-10047402/FJ003	2022-03-31	458000000				75201	2001	30400		0.00	1000351534				S	CAD		8,723.73	0.00		WR8510A4	8535	X									2021	Q1	MAY		
2020-05-15	2020-05-15	2020-06-01	2022-03-31	ZSC	2020-06-30	Xerox Altalink C4055 (010620A+110322)	2812351538	8500				ZEX	Mark Boschman	Xerox Canada Ltd.		102542	102542	Z8B-9-10047402/FJ003	2022-03-31	458000000				75201	2001	30400		0.00	1000351534				MON	CAD		8,723.73	0.00		WR8510A4	8535	X									2021	Q1	MAY		
2020-05-15	2020-05-15	2020-06-01	2022-03-31	ZSC	2020-06-30	COLOR PAPER US405 (010620A+110322)	2812351538	8500				ZEX	Mark Boschman	Xerox Canada Ltd.		102542	102542	Z8B-9-10047402/FJ003	2022-03-31	458000000				75201	2001	30400		0.00	1000351534				S	CAD		8,723.73	0.00		WR8510A4	8535	X									2021	Q1	MAY		
2020-05-15	2020-05-15	2020-06-01	2022-03-31	ZSC	2020-06-30	Xerox Altalink C4055 (010620A+110322)	2812351538	8500				ZEX	Mark Boschman	Xerox Canada Ltd.		102542	102542	Z8B-9-10047402/FJ003	2022-03-31	458000000				75201	2001	30400		0.00	1000351534				MON	CAD		8,723.73	0.00		WR8510A4	8535	X									2021	Q1	MAY		
2020-05-15	2020-05-15	2020-06-01	2022-03-31	ZSC	2020-06-30	COLOR PAPER US405 (010620A+110322)	2812351538	8500				ZEX	Mark Boschman	Xerox Canada Ltd.		102542	102542	Z8B-9-10047402/FJ003	2022-03-31	458000000				75201	2001	30400		0.00	1000351534				S	CAD																				

Doc. Date	Award Date	Validity Start	Validity End	type	Orig. Acct. Dt.	Disic	Purch. doc.	Item	PORG	Material	Short Text	PGR	Description	Section	Name 1	Vendor	Inv. Piv	SOA Number	Delivery date	Cost Ctr	Order	WBS Element	Asset	G/A acct.	Fund	Func. Area	DAO	RFQ	RFQ Item	Purch. Req.	Item	PO quantity	PO quantity Unit	Net Price	Currency	Order value	Currency	Procurement value	Target Value	Mail group	Plant	Delivery complete	nd	GR cond	Tx Del Ind	Val. Dist	FY	Quarter	Month
2020-04-21	2020-04-21	2020-04-21	2021-03-31	ZSS			4709007773	8500			Intake ZSS - LSPF Ford Interceptor PU	ZGM	Mat. Mgmt - GdM		Ford Motor Company of Canada Inc.	191963	191963		2021-03-31			H-00500-02		80000000003377	16171	6001	30900		0.00	1000034854		EA	CAD	CAD		51,566.42	0.00	N2310	8510	X	HI				2021	Q1	APR		
2020-06-19	2020-06-19	2020-06-19	2021-03-31	ZSS			4700008151	8500			Intake ZSS - HVI Subaru Outback	ZFR	Francis Prossart		Subaru Canada Inc.	121815	121815		2021-03-31			H-00500-02		80000000003377	16171	6001	30900		0.00	1000035071		EA	CAD	CAD		30,821.85	0.00	N2310	8510	X	HI				2021	Q1	JUN		
2020-06-19	2020-06-19	2020-06-19	2021-03-31	ZSS			4700008151	8510			The Ivy Tree	ZFR	Francis Prossart		Subaru Canada Inc.	121815	121815		2021-03-31			H-00500-02		80000000003377	16171	6001	30900		0.00	1000035071		EA	CAD	CAD		30,821.85	0.00	N2310	8510	X	HI				2021	Q1	JUN		
2020-04-24	2020-04-24	2020-04-24	2022-03-31	ZSS			4741203124	8500			Year 2 - Medical Services at BCHMC	ZIF	Timothy Arebube		Callian Ltd.	110125	110125		2021-03-31			H-00500-02		80000000003377	16171	6001	30900		0.00	1000034543		EA	CAD	CAD		2,940,000.00	0.00	N6520	8530	X	HI				2021	Q4	FEB		
2020-04-24	2020-04-24	2020-04-24	2022-03-31	ZSS			4741203124	8500			Year 2 - Medical Services at BCHMC	ZIF	Sophon Proulx		Callian Ltd.	110125	110125		2021-03-31			H-00500-02		80000000003377	16171	6001	30900		0.00	1000034543		S	CAD	CAD		2,940,000.00	0.00	N6520	8580	X	GI				2020	Q4	FEB		
2020-04-28	2020-05-08	2020-04-28	2021-05-08	ZSS			4741000536	8500			JIRA Software Data Center 3-500 users	ZEV	Timothy Arebube		DraeneMail Consulting, Inc.	194556	194556		2020-05-10			H-00503-01		80000000003377	16171	6001	30900		0.00	1000035076		EA	CAD	CAD		31,120.00	0.00	J0730	8530	X	HI				2021	Q1	MAY		
2020-04-06	2020-04-06	2020-04-01	2020-03-31	ZSS			4741000536	8500			IBM Data Protection Center	ZFR	Hasniem, Abdullah		IBM Canada Inc.	186678	186678		2020-04-01			H-00503-01		80000000003377	16171	6001	30900		0.00	1000035076		EA	CAD	CAD		61,598.20	0.00	J0730	8530	X	HI				2021	Q1	MAY		
2020-04-22	2020-04-01	2020-04-01	2020-03-31	ZSS			4741000536	8500			IBM Data Protection Center	ZFR	Antonio Faranda		Global Updelters Co. Inc.	101651	101651		2020-05-11			H-00503-01		80000000003377	16171	6001	30900		0.00	1000035076		EA	CAD	CAD		87,506.40	0.00	N1215	8550	X	IP				2021	Q1	APR		
2020-04-22	2020-04-01	2020-04-01	2020-03-31	ZSS			4741000536	8500			Frais de transport	ZFL	Antonio Faranda		Global Updelters Co. Inc.	101651	101651		2020-05-11			H-00503-01		80000000003377	16171	6001	30900		0.00	1000035076		EA	CAD	CAD		87,506.40	0.00	N1215	8550	X	IP				2021	Q1	APR		
2020-04-01	2020-04-01	2020-04-01	2020-03-31	ZSS			4741000536	8500			Frais d'installation	ZFL	Antonio Faranda		Global Updelters Co. Inc.	101651	101651		2020-05-11			H-00503-01		80000000003377	16171	6001	30900		0.00	1000035076		EA	CAD	CAD		87,506.40	0.00	N1215	8550	X	IP				2021	Q1	APR		
2020-04-09	2020-04-09	2020-04-09	2020-05-29	ZSS			4741000536	8500			Master Site Configuration	ZFR	Timothy Arebube		Motorola Solutions Canada Inc.	139885	139885		2020-05-11			H-00506-01		80000000003377	16171	6001	30900		0.00	1000035151		S	CAD	CAD		708,846.45	0.00	N6520	8530	X	HI				2021	Q1	APR		
2020-04-15	2020-04-15	2020-04-15	2024-04-15	ZSS			4741000337	8500			Annual Calibration and repair for RPD's	ZEL	Ei-Halawany, Ahmed		Quality N.D.E. Ltd	151299	151299		2021-03-31			H-00505-01		80000000003377	16171	6001	30900		0.00	1000049337		S	CAD	CAD		271,200.00	0.00	N6665	8530	X	HI				2021	Q1	APR		
2020-04-17	2020-04-15	2020-04-15	2024-04-15	ZSS			4741000337	8500			Annual Calibration and repair for RPD's	ZEL	Ei-Halawany, Ahmed		Quality N.D.E. Ltd	151299	151299		2021-03-31			H-00505-01		80000000003377	16171	6001	30900		0.00	1000049337		S	CAD	CAD		271,200.00	0.00	N6665	8530	X	HI				2021	Q1	APR		
2020-04-17	2020-04-15	2020-04-15	2024-04-15	ZSS			4741000337	8500			Annual Calibration and repair for RPD's	ZEL	Ei-Halawany, Ahmed		Quality N.D.E. Ltd	151299	151299		2021-03-31			H-00505-01		80000000003377	16171	6001	30900		0.00	1000049337		S	CAD	CAD		271,200.00	0.00	N6665	8530	X	HI				2021	Q1	APR		
2020-04-17	2020-04-15	2020-04-15	2024-04-15	ZSS			4741000337	8500			Annual Calibration and repair for RPD's	ZEL	Ei-Halawany, Ahmed		Quality N.D.E. Ltd	151299	151299		2021-03-31			H-00505-01		80000000003377	16171	6001	30900		0.00	1000049337		S	CAD	CAD		271,200.00	0.00	N6665	8530	X	HI				2021	Q1	APR		
2020-05-14	2020-05-14	2020-05-14	2024-04-15	ZSS			4741000337	8500			Annual Calibration and repair for RPD's	ZEL	Ei-Halawany, Ahmed		Quality N.D.E. Ltd	151299	151299		2021-03-31			H-00505-01		80000000003377	16171	6001	30900		0.00	1000049337		S	CAD	CAD		271,200.00	0.00	N6665	8530	X	HI				2021	Q1	APR		
2020-06-01	2020-04-01	2020-04-01	2021-03-31	ZSS			4741000337	8500			SAP Tax & Ben Net Software	ZRE	Viau, Leah		Titan Boats Ltd	146220	146220		2021-03-31			H-00505-02		80000000003377	16171	6001	30900		0.00	1000035078		EA	CAD	CAD		435,050.00	0.00	J0730	8530	X	HI				2021	Q1	MAY		
2020-06-01	2020-04-01	2020-04-01	2021-03-31	ZSS			4741000337	8500			SAP Tax & Ben Net Software	ZRE	Viau, Leah		Titan Boats Ltd	146220	146220		2021-03-31			H-00505-02		80000000003377	16171	6001	30900		0.00	1000035078		EA	CAD	CAD		435,050.00	0.00	J0730	8530	X	HI				2021	Q1	MAY		
2020-06-24	2020-06-23	2020-06-23	2023-03-31	ZSS			4741000337	8500			Portable narcotick controlled drug	ZRE	Viau, Leah		Uniform Works Limited	140379	140379		2020-05-01			H-00505-01		80000000003377	16171	6001	30900		0.00	1000035202		S	CAD	CAD		236,000.00	0.00	N6665	8530	X	HI				2021	Q1	JUN		
2020-06-24	2020-06-23	2020-06-23	2023-03-31	ZSS			4741000337	8500			Portable narcotick controlled drug	ZRE	Viau, Leah		Uniform Works Limited	140379	140379		2021-04-01			H-00505-01		80000000003377	16171	6001	30900		0.00	1000035202		S	CAD	CAD		236,000.00	0.00	N6665	8530	X	HI				2021	Q1	JUN		
2020-06-24	2020-06-23	2020-06-23	2023-03-31	ZSS			4741000337	8500			Portable narcotick controlled drug	ZRE	Viau, Leah		Uniform Works Limited	140379	140379		2021-04-01			H-00505-01		80000000003377	16171	6001	30900		0.00	1000035202		S	CAD	CAD		236,000.00	0.00	N6665	8530	X	HI				2021	Q1	JUN		
2020-06-01	2020-05-27	2020-05-27	2021-05-28	ZSS			4741000337	8500			HCVM T26 - CNOSS66 / HCVM T30	ZRE	Hasniem, Abdullah		Smiths Detection Montreal Inc.	143014	143014		2021-05-28			H-00505-01		80000000003377	16171	6001	30900		0.00	1000035231		EA	CAD	CAD		101,781.62	0.00	N6525	8530	X	HI				2021	Q1	APR		
2020-05-05	2020-04-27	2020-04-27	2021-04-28	ZSS			4741000337	8500			DEKUGARDAN IGARDUARD SUBSCRIPTION COVID-19	Z09	Alexander Stephen		Guardiansquare Canada Ltd	198133	198133		2021-04-26			H-00505-02		80000000003377	16171	6001	30900		0.00	1000035241		USD	USD	USD		63,077.75	0.00	D302A	8530	X	HI				2021	Q1	APR		
2020-05-05	2020-04-27	2020-04-27	2021-04-28	ZSS			4741000337	8500			GOLD SUPPORT COVID-19	Z09	Alexander Stephen		Guardiansquare Canada Ltd	198133	198133		2021-04-26			H-00505-02		80000000003377	16171	6001	30900		0.00	1000035241		USD	USD	USD		63,077.75	0.00	D302A	8530	X	HI				2021	Q1	APR		
2020-06-23	2020-06-19	2020-06-19	2021-03-29	ZSS			4741000337	8500			Tableau Creator Subscription-TAB-REATOR SUB	ZEX	Mark Boeschman		Advanced Chippewa Technologies Inc.	178304	178304		2021-01-29			H-00505-01		80000000003377	16171	6001	30900		0.00	1000035307		UN	CAD	CAD		91,300.28	0.00	N7030645	8509	X	HI				2021	Q1	JUN		
2020-06-23	2020-06-19	2020-06-19	2021-03-29	ZSS			4741000337	8500			Tableau Creator Subscription-TAB-REATOR SUB	ZEX	Mark Boeschman		Advanced Chippewa Technologies Inc.	178304	178304		2021-01-29			H-00505-01		80000000003377	16171	6001	30900		0.00	1000035307		UN	CAD	CAD		91,300.28	0.00	N7030645	8509	X	HI				2021	Q1	JUN		
2020-06-23	2020-06-19	2020-06-19	2021-03-29	ZSS			4741000337	8500			Tableau Data Management Subscription-TAB	ZEX	Mark Boeschman		Advanced Chippewa Technologies Inc.	178304	178304		2021-01-29			H-00505-01		80000000003377	16171	6001	30900		0.00	1000035307		UN	CAD	CAD		91,300.28	0.00	N7030645	8509	X	HI				2021	Q1	JUN		
2020-06-26	2020-06-26	2020-06-26	2021-06-26	ZSS			4741000337	8500			AX-100072 - Alterra Defense	ZEV	Timothy Arebube		Le Groupe Centron Brosson	121537	121537		2021-03-31			H-00505-01		80000000003377	16171	6001	30900		0.00	1000035309		EA	CAD	CAD		225,333.31	0.00	N7030645	8509	X	HI				2021	Q1	JUN		
2020-06-26	2020-06-26	2020-06-26	2021-06-26	ZSS			4741000337	8500			AX-100072 - Alterra Defense	ZEV	Timothy Arebube		Le Groupe Centron Brosson	121537	121537		2021-03-31			H-00505-01		80000000003377	16171	6001	30900		0.00	1000035309		EA	CAD	CAD		225,333.31	0.00	N7030645	8509	X	HI				2021	Q1	JUN		
2020-06-26	2020-06-26	2020-06-26	2021-06-26	ZSS																																													

Doc. Date	Award Date	Validity Start	Validity End	Type	Orig. Acct. Dtl.	Desc.	Purch. doc.	Item	PO#	Material	Short Text	PGr	Description	Section	Name 1	Vendor	Inv. Qty	SOA Number	Delivery date	Cost Ctr	Order	WBS Element	Asset	G/A acct.	Fund	Func. Area	DAO	RFQ	RFQ Item	Purch. Req.	Item	PO quantity	PO quantity Unit	Net Price	Currency	Order value	Currency	Procurement Value	Target Value	Mail group	Plant	Delivery complete	ind	GR	ond	Tx	Del Ind	Val	Dist	FY	Quarter	Month
2020-06-12	2020-06-12	2020-06-12	2020-07-31	ZTA	2020-06-12	Task Authorization	2021000388	8500			EPSP PE-01- Tech Support	ZEZ	Bruno Pedrosa Dahe	Evaluation Personnel Selection Inti		185599	185599	E602N-157SPS/116/ZN	2020-07-31	458033000					74425	2001	30400			0.00	1000352848		SU		CAD		12,757.70	0.00	R019AB	8535			X	HI					2021	Q1	JUN	
2020-06-12	2020-06-12	2020-06-12	2020-07-31	ZTA	2020-06-12	Task Authorization	2021000388	8500			EPSP PE-01- Staffing Consult	ZEZ	Bruno Pedrosa Dahe	Evaluation Personnel Selection Inti		185599	185599	E602N-157SPS/116/ZN	2020-07-31	458033000					74425	2001	30400			0.00	1000352848		SU		CAD		12,757.70	0.00	R019AB	8535			X	HI					2021	Q1	JUN	
2020-06-17	2020-06-17	2020-06-17	2021-03-31	ZTA	2020-06-17	Task Authorization	2021000406	8500			COVID 19 IT 170620-310321 - M.Mendes	ZFB	Roxanne Montpetit	GCStraategies Inc.		198085	198085	47419-212524/RL	2021-03-31	190810000	724512			74907	2001	30700			0.00	1000353203		SU		CAD		218,825.00	0.00	D302A	8530			X	HI					2021	Q1	JUN		
2020-06-17	2020-06-17	2020-06-17	2021-03-31	ZTA	2020-06-17	Task Authorization	2021000406	8500			COVID 19 IT 170620-310321 - D.Levy	ZFB	Roxanne Montpetit	GCStraategies Inc.		198085	198085	47419-212524/RL	2021-03-31	190810000	724512			74907	2001	30700			0.00	1000353203		SU		CAD		218,825.00	0.00	D302A	8530			X	HI					2021	Q1	JUN		
2020-06-17	2020-06-17	2020-06-17	2021-03-31	ZTA	2020-06-17	Task Authorization	2021000406	8500			COVID 19 IT 170620-310321 - T.Gand	ZFB	Roxanne Montpetit	GCStraategies Inc.		198085	198085	47419-212524/RL	2021-03-31	190810000	724512			74907	2001	30700			0.00	1000353203		SU		CAD		218,825.00	0.00	D302A	8530			X	HI					2021	Q1	JUN		
2020-06-18	2020-06-18	2020-06-18	2021-08-07	ZTA	2020-06-18	Task Authorization	2021000412	8500			Weekly Status Reports	ZZB	Leclair, Meagan	Dallan Enterprises Inc.		172813	172813	47419-206529/002/RL	2021-03-31	190830000				74907	2001	30700			0.00	1000353159		SU		CAD		600,217.58	0.00	D302A	8530			X	HI					2021	Q1	JUN		
2020-06-18	2020-06-18	2020-06-18	2021-08-07	ZTA	2020-06-18	Task Authorization	2021000412	8500			Create MPP & continued MPP tracking	ZZB	Leclair, Meagan	Dallan Enterprises Inc.		172813	172813	47419-206529/002/RL	2021-03-31	190830000				74907	2001	30700			0.00	1000353159		SU		CAD		600,217.58	0.00	D302A	8530			X	HI					2021	Q1	JUN		
2020-06-18	2020-06-18	2020-06-18	2021-08-07	ZTA	2020-06-18	Task Authorization	2021000412	8500			Draft SSP & SDD	ZZB	Leclair, Meagan	Dallan Enterprises Inc.		172813	172813	47419-206529/002/RL	2020-09-30	190830000				74907	2001	30700			0.00	1000353159		SU		CAD		600,217.58	0.00	D302A	8530			X	HI					2021	Q1	JUN		
2020-06-18	2020-06-18	2020-06-18	2021-08-07	ZTA	2020-06-18	Task Authorization	2021000412	8500			Draft Security Incident Response Runbook	ZZB	Leclair, Meagan	Dallan Enterprises Inc.		172813	172813	47419-206529/002/RL	2020-09-30	190830000				74907	2001	30700			0.00	1000353159		SU		CAD		600,217.58	0.00	D302A	8530			X	HI					2021	Q1	JUN		
2020-06-18	2020-06-18	2020-06-18	2021-08-07	ZTA	2020-06-18	Task Authorization	2021000412	8500			Draft AWS ADD	ZZB	Leclair, Meagan	Dallan Enterprises Inc.		172813	172813	47419-206529/002/RL	2020-12-31	190830000				74907	2001	30700			0.00	1000353159		SU		CAD		600,217.58	0.00	D302A	8530			X	HI					2021	Q1	JUN		
2020-06-18	2020-06-18	2020-06-18	2021-08-07	ZTA	2020-06-18	Task Authorization	2021000412	8500			Update/Integrate AWS ADD	ZZB	Leclair, Meagan	Dallan Enterprises Inc.		172813	172813	47419-206529/002/RL	2021-04-30	190830000				74907	2001	30700			0.00	1000353159		SU		CAD		600,217.58	0.00	D302A	8530			X	HI					2021	Q1	JUN		
2020-06-18	2020-06-18	2020-06-18	2021-08-07	ZTA	2020-06-18	Task Authorization	2021000412	8500			Draft ADD	ZZB	Leclair, Meagan	Dallan Enterprises Inc.		172813	172813	47419-206529/002/RL	2021-08-07	190830000				74907	2001	30700			0.00	1000353159		SU		CAD		600,217.58	0.00	D302A	8530			X	HI					2021	Q1	JUN		
2020-06-18	2020-06-18	2020-06-18	2021-08-07	ZTA	2020-06-18	Task Authorization	2021000412	8500			Draft Open Runbook	ZZB	Leclair, Meagan	Dallan Enterprises Inc.		172813	172813	47419-206529/002/RL	2021-08-07	190830000				74907	2001	30700			0.00	1000353159		SU		CAD		600,217.58	0.00	D302A	8530			X	HI					2021	Q1	JUN		
2020-06-18	2020-06-18	2020-06-18	2021-06-30	ZTA	2020-06-18	Task Authorization	2021000415	8500			SA - L3 IT Pro Serv 220620-310321	Z09	Alexander Stephen	Dallan Enterprises Inc.		172813	172813	47419-206529/001/RL	2021-03-31	190810000				74907	2001	30700			0.00	1000353133		SU		CAD		196,481.20	0.00	D302A	8530			X	HI					2021	Q1	JUN		
2020-06-18	2020-06-18	2020-06-22	2021-06-30	ZTA	2020-06-18	Task Authorization	2021000415	8500			SA - L3 IT Pro Serv 01D421+300621	Z09	Alexander Stephen	Dallan Enterprises Inc.		172813	172813	47419-206529/001/RL	2021-06-30	190810000				74907	2001	30700			0.00	1000353133		SU		CAD		196,481.20	0.00	D302A	8530			X	HI					2021	Q1	JUN		
2020-06-18	2020-06-18	2020-06-22	2021-03-31	ZTA	2020-06-18	Task Authorization	2021000418	8500			UX Designer- Level 3	Z09	Alexander Stephen	GCStraategies Inc.		198085	198085	47419-212524/001/RL	2021-03-31	190830000				74907	2001	30700			0.00	1000353040		SU		CAD		248,600.00	0.00	D302A	8530			X	HI					2021	Q1	JUN		
2020-06-23	2020-06-23	2020-07-02	2021-03-31	ZTA	2020-06-23	Task Authorization	2021000431	8500			Kelly Campbell-Proiect Executive Level 3	Z09	Alexander Stephen	Dallan Enterprises Inc.		172813	172813	47419-206529/001/RL	2020-03-31	191100000				74907	2001	30700			0.00	1000353100		SU		CAD		338,997.74	0.00	D302A	8530			X	HI					2021	Q1	JUN		
2020-06-23	2020-06-23	2020-07-02	2021-03-31	ZTA	2020-06-23	Task Authorization	2021000431	8500			Harry Lake-Business Analyst Level 3	Z09	Alexander Stephen	Dallan Enterprises Inc.		172813	172813	47419-206529/001/RL	2021-03-31	191100000				74907	2001	30700			0.00	1000353100		SU		CAD		338,997.74	0.00	D302A	8530			X	HI					2021	Q1	JUN		
2020-06-23	2020-06-23	2020-06-26	2021-03-31	ZTA	2020-06-23	Task Authorization	2021000434	8500			Technoleey Architect Level 3 IT Pro Svcs	Z09	Alexander Stephen	Dallan Enterprises Inc.		172813	172813	47419-206529/001/RL	2021-03-31	190810000				74907	2001	30700			0.00	1000353146		SU		CAD		195,318.24	0.00	D302A	8530			X	HI					2021	Q1	JUN		
2020-06-26	2020-06-26	2020-06-26	2021-05-31	ZTA	2020-06-26	Task Authorization	2021000464	8500			TA010 - Preliminary Observations	ZEZ	Bruno Pedrosa Dahe	Deloitte LLP		173874	173874	E602F-167SPS/116/CT	2021-03-31	254001000				74425	2001	30500			0.00	1000351484		SU		CAD		259,900.00	0.00	B329A	8510			X	HI					2021	Q1	JUN		
2020-06-26	2020-06-26	2020-06-26	2021-05-31	ZTA	2020-06-26	Task Authorization	2021000464	8500			TA010 - Final Report	ZEZ	Bruno Pedrosa Dahe	Deloitte LLP		173874	173874	E602F-167SPS/116/CT	2021-03-31	254001000				74425	2001	30500			0.00	1000351484		SU		CAD		259,900.00	0.00	B329A	8510			X	HI					2021	Q1	JUN		
2020-06-30	2020-06-30	2020-07-02	2020-11-30	ZTA	2020-06-30	Task Authorization	2021000475	8500			Senior Auditor - Jean-Luc Lemieux	ZEL	E-Halawany, Ahmed	Samson & Associates		126214	126214	E602Q-140002/018/TQ	2020-11-30	140020000				74601	2001	30100			0.00	1000321758		SU		CAD		27,120.00	0.00	R019E	8505			X	HI					2021	Q1	JUN		
2020-06-30	2020-06-30	2020-07-06	2021-05-31	ZTA	2020-06-30	Task Authorization	2021000476	8500			Project Management Services	Z09	Alexander Stephen	Dallan Enterprises Inc.		172813	172813	47419-206529/001/RL	2021-05-31	190810000				74907	2001	30700			0.00	1000353243		SU		CAD		404,119.64	0.00	D302A	8530			X	HI					2021	Q1	JUN		